



MUNICIPALITY OF TWEED
COUNCIL MEETING AGENDA

Tuesday, April 23, 2024, 6:00 p.m.

Council Chambers

Municipal Building, 255 Metcalf St, Tweed, ON

Pages

1. Call to Order, Land Acknowledgement and National Anthem

Land Acknowledgement

The Municipality of Tweed recognizes that our work takes place on traditional Indigenous territories including the Huron-Wendat, Anishnaabe, and the Haudenosaunee peoples.

We recognize and respect the history, languages, and cultures of the First Nations, Metis, Inuit and all Indigenous peoples whose presence continues to enrich our communities.

2. Approval of Regular Meeting Agenda

3. Disclosure of Pecuniary Interest and the General Nature Thereof

4. Adoption of Minutes

April 9, 2024 Regular Council Meeting.

April 10, 2024 Committee of the Whole.

5. Notification of Closed Meeting

Council will hold a Closed Meeting during the Regular Council Meeting pursuant to Section 239 (2) of the *Municipal Act, 2001, S.O. 2001, c. 25*, as amended, to consider the following matter(s):

(b) personal matters about an identifiable individual, including municipal or local board employees;

(d) labour relations or employee negotiations

6. Mayor's Remarks

7. Notices of Motion

7.1 Councillor P. Valiquette

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Municipality of Tweed
Regular Council Meeting Minutes

April 9, 2024, 9:00 a.m.
Council Chambers
Municipal Building, 255 Metcalf St, Tweed, ON

Council Present: Mayor D. DeGenova
Deputy Mayor J. DeMarsh
Councillor J. Flieler
Councillor J. Palmateer
Councillor P. Valiquette

Staff Present: CAO/Treasurer
Deputy Clerk
Public Works Manager
Community Development Manager
Fire Chief

1. Call to Order, Land Acknowledgement and National Anthem

Mayor DeGenova called the meeting to order at 9:01 a.m. followed by the Land Acknowledgement and the singing of the National Anthem.

Land Acknowledgement

The Municipality of Tweed recognizes that our work takes place on traditional Indigenous territories including the Huron-Wendat, Anishnaabe, and the Haudenosaunee peoples.

We recognize and respect the history, languages, and cultures of the First Nations, Metis, Inuit and all Indigenous peoples whose presence continues to enrich our communities.

2. Approval of Regular Meeting Agenda

Moved by P. Valiquette
Seconded by J. DeMarsh

BE IT RESOLVED THAT the Agenda for the April 9, 2024 Regular Council Meeting be approved as presented.

Carried

3. Disclosure of Pecuniary Interest and the General Nature Thereof

None

4. Adoption of Minutes

March 25, 2024 Special Council Meeting.
March 26, 2024 Regular Council Meeting.

Moved by P. Valiquette
Seconded by J. DeMarsh

BE IT RESOLVED THAT the Minutes of the March 25, 2024 Special Council Meeting and the March 26, 2024 Regular Council Meeting be adopted as presented.

Carried

5. Notification of Closed Meeting

6. Mayor's Remarks

Mayor DeGenova provided information on local events, reported on meetings attended, and advised of upcoming meetings.

7. Notices of Motion

8. Statement of Revenue and Expenditures

Actual to Budget Variance Analysis Report as at March 31, 2024.

Moved by P. Valiquette

Seconded by J. Flieler

BE IT RESOLVED THAT Council receive the Variance Analysis Report as at March 31, 2024 as presented.

Carried

9. Departmental Reports

9.1 CAO/Treasurer

9.1.1 Administration Department Update as at April 3, 2024

Moved by J. DeMarsh

Seconded by P. Valiquette

BE IT RESOLVED THAT Council receive the Administration Department Update as at April 3, 2024 as presented.

Carried

9.2 Public Works Manager

9.2.1 Award of RFP 310-2024-02 Need Studies

Moved by J. Flieler

Seconded by P. Valiquette

BE IT RESOLVED THAT Council receive Award of RFP 310-2024-02 Need Studies as presented.

AND FURTHER, that Council accept the lowest bid from The Greer Galloway Group Inc. in the amount of \$28,845.00 plus HST

Carried

9.2.2 Repairs for 2019 Case Tractor and 2013 John Deere Loader

Moved by J. Flieler

Seconded by J. Palmateer

BE IT RESOLVED THAT Council accept the Repairs for the 2019 Case Tractor and 2013 John Deere Loader as presented.

Carried

9.2.3 Request to Update Surplus Equipment List

Moved by P. Valiquette
Seconded by J. Flieler

BE IT RESOLVED THAT Council accept the Request to Update Surplus Equipment List as presented;
AND FURTHER, that Council declare the listed equipment items as surplus to the needs of the Municipality.

Carried

9.2.4 Stoco Yard Oil Tank Removal

Moved by P. Valiquette
Seconded by J. Flieler

BE IT RESOLVED THAT Council receive information regarding the Stoco Yard Oil Tank Removal as presented;
AND FURTHER, that Council approve the quotation supplied from Specialized Onsite Services Inc. in the amount of \$12,950.00

Carried

9.2.5 Line Painting Information Report

Moved by J. DeMarsh
Seconded by P. Valiquette

BE IT RESOLVED THAT Council receive the Line Painting Information Report as presented;
AND FURTHER, that Council postpone any decision on changes on painting of roads until the Roads Needs Study has been completed;
AND FURTHER, that the Public Works Manager can proceed with discretionary line painting in the village and hamlets as needed.

Carried

9.2.6 Public Works Department Update

Moved by J. Palmateer
Seconded by J. Flieler

BE IT RESOLVED THAT Council receive the Public Works Department Update as presented.

Carried

9.3 Community Development Manager

9.3.1 Quinte Conservation – Invasive Species Management Pilot Project

Moved by J. Flieler

Seconded by P. Valiquette

BE IT RESOLVED THAT Council receive the Quinte Conservation – Invasive Species Management Pilot Project as presented;

AND FURTHER THAT Council not approve to provide a Letter of Intent and to direct staff to seek funding opportunities for an boat wash station to be available during the open water season.

Carried

9.3.2 Community Development Department Update

Moved by J. DeMarsh

Seconded by J. Palmateer

BE IT RESOLVED THAT Council receive the Community Development Department Update as presented.

Carried

Moved by J. DeMarsh

Seconded by P. Valiquette

BE IT RESOLVED THAT Council amend Resolution #53 establishing the Mainstreet Rehabilitation Task Force to remove Tracey Edwards, Tim Porter, and Brandon Hartwig.

Carried

9.3.3 Parks and Recreation Department Update

Moved by J. DeMarsh

Seconded by J. Palmateer

BE IT RESOLVED THAT Council receive the Parks and Recreation Department Update as presented;

Carried

Moved by P. Valiquette

Seconded by J. DeMarsh

BE IT RESOLVED THAT Council amend Schedule 'A' to By-law No. 2024-05 – User Fees to include Ice Surface Advertising at the Arena at a rate of \$600 + HST.

Carried

9.4 Fire Chief

9.4.1 Fire Department Update

Moved by J. Palmateer
Seconded by P. Valiquette

BE IT RESOLVED THAT Council receive the Fire Department Update as presented.

Carried

9.5 Animal Control Officer

March 2024 Animal Control & Livestock Investigation Report.

Moved by J. DeMarsh
Seconded by J. Flieler

BE IT RESOLVED THAT Council receive the March 2024 Animal Control and Livestock Investigation Report as presented.

Carried

10. Policy Review

10.1 Policy Review – Assessment Roll Access and Reproduction Policy

Moved by P. Valiquette
Seconded by J. DeMarsh

BE IT RESOLVED THAT Council receive the Policy Review – Assessment Roll Access and Reproduction Policy Report as presented;

AND FURTHER, that Council accept the draft policy;

AND FURTHER, that Council direct staff to bring forward a By-law for final approval at the next Regular Council Meeting.

Carried

11. By-laws

11.1 By-law No. 2024-25

A By-law to Amend Comprehensive Zoning By-law No. 2012-30, as Amended.

Moved by P. Valiquette
Seconded by J. Flieler

BE IT RESOLVED THAT By-law No. 2024-25 be read a first, second, and third and final time, passed, signed, and sealed in open Council this 9th day of April, 2024.

Carried

12. Items for Consideration

12.1 Enbridge Gas

Notice of Study Commencement & Virtual Information Session.

Request for planning principles, guidelines, and proposed developments.

Moved by J. Palmateer

Seconded by J. Flieler

BE IT RESOLVED THAT Council authorize staff to provide Stantec Consulting Ltd. & Enbridge Gas with receipt of notification and an invitation to Enbridge Gas to come to a future council meeting.

Carried

12.2 May Evening Council Meeting Date Change

Request to Change the Date of the Regular Council Meeting.

BE IT RESOLVED THAT Council change the date of the Regular Council Meeting scheduled for Tuesday May 28, 2024 at 6:00 p.m. to Wednesday May 29, 2024 at 6:00 p.m;

AND FURTHER THAT Council change the date of Regular Council Meeting scheduled for Tuesday May 14, 2024 at 9:00 a.m. to Tuesday May 7, 2024 at 9:00 a.m.

Carried

12.3 Moose Hide Campaign

Request to Participate in Campaign to end gender based violence.

Moved by J. DeMarsh

Seconded by J. Flieler

BE IT REOLSVED THAT Council receive the information from the Moose Hide Campaign;

AND FURTHER that Council act on the actions noted therein

Carried

12.4 Ministry of the Environment, Conservation and Parks

Application for Approval of Waste Disposal Sites - Renewal of Hauled Sewage ECA Np. 0407-CDNKRC at 6251 Highway 37, Tweed ON.

Moved by P. Valiquette

Seconded by J. DeMarsh

BE IT RESOLVED THAT Council receive the correspondence from the Ministry of the Environment, Conservation and Parks;

AND FURTHER that Council authorize the CAO/Treasurer to submit a letter of no objection to the Ministry of the Environment, Conservation and Parks regarding the renewal application of hauled sewage ECA No. 0407 CDNKRC at 6251 Highway 37, Tweed, ON.

Carried

12.5 Ministry of the Environment, Conservation and Parks

Application for Approval of waste Disposal Sites - New ECA for Hauled Sewage for Surface Spreading at Lot 8, Concession 7, Tweed ON.

Moved by J. Palmateer
Seconded by P. Valiquette

BE IT RESOLVED THAT Council receive the correspondence from the Ministry of the Environment, Conservation and Parks;

AND FURTHER that Council authorize the CAO/Treasurer to submit a letter of no objection to the Ministry of the Environment, Conservation and Parks regarding the new ECA application of hauled sewage for surface spreading at Lot 8, Concession 7, Tweed ON.

Carried

12.6 Mainstreet Rehabilitation Task Force

Terms of Reference.

Moved by P. Valiquette
Seconded by J. Palmateer

BE IT RESOLVED THAT Council adopt the Terms of Reference for the Mainstreet Rehabilitation Task Force.

Carried

13. Closed Meeting

Moved by J. DeMarsh
Seconded by J. Palmateer

BE IT RESOLVED THAT Council go into a Closed Meeting at 10:19 a.m.

Carried

14. Notification of Closed Meeting and Staff Direction

Council held a Closed Meeting during the Regular Council Meeting pursuant to Section 239 (2) of the *Municipal Act, 2001*, S.O. 2001, c. 25, as amended, to consider the following matter(s):

(d) labour relations or employee negotiations.

Moved by J. Palmateer
Seconded by P. Valiquette

BE IT RESOLVED THAT staff follow Council direction from the Closed Meeting.

Carried

15. Correspondence - Information

Moved by P. Valiquette
Seconded by J. Palmateer

BE IT RESOLVED THAT the Correspondence - Information be received and filed.

Carried

15.1 Mayor D. DeGenova

15.2 Request for Support From Other Municipalities

15.2.1 Town of Fort Erie - Fort Erie ON

Request for Support of Resolution Re: Amend Ontario
Heritage Act- Subsection 27.

15.2.2 Town of Moosonee - Moosonee ON

Request for Support of Resolution Re: Volunteer Firefighter
Tax Credit.

15.3 Support for Tweed Resolutions

15.4 Office Of The Warden of Hastings County

Letter to the Honourable Sylvia Jones, Minister of Health Re:
Voluntary Merger of Hastings Prince Edward Public Health with
Kingston, Frontenac, Lennox & Addington Public Health and Leeds,
Grenville & Lanark District Health Unit.

15.5 Ministry of Transportation

Letter to Jan O'Neill, Mayor Municipality of Marmora & Lake Re:
2023-2024 Gas Tax Program.

15.6 Community Care for Central Hastings

Thank you letter Re: Donation.

16. Committee/Board Minutes

Moved by P. Valiquette

Seconded by J. Flieler

BE IT RESOLVED THAT Council receive the Committee/Board Minutes as
presented.

Carried

16.1 Central Hastings Support Network

Board Minutes - February 20, 2024.

16.2 Quinte Waste Solutions

Draft Board Minutes - January 15, 2024.

16.3 13 Ways - Main Street Rehabilitation Task Force

Task Force Minutes - February 22, 2024.

17. Confirmatory By-law

Moved by J. Palmateer

Seconded by J. Flieler

BE IT RESOLVED THAT Confirmatory By-law No. 2024-26 be read a first, second, and third and final time, passed, signed, and sealed in open Council this 9th day of April, 2024.

Carried

18. Adjournment

Moved by P. Valiquette
Seconded by J. Palmateer

BE IT RESOLVED THAT Council adjourn at 11:25 am.

Carried

Mayor

Clerk



Municipality of Tweed
Committee of the Whole Minutes

April 10, 2024, 1:00 p.m.
Council Chambers
Municipal Building, 255 Metcalf St, Tweed, ON

Council Present: Mayor D. DeGenova
Deputy Mayor J. DeMarsh
Councillor J. Flieler
Councillor J. Palmateer
Councillor P. Valiquette

Staff Present: CAO/Treasurer
Deputy Clerk
Community Development Manager
Fire Chief

1. Call to Order and Land Acknowledgement

Mayor DeGenova called the meeting to order at 1:01 p.m. followed by the Land Acknowledgement.

Land Acknowledgement

The Municipality of Tweed recognizes that our work takes place on traditional Indigenous territories including the Huron-Wendat, Anishnaabe, and the Haudenosaunee peoples.

We recognize and respect the history, languages, and cultures of the First Nations, Metis, Inuit and all Indigenous peoples whose presence continues to enrich our communities.

2. Approval of Agenda

Moved by J. DeMarsh
Seconded by J. Flieler

BE IT RESOLVED THAT the Agenda for the April 10, 2024 Committee of the Whole be approved as presented.

Carried

3. Disclosure of Pecuniary Interest and the General Nature Thereof

None

4. Items for Consideration

4.1 Property Standards By-law Review 1:00 P.M.- 1:45 P.M.

A Review of By-law 2001-02.

In attendance for the Property Standards By-law Review was the Fire Chief, the By-law Enforcement Officer, the Chief Building Official, and the Manager of Community Development.

4.1.1 Fire Department Review - 1:00 P.M.-1:10 P.M.

The Fire Chief presented his proposed amendments to the Property Standards By-law.

4.1.2 By-law Department Review - 1:10 P.M. - 1:25 P.M.

The By-law Enforcement Officer presented his proposed amendments to the Property Standards By-law. The By-law Enforcement Officer noted adding sea containers and relevant provisions to the Property Standards By-law. The Chief Building Official provided Council with guidance on the use of sea containers for occupancy in Ontario and applicable requirements.

4.1.3 Building Department Review 1:25 P.M. - 1:45 P.M.

The Chief Building Official presented his proposed amendments to the Property Standards By-law. The CBO highlighted a number of provisions in the By-law that he recommends be removed.

The Manager of Community Development presented a vacant building registry provision that could be added to the Property Standard By-law.

4.2 Zoning By-law 2012-30 1:45 P.M.-2:45 P.M.

Comments from Local Developers Re Comprehensive Zoning By-law.

The Deputy Clerk outlined the process for reviewing the Zoning By-law. The CAO/Treasurer led a discussion regarding creating a new "tiny home" zone.

Council engaged in a discussion re the value of making Zoning By-law amendments and their impacts on the community.

4.2.1 Tim Rashotte

Comments Re: Comprehensive Zoning By-law 2012-30.

4.2.2 Gary Scott

Comments Re: Comprehensive Zoning By-law 2012-30.

Gary Scott made a presentation to Council regarding building sizes, lot sizes, parking, and working with planning staff locally and the County level.

4.3 Parking Requirements Report - 2:45 P.M. - 3:10 P.M.

Moved by J. DeMarsh

Seconded by J. Flieler

BE IT RESOLVED THAT the Committee of the Whole recommend to Council that the Comprehensive Zoning By-law 2012-30 be amended to allow 1 parking space for residential units of 958 square feet or less, and 2 parking spaces for residential units over 958 square feet; AND FURTHER THAT the definition of "Parking Space" be amended for a parking space size of 9 feet in width by 18 feet in length.

4.4 Entrance Policy Review - 3:10 P.M.-3:30 P.M.

The Committee of the Whole agreed to bring forward the Entrance Policy Review report to the May 7, 2024 Regular Council Meeting.

5. Delegations and/or Presentations

5.1 Home Opportunities - Mike Labbe - 3:30 P.M.-4:00 P.M.

Mike Labbe of Home Opportunities attended the meeting virtually to present to the Committee of the Whole. Mr. Labbee presented their affordable housing model and outlined the processes of their model.

6. Adjournment

Moved by J. Palmateer

Seconded by P. Valiquette

BE IT RESOLVED THAT Council adjourn at 4:08 p.m.

Mayor

Clerk

NOTICE OF MOTION

In accordance with Section 11 of Procedural By-law No. 2023-13:

Insofar as is practicable, a notice of motion shall be given in writing to the Clerk not later than 12:00 p.m. on the Thursday immediately preceding the release of the agenda, so that the matter can be included in the agenda for the meeting.

A motion must be formally seconded before the question can be put or a motion recorded in the minutes.

When a motion is presented to the Council in writing it shall be stated by the presiding officer.

Council Meeting: 23 Apr 2024

MOTION BY: Peter Valiquette

Be it resolve that:

WHEREAS it is apparent that the Ontario Government has overlooked the needs of small rural Ontario;

AND WHEREAS Ontario's small rural municipalities face insurmountable challenges to fund both upfront investments and ongoing maintenance of their capital assets including roads, bridges, water/ wastewater and municipally owned buildings including recreational facilities, libraries and other tangible capital assets;

AND WHEREAS small rural Ontario's operating needs consume the majority of property tax revenue sources;

AND WHEREAS small rural municipalities (of 10,000 people or less) are facing monumental infrastructure deficits that cannot be adequately addressed through property tax revenue alone;

AND WHEREAS in 2015 the provincial government moved to standardized billing for all non-contract O.P.P. (5.1) locations;

AND WHEREAS the Ontario Government has committed \$9.1 billion to Toronto alone to assist with operating deficits and the repatriation of the Don Valley and Gardner Expressway; and \$534 million to Ottawa for the repatriation of Hwy 174;

AND WHEREAS the annual cost of the Ontario Provincial Police, Municipal Policing Bureau for small rural non-contract (5.1) municipalities is approximately \$428 million;

AND WHEREAS this annual cost is significantly less than the repatriation costs of the Gardiner Express Way, the Don Valley Parkway and Highway 174 (Ottawa Region) but provides a greater impact to the residents of the Province overall;

AND WHEREAS this will afford relief to small rural municipalities for both infrastructure and operating needs while having a minimal impact on the provincial budget;

NOW THEREFORE BE IT RESOLVED THAT The Municipality of Tweed call on the Ontario Government to immediately implement sustainable funding for small rural municipalities by reabsorbing the cost of the Ontario Provincial Police Force back into the provincial budget with no cost recovery to municipalities;

AND FURTHER, that Council direct staff to circulate this resolution to Premier Doug Ford (premier@ontario.ca), Minister of Solicitor General, Minister of Finance, and to the Association of Municipalities of Ontario (amo@amo.on.ca) and all Municipalities in Ontario.

This motion must be formally seconded in order to be debated at this Council Meeting.

SECONDED BY: _____

MUNICIPALITY OF TWEED

NOTICE OF APPLICATION and NOTICE OF PUBLIC MEETING CONCERNING A PROPOSED ZONING BY-LAW AMENDMENT

NOTICE is hereby given that the Council of the Municipality of Tweed has received an application for an amendment to Comprehensive Zoning By-Law No. 2012-30, complete with the prescribed information.

TAKE NOTICE that the Council of the Municipality of Tweed will hold a Public Meeting on **Tuesday, April 23, 2024 at 6:00 p.m.** in the Council Chambers at 255 Metcalf Street, Tweed to consider a proposed zoning by-law amendment under Section 34 of the Planning Act for the above-noted application, numbered as ZA4/24.

The proposed zoning by-law amendment will change the zoning for the lands described as Part of Lots 7 and 8, Concession 3, Vanderwater Rd., Township of Hungerford, now the Municipality of Tweed and shown on the key map attached hereto.

The purpose and effect of the proposed zoning by-law amendment is to change the zoning of an approx. 1.51-acre severed lot from the Rural (RU) zone to the Rural Residential (RR) zone. The RR zone will allow for the development of a single detached dwelling on the severed lot. The retained lands shall remain zoned Rural (RU) and Environmental Protection (EP). The rezoning of the severed lot to RR is a condition of Severance B114/23 and will provide for the appropriate zoning for the size and proposed use of the new parcels.

Additional information and material relating to the application for the proposed zoning by-law amendment is available for inspection by any member of the public during regular business hours at the Municipal Office, 255 Metcalf Street, Tweed.

ANY PERSON may attend the Public Meeting and/or make written or verbal representation either in support of or in opposition to the proposed zoning by-law amendment. Please refer to the information sheet attached entitled 'Public Planning Meetings Participation Guidance' for details on how to participate in the Public Meeting. The public may choose to attend the Public Meeting through Zoom. In order to do that you must register in advance by contacting the Deputy Clerk at 613-478-2535 or by email at lucasw@tweed.ca

If a person or public body would otherwise have an ability to appeal the decision of the Council of the Municipality of Tweed to the Ontario Land Tribunal but the person does not make oral submissions at the Public Meeting, or make written submissions to the Municipality of Tweed, before the by-law is passed, the person or public body is not entitled to appeal the decision.

If a person or public body does not make oral submissions at the Public Meeting, or make written submissions to the Municipality of Tweed, before the by-law is passed, the person or public body may not be added as a party to the hearing of an appeal before the Ontario Land Tribunal unless, in the opinion of the Tribunal, there are reasonable grounds to do so.

If you wish to be notified of the decision of the Municipality of Tweed on the proposed zoning by-law amendment, you must make a written request to the Municipality of Tweed (address below).

If you are a person with a disability and need Municipality of Tweed information provided in another format, please contact the Deputy Clerk at lucasw@tweed.ca or at 613-478-2535.

Dated at the Municipality of Tweed
this 26th day of March, 2024.

Lucas Wales
Deputy Clerk/Zoning Administrator
Municipality of Tweed
255 Metcalf St., Postal Bag 729
Tweed, ON K0K 3J0
613-478-2535

CORPORATION OF THE MUNICIPALITY OF TWEED

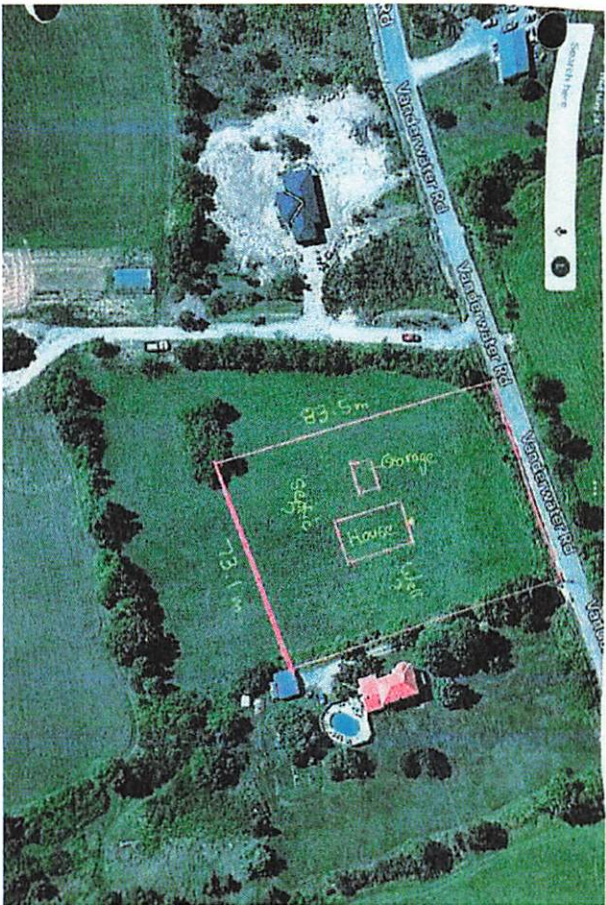
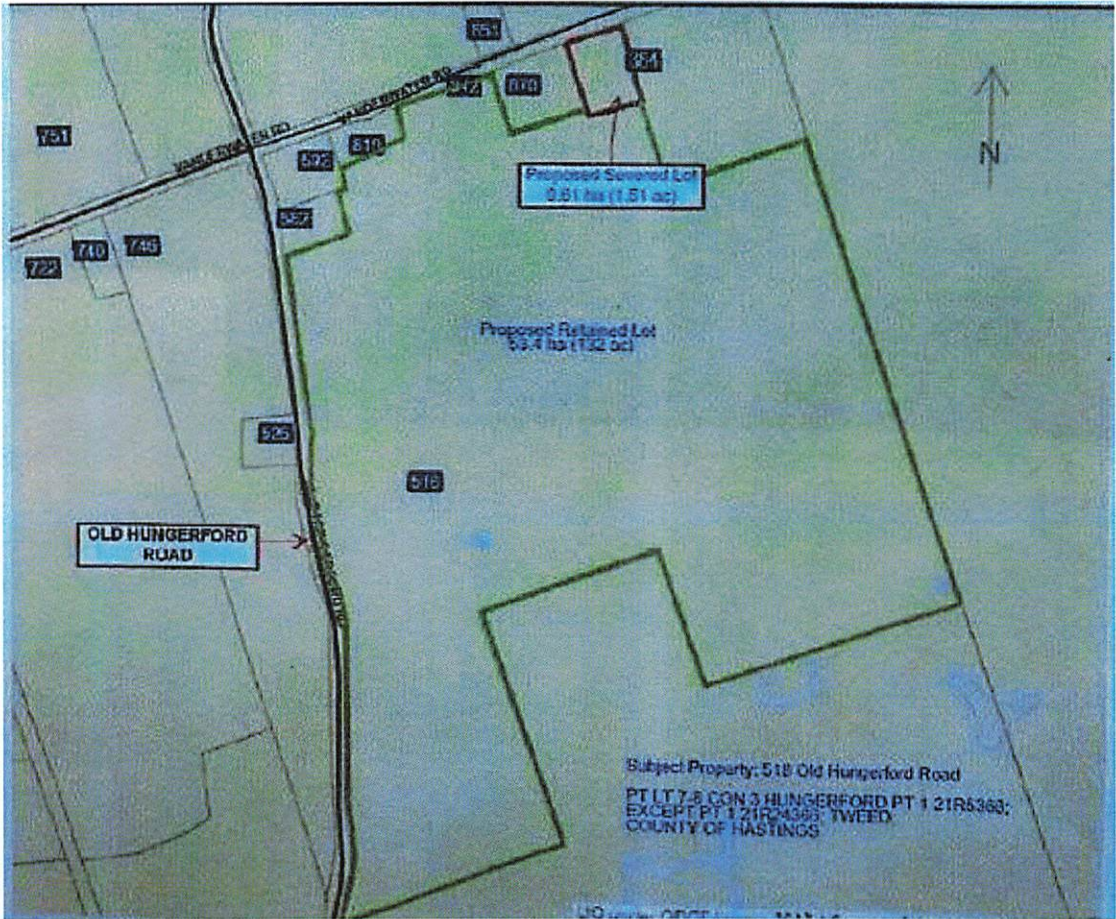
KEY MAPS

Lands Subject of Zoning Amendment Application ZA4/24

Part of Lots 7 and 8, Concession 3, Vanderwater Rd., Hungerford

Proposed Amendment to Rural Residential (RR) Zone
Approx. 1.51-acre severed lot created by
Severances B114/23

Roll No. for subject parcel – 12-31-328-010-11900

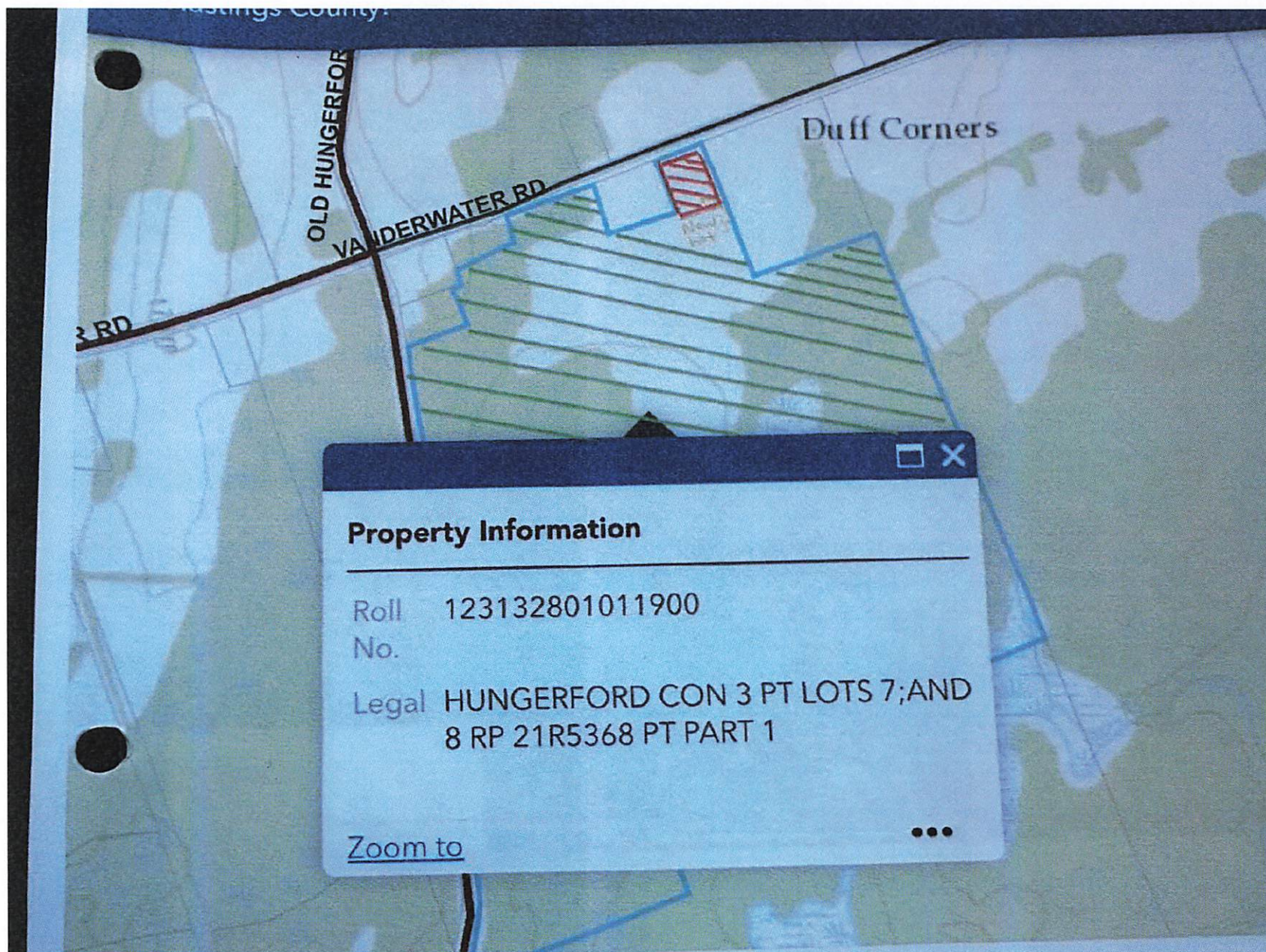




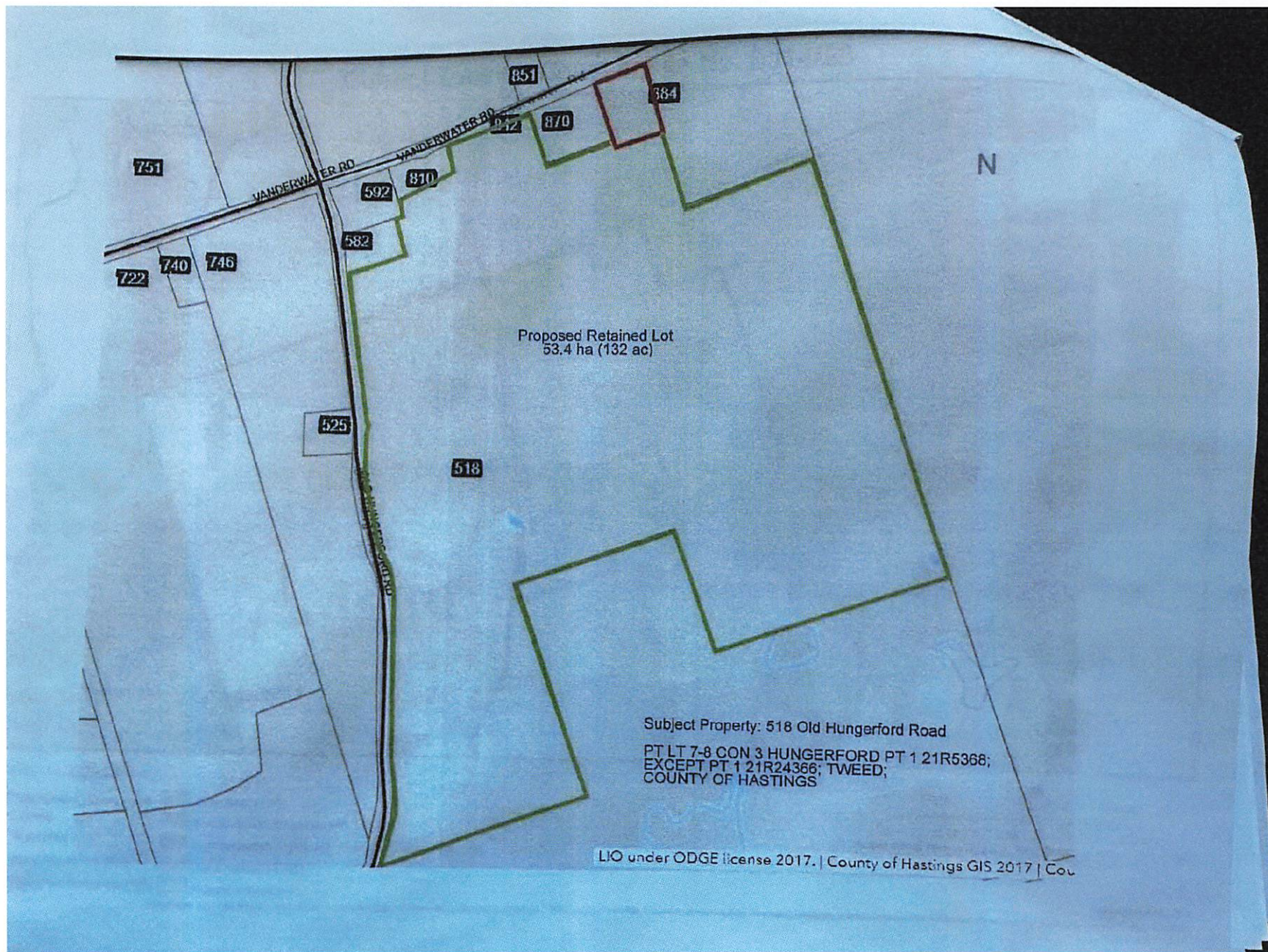
Public Planning Meetings Participation Guidance

The Municipality of Tweed utilizes a hybrid meeting format for all Public Hearings and Public Planning Meetings. Therefore, participants have the right to decide whether they wish to be physically in attendance at the meeting or to attend virtually through Zoom. Due to this hybrid format, the following matters should be known:

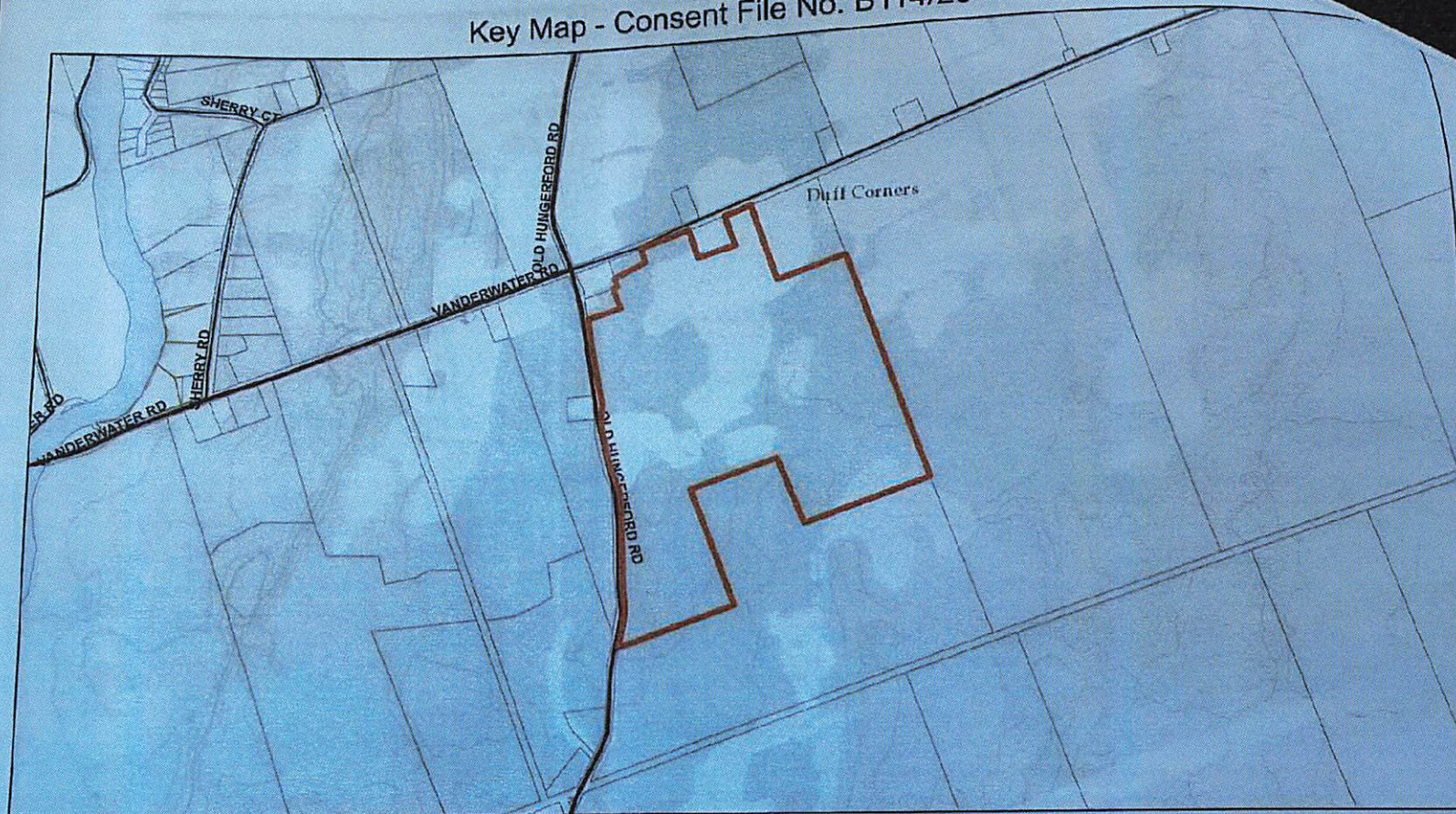
- The Council Chambers has limited seating on a first come, first serve basis.
- The foyer has additional seating. We will be using a microphone and speaker system to improve volume in the foyer for those in attendance.
- Members of the public can also choose to attend through Zoom. In order to do that you must register in advance by contacting the Deputy Clerk at 613-478-2535 or by email to lucasw@tweed.ca.
- Members of the public attending physically will be asked to sign a sign-in sheet to document your attendance at the meeting for the record.
- For everyone wishing to speak, you must start with stating your name clearly and spelling it to ensure it is documented properly. If you are attending virtually, you must also provide your address and e-mail for the record. All comments should be provided in writing, in advance when possible, to accompany your verbal submission. This is to ensure clarity and understanding of all comments, concerns, and submissions for the record.
- If seating capacity becomes a concern, after each application has been heard and voted upon, we ask that the applicant, representatives and public in attendance for that meeting vacate the chambers and move to the foyer to allow for the next applicant, representative and public attendees to come forward.
- Please note that all meetings are recorded and are live streamed on the Municipality's YouTube channel as the meetings are public. Only those who register in advance through the Deputy Clerk will be deemed to be part of the official attendance record. Those watching the live stream recording after the event will not be included in the official attendance record.







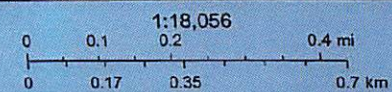


Key Map - Consent File No. B114/23



2024-02-11, 5:33:08 p.m.

-  Roll Number _Query result
-  Property Information

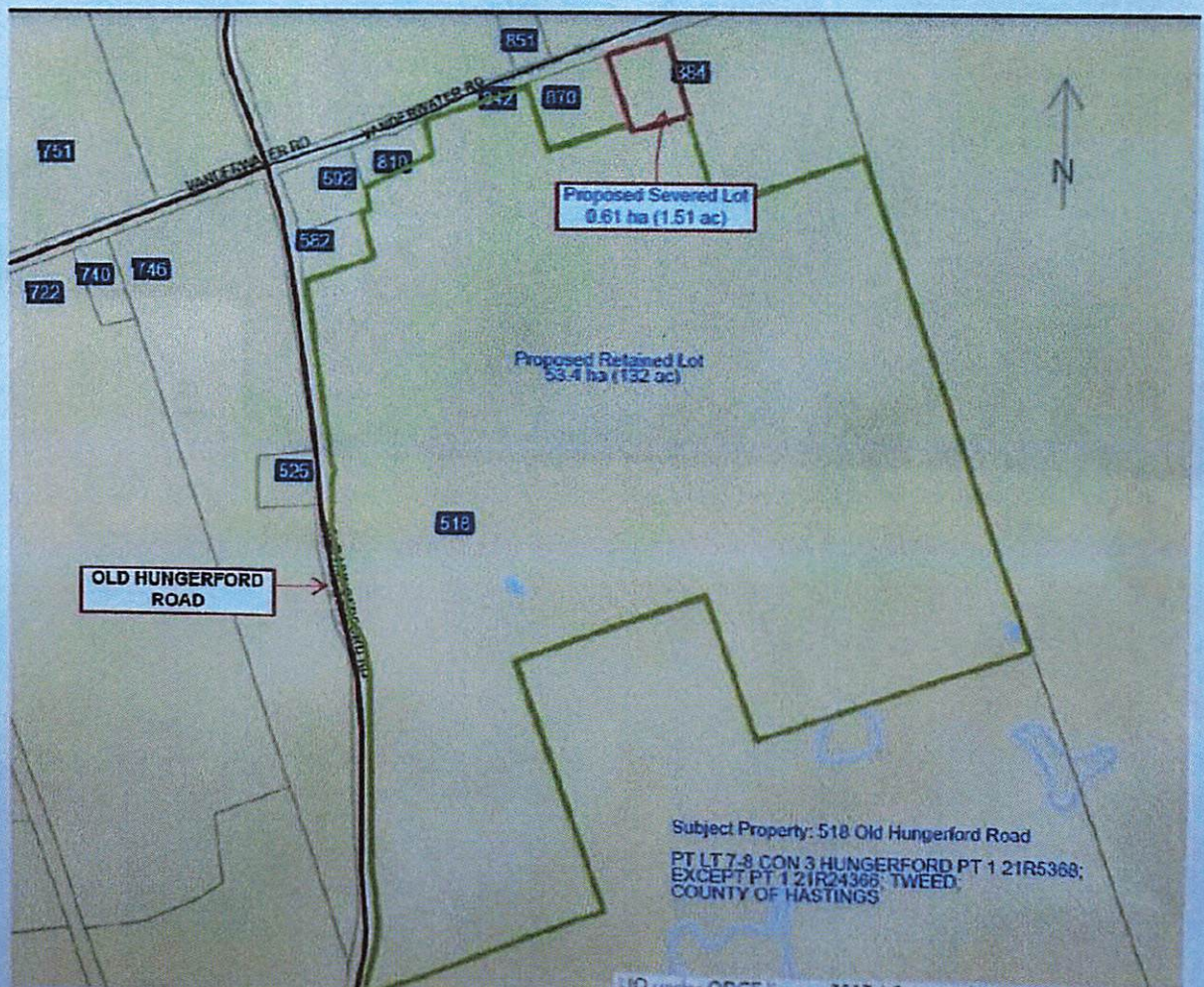


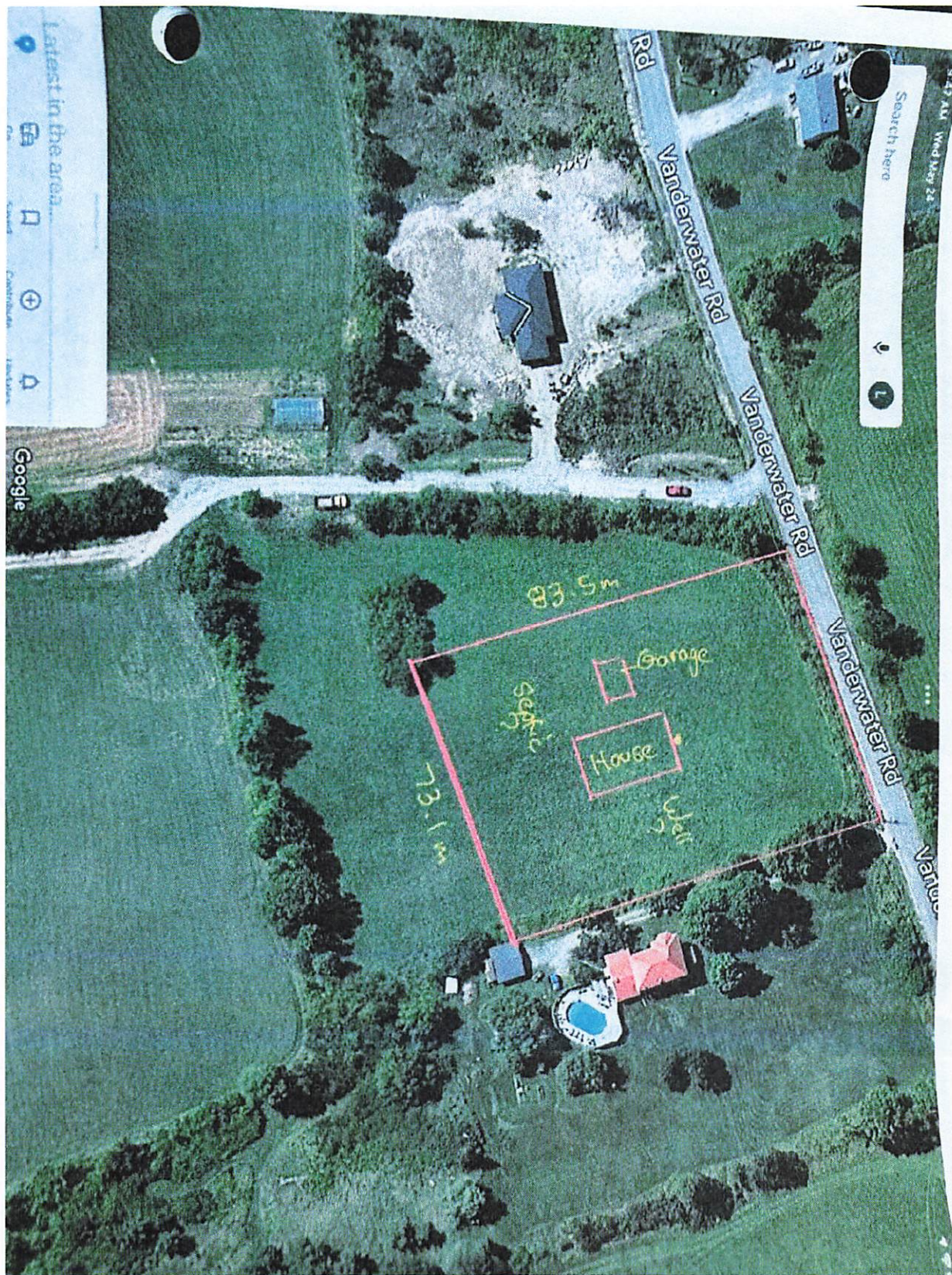
Hastings County, Province of Ontario, Ontario MNR, Esri Canada, Esri, HERE, Garmin, INCREMENT P, USGS, METI/NASA, EPA, USDA, AAFC, NRCan

Hastings County 2024

Information purposes only and may not be suitable for legal, engineering, or surveying purposes. The County of Hastings disclaims all responsibility for errors, omissions or inaccuracies in this publication. Data supplied under License with OGDE & MPAC.

| | |
|-----------------------------------|---|
| Owner of Subject Lands: | NORTHEY, Frederick & Dorothy |
| Civic Address: | 518 Old Hungerford Road |
| Legal Description: | PT LT 7-8 CON 3 HUNGERFORD PT 1 21R5368; EXCEPT PT 1 21R24366; TWEED; COUNTY OF HASTINGS |
| Severed Lot: | Frontage: 73.1 m (240 ft) Vanderwater Road Area: 0.61 ha (1.51 ac) |
| Retained Lot: | Frontage: 1,149 m (3,770 ft) Old Hungerford Road Frontage: 136 m (446 ft) Vanderwater Road Area: 53.4 ha (132 ac) |
| Official Plan Designation: | Rural/Waterfront and Environmental Protection |
| Current Zoning: | Rural (RU) Zone and Environmental Protection (EP) Zone |
| Type of Consent(s): | New Lot (X) Lot Addition () Other: |
| Purpose and Effect: | <p>The applicant received provisional approval for the creation of a new residential lot having an area of approximately 0.61 ha (1.51 ac) with approximately 73.1 m (240 ft) frontage on the south side of Vanderwater Road. The proposed retained lands will have a lot area of approximately 53.4 ha (132 ac) with 1,149 m (3,770 ft) frontage on the east side of Old Hungerford Road and 136 m (446 ft) frontage on the south side of Vanderwater Road.</p> <p>The proposed severed lands are vacant and intended to be developed with a single detached dwelling. The retained lands are developed with a hobby farm which includes a dwelling, detached accessory buildings, a barn, pole barn and a personal plane hangar and will continue to be used as a hobby farm.</p> |





Lucas Wales

From: Corridor East (MTO) <CorridorEast@ontario.ca>
Sent: April 4, 2024 8:11 AM
To: Lucas Wales
Cc: Taylor, George (MTO)
Subject: RE: ZA4/24

ZA4/24 - Part of Lots 7 and 8, Concession 3, Vanderwater Rd – Township of Hungerford

Good Morning Lucas,

Thank you for circulating the proposed zoning by-law amendment for the subject lands at Part of Lots 7 and 8, Concession 3, Vanderwater Rd., Township of Hungerford to the Ministry of Transportation (MTO) for review. Please accept this as a formal response from MTO. We have reviewed the application in accordance with the *Public Transportation and Highway Improvement Act* (PTHIA) and Highway Corridor Management Manual to offer the following comments:

The ministry has determined that the subject lands are not within MTO's permit control area, therefore we have no comments to offer this application.

If you have any further questions, please do not hesitate to contact me.

Kindly,

Chantel Rose Brayall (she/her)

Planning Intern | Corridor Management Section
East Operations | Ministry of Transportation

CorridorEast@Ontario.ca

Chantel.Brayall@Ontario.ca

Work Phone: (613) 484-3571

From: Lucas Wales <lucasw@tweed.ca>
Sent: March 26, 2024 8:52 AM
To: 'Algonquin & Lakeshore Cath. Dist. Sch. Bd.' <planning@alcdsb.on.ca>; 'Davis, Kari' <DavisK@hastingscounty.com>; 'Enbridge Gas Inc.' <municipalplanning@enbridge.com>; 'HPEDSB' <planning@hpedsb.on.ca>; 'Hydro One Networks Inc.' <landuseplanning@hydroone.com>; 'Justin Harrow' <HarrowJ@hastingscounty.com>; 'Liz W' <WesterhofL@hastingscounty.com>; Corridor East (MTO) <CorridorEast@ontario.ca>; 'Ontario Power Generation' <Executivevp.lawanddevelopment@opg.com>
Subject: ZA4/24

CAUTION -- EXTERNAL E-MAIL - Do not click links or open attachments unless you recognize the sender.

Good morning,

Please attached a Notice of Application and Notic of Public Meeting for a rezoning in the Municipality of Tweed.

Thanks,

Lucas

Lucas Wales
Deputy Clerk/Corporate Services
Planning Assistant
613-478-2535 ext 113
lucasw@tweed.ca
www.tweed.ca

Lucas Wales

From: Municipal Planning <MunicipalPlanning@enbridge.com>
Sent: April 4, 2024 8:29 AM
To: Lucas Wales
Subject: RE: [External] ZA4/24

Thank you for your circulation.

Enbridge Gas does not object to the proposed application(s) however, we reserve the right to amend or remove development conditions. This response does not signify an approval for the site/development.

Please always call before you dig, see web link for additional details: <https://www.enbridgegas.com/safety/digging-safety-for-contractors>

Please continue to forward all municipal circulations and clearance letter requests electronically to MunicipalPlanning@Enbridge.com.

Regards,

Willie Cornelio CET (he/him)
Sr Analyst, Municipal Planning
Engineering

ENBRIDGE
TEL: 416-495-6411
500 Consumers Rd, North York, ON M2J1P8
enbridge.com
Safety. Integrity. Respect. Inclusion.

From: Lucas Wales <lucasw@tweed.ca>
Sent: Tuesday, March 26, 2024 8:52 AM
To: 'Algonquin & Lakeshore Cath. Dist. Sch. Bd.' <planning@alcdb.on.ca>; 'Davis, Kari' <DavisK@hastingscounty.com>; Municipal Planning <MunicipalPlanning@enbridge.com>; 'HPEDSB' <planning@hpedsb.on.ca>; 'Hydro One Networks Inc.' <landuseplanning@hydroone.com>; 'Justin Harrow' <HarrowJ@hastingscounty.com>; 'Liz W' <WesterhofL@hastingscounty.com>; 'MTO' <CorridorEast@ontario.ca>; 'Ontario Power Generation' <Executivevp.lawanddevelopment@opg.com>
Subject: [External] ZA4/24

CAUTION! EXTERNAL SENDER

Were you expecting this email? TAKE A CLOSER LOOK. Is the sender legitimate?
DO NOT click links or open attachments unless you are 100% sure that the email is safe.

Good morning,

Please attached a Notice of Application and Notic of Public Meeting for a rezoning in the Municipality of Tweed.

Thanks,

Lucas

Lucas Wales
Deputy Clerk/Corporate Services
Planning Assistant
613-478-2535 ext 113
lucasw@tweed.ca
www.tweed.ca

QUINTE CONSERVATION - PLANNING ACT REVIEW

QC File No. PL0080-2024

| | | | |
|---------------------------------|--|------------------------------|------------|
| Municipality: | Tweed | | |
| Landowner / Agent: | Frederick & Dorothy Northey / Lennard Donker | | |
| Location: | 518 Old Hungerford Road | Part Lot 7 & 8, Concession 3 | Hungerford |
| Roll #: | 12313280101190000000 | | |
| Application Description: | <p>Zoning By-law Amendment Appl'n File No. ZA4/24 (Condition of Consent File No. B114/23)</p> <p>Rezone the approximate 1.51-acre severed lot from the Rural (RU) Zone to the Rural Residential (RR) Zone. The RR Zone will allow for the development of a single detached dwelling on the severed lot and will provide the appropriate zoning for the size and proposed use of the parcel. The retained lands shall remain zoned Rural (RU) and Environmental Protection (EP).</p> | | |
| Feature: | Unnamed wetlands, and mapped within an area of "potential" for karst topography | | |
| Comments: | <p><u>Natural Hazard policies of the PPS, Quinte Conservation Planning Act Review policy, and Ontario Regulation #319/09</u></p> <p>Conservation Authorities have Provincially delegated responsibilities to represent Provincial interests regarding natural hazards under Section 3.1 of the Provincial Policy Statement (PPS) (2020). Natural hazards include areas subject to flooding, prone to erosion, dynamic beaches, and unstable bedrock. Generally, the policies of the PPS direct development to areas outside of hazard lands.</p> <p>This office has mapping (prepared by the Ontario Geological Survey, 2008) which indicates that there is a "potential" presence of karst in this area. Karst topography exists in areas where water flowing over and through limestone and dolomite bedrock creates sinkholes, trenches and underground caverns often resulting in unstable bedrock.</p> <p>Staff have reviewed the <i>Karst Evaluation</i> report, prepared by Cambium Inc., dated May 2, 2023. The consultant's evaluation included a site inspection and test pit investigation (including 6 test pits) of the proposed severed lot in the area planned for development. Based on the consultant's assessment, it is determined that there would be negligible potential hazard to future development on the severed lot. <u>Staff, therefore, are satisfied that there is sufficient area for development outside of hazard lands and that the application as presented is consistent with Section 3.1 of the PPS.</u> In consideration of future development, it is recommended that the consultant's recommendations be followed per Section 5 of the report.</p> <p>Furthermore, portions of the <i>retained</i> lands lie within the regulated area of unnamed wetlands and confirmed areas of karst bedrock (by virtue of Ontario Regulation #319/09 – Regulation of Development, Interference with Wetlands and Alterations to Shorelines and Watercourses). Please note that the owners will need to apply to the Conservation Authority for a permit prior to development (construction / filling/ excavation/ site grading) within 120 metres of the wetland boundary. Further, development must be sited beyond any areas of confirmed karst topography.</p> <p><u>Quinte Region Source Protection Plan</u></p> <p>Quinte Conservation provides Risk Management services as prescribed by the <i>Clean Water Act</i>, 2006 on behalf of member municipalities. Part of this is reviewing building and planning applications to ensure no new significant drinking water threats as outlined in the Quinte Region Source Protection Plan are created. Policies for significant threats in the Quinte Region Source Protection Plan are <u>not applicable</u> as the subject property lies outside of an intake protection zone or wellhead protection area for a municipal drinking water system. <u>As such no Section 59 Clearance Notice is required.</u></p> | | |

| | |
|------------------------|---|
| | <p><u>Other Potential Municipal/Township Studies</u></p> <p>As per Sections 21.1.1 and 21.1.2 of Ontario Regulation 596/22 (amendments made under the Conservation Authorities Act) as a result of the More Homes Built Faster Act, 2022, conservation authorities are no longer able to review or provide comment on Natural Heritage and Hydrogeology, nor is this office able to peer-review technical reports related to these matters. If the Township/Municipality requests a hydrogeological assessment or Environmental Impact Study (EIS) it should be peer-reviewed by a qualified consultant.</p> |
| Final Comments: | <p>Based on the <i>Karst Evaluation</i> prepared by Cambium Inc., dated May 2, 2023, Quinte Conservation has <u>no objection</u> to Zoning By-law Amendment Application File No. ZA4/24 as presented. In consideration of future development on the severed lot, the recommendations within Section 5 of the <i>Karst Evaluation</i> report should be administered.</p> |



Sam Carney
Planning Technician

April 3, 2024

Date

And:
Mark Boone,
Regulations Officer



HASTINGS COUNTY

STRATEGIC PLAN

2024-2026



COVER PAGE PHOTO: FARADAY-PAUL HARTLEY

LAND ACKNOWLEDGEMENT

Hastings County is located on the traditional territory of many nations including the Huron-Wendat, Anishinaabe, and the Haudenosaunee peoples. Hastings County Council acknowledges our shared obligation to respect, honour and sustain these lands and the natural resources contained within. We honour their cultures and celebrate their commitment to this land. We would also like to acknowledge the Mohawk and Algonquin nations whose traditional and unceded territory we are gathered upon today. Hastings County is situated on treaty land that is steeped in rich Indigenous history and home to many First Nations, Métis and Inuit people.

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STRATEGIC PLANNING

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HASTINGS COUNTY COUNCIL

Hastings County Council proudly introduces our 2024-2026 Strategic Plan. County Council is comprised of the Heads of Council of our 14 Member Municipalities. County Council meets monthly to approve reports from standing committees and make critical decisions on the delivery of services to its residents.

Hastings County Council, now more than ever, is committed to ensuring we are *Supporting People & Our Communities*. We are confident our new strategic plan will ensure that we continue to deliver the vital services and programs that our residents need.



Warden Mullin
Township of Stirling-Rawdon



COUNTY OF HASTINGS



Deputy Warden Jenkins
Town of Bancroft



Councillor Wallace
Township of Carlow/Mayo



Councillor Deline
Municipality of Centre Hastings



Councillor Johnston
Town of Deseronto



Councillor Purcell
Township of Faraday



Councillor Fitzgerald
Municipality of Hastings Highlands



Councillor Carson
Township of Limerick



Councillor Blackburn
Township of Madoc



Councillor O'Neill
Municipality of Marmora & Lake



Councillor Hederson
Township of Tudor & Cashel



Councillor DeGenova
Municipality of Tweed



Councillor Kennelly
Township of Tyendinaga



Councillor Fuerth
Township of Wollaston

MESSAGE FROM THE WARDEN

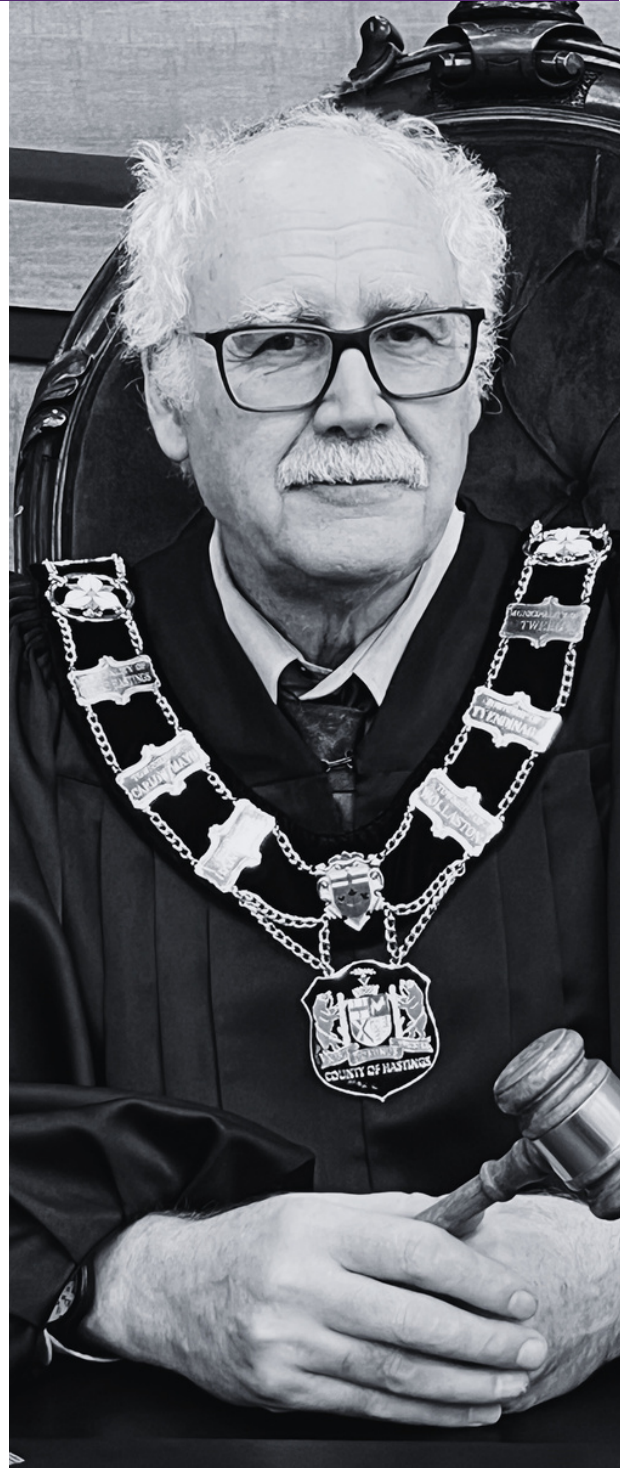
It is my pleasure to present Hastings County's 2024-2026 Strategic Plan on behalf of Hastings County Council.

To build a strategic plan that incorporated the current and future priorities of residents and businesses; Hastings County utilized a collaborative process that engaged with residents, businesses, Councillors, and staff to hear their priorities and goals for the future of Hastings County. Thank you to all who shared their vision, knowledge, and experiences while developing Hastings County's 2024-2026 Strategic Plan.

I am proud to be a part of this community and am committed to working together to ensure Hastings County remains a great place to live, work, and play.



BOB MULLIN
WARDEN OF HASTINGS COUNTY





MADOC - JOHNNY C.Y. LAM



BANCROFT



LIMERICK- BRENDAN TROY



LIMERICK - JOHNNY C.Y. LAM



WOLLASTON- GUS GARCIA



LIMERICK- PAUL HARTLEY



MESSAGE FROM THE CAO

We are excited to present to you Hastings County's 2024-2026 Strategic Plan, a comprehensive roadmap to our future. The plan solidified our strong and compelling vision and mission to move Hastings County forward. Through the engagement process, four pillars were established to focus our direction over the next three years, to support our residents and businesses as Hastings County continues to grow.

Hastings County provides a wide range of programs and services that support people and our communities. This strategic plan enables us to offer improved service delivery while remaining fiscally responsible, and matching resources with approved priorities.

Throughout the strategic plan, we have remained focused on our community and over the next three years our priority is to distinguish ourselves as a community that is healthy, vibrant, connected, and sustainable. Together, with my colleagues, members of County Council, community partners, and all levels of government, we will strive to meet the pillars, goals, objectives, and actions highlighted in this plan to enhance accountability and ensure Hastings County is positioned for improved service delivery and growth across the County.

As we continue our hard work with true dedication to our community, together we will grow the bright future that is on the horizon for Hastings County, its residents, and businesses. I look forward to seeing our goals realized and will strive to maintain these pillars as key priorities to 2026 and beyond.



CONNOR DOREY
CHIEF ADMINISTRATIVE OFFICER



INTRODUCTION

Hastings County is located halfway between Toronto and Ottawa. It is the second largest County in Ontario stretching nearly 160km from the shores of the Bay of Quinte to the forests of Algonquin Park. Hastings County's natural beauty ranges from rolling farmlands and lush forests to quaint downtowns and small town hospitality. The rural haven of Hastings County is only a 90-minute drive to the Greater Toronto Area and just two hours west of Ottawa.

Hastings County is home to a population of 145,746 residents and provides a broad range of services to those living in our 14 Member Municipalities, as well as select services to the separated municipalities of Belleville, Prince Edward County, and Quinte West.

Hastings County operates its programs and services through the collaboration and dedication of the following departments:

- Administration
- Community & Human Services
- Facilities & Capital Infrastructure
- Finance
- Human Resources
- Information Technology
- Long-Term Care
- Paramedic & Emergency Services
- Planning, Economic & Tourism Development

The Hastings County 2024-2026 Strategic Plan, is a three-year guiding document designed to enhance the delivery of services and to ensure a focused response to residents' and businesses' needs and priorities across all of our communities.

With the goal of creating a strategic plan that is built on a foundation of collaboration and engagement, Hastings County conducted 24 interviews with members of our Joint Committees and Council as well as our Department Heads. Hastings County also distributed three surveys, collecting 500 responses from residents, businesses, local elected officials and Hastings County staff.


The strategic plan strives to assist Hastings County in meeting its vision: *People and businesses thrive in Hastings County because of its support for individuals and families, strong communities, its natural beauty, and respect for its history and traditions.*

To reach this vision, Hastings County has identified four strategic pillars and goals, aligned with objectives and actions to support the successful implementation of the plan.





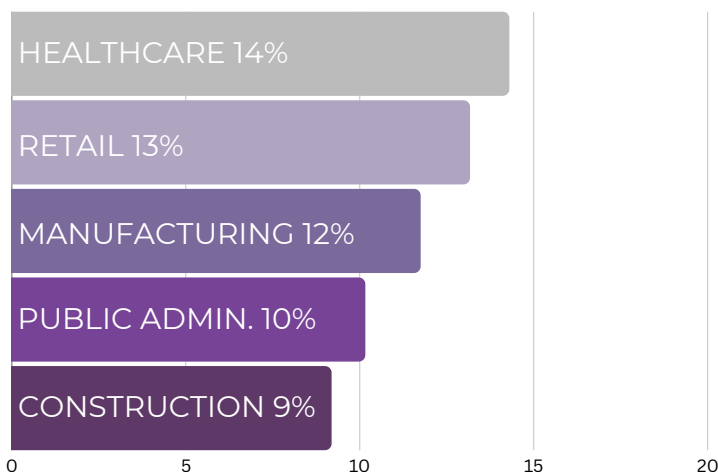
HASTINGS COUNTY SERVICES

- | | |
|---|---|
|  Children's Services |  Information Technology |
|  Emergency Management |  Ontario Works |
|  GIS Mapping |  Paramedic Services |
|  Economic Development |  Physician Recruitment |
|  Homelessness Prevention |  POA Court & Fine Payment |
|  Housing Services |  Planning, Development & 911 |
|  Human Resources |  Purchasing & Treasury |
|  Long-Term Care |  Tourism |

SUPPORTING PEOPLE & OUR COMMUNITIES

LABOUR FORCE

TOP 5 INDUSTRIES IN HASTINGS COUNTY



Statistics Canada (2021)

INCOME



\$75,000

MEDIAN TOTAL INCOME OF HOUSEHOLDS IN 2020
Statistics Canada (2021)

EMPLOYMENT



UNEMPLOYMENT RATE 4.7%*

Statistics Canada (November 2023)

*Represents Kingston- Pembroke, Ontario

HOUSING



73%

HOMES IN HASTINGS COUNTY ARE SINGLE DETACHED HOMES

Statistics Canada (2021)



72%

OF HOMES IN HASTINGS COUNTY ARE OCCUPIED BY HOME OWNERS VS. RENTERS

Statistics Canada (2021)



6,013

SQ KM OF LAND IN HASTINGS COUNTY

Statistics Canada (2021)

POPULATION

41,580

POPULATION OF 14 MEMBER MUNICIPALITIES

↑ 6.8%

POPULATION PER CENT CHANGE, 2016 TO 2021

45.1

AVERAGE AGE OF RESIDENTS

145,746

POPULATION OF HASTINGS COUNTY
*INCLUDING SEPARATED CITIES OF BELLEVILLE & QUINTE WEST

Statistics Canada (2021)

DATA PRESENTED REPRESENTS HASTINGS COUNTY 14 MEMBER MUNICIPALITIES AND THE SEPARATED CITIES OF BELLEVILLE & QUINTE WEST

OVERVIEW OF A STRATEGIC PLAN

Strategic planning is the process by which an organization determines its long-term goals and the actions required to reach them. It is a practical process that blends high-level visioning, while establishing goals and pillars to focus future courses of action. Strategic plans support and manage complex and intricate federal, provincial, and municipal program delivery in the face of competing priorities.



STRATEGIC PLAN PROCESS

OVERVIEW

Hastings County mobilized a strategic planning process that engaged the community, residents, County Council, Member Municipalities, Hastings County staff, and key stakeholders to provide a shared vision for where we are today and utilize an outcome-based approach for long-term planning. Incorporating the input and data collected, Hastings County has developed a strategic plan that is integrative and collaborative. We have applied the feedback and data collected to establish pillars, goals, objectives, and actions to work towards achieving Hastings County's vision over the next three years.

1. MOBILIZE

Assembled resources, conducted an environmental scan, and formulated an implementation plan, aligned with goals and milestones

2. ENGAGE

Surveys were distributed to the community, staff & Member Municipalities

One-on-one interviews with Hastings County Council & Joint Committee Members

3. ANALYZE

Identified priorities and trends among the data and extracted key pillars and long-term goals

4. DEVELOP

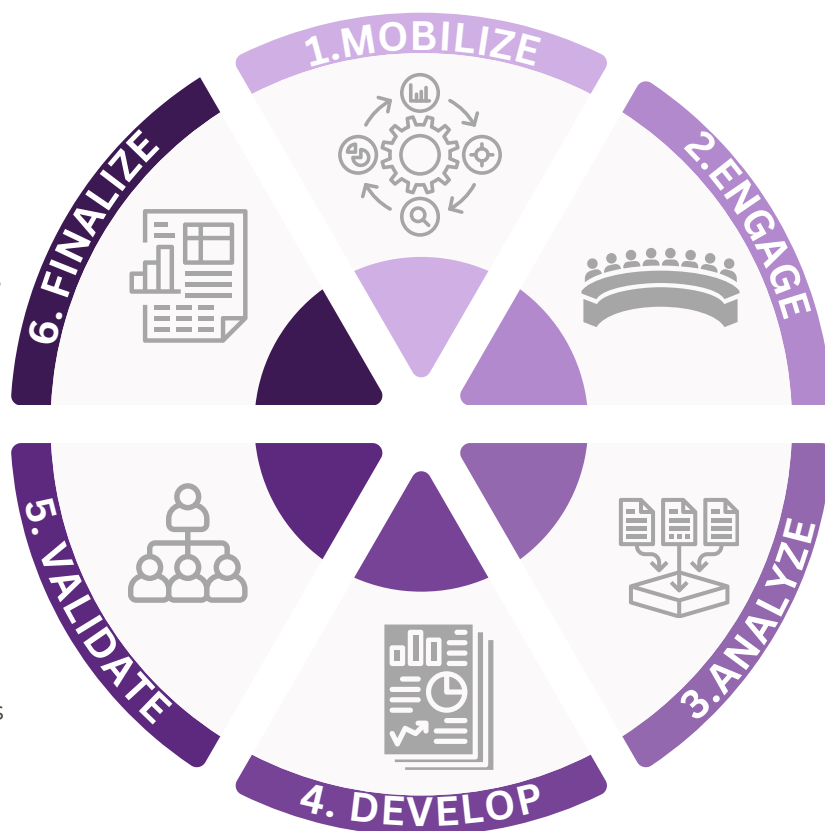
Developed a draft plan that outlines objectives, and measurable action items that align with pillars and goals

5. VALIDATE

Senior management & County Council established objectives, priorities and actions for 2024-2026

6. FINALIZE

Presented the Hastings County 2024-2026 Strategic Plan to County Council



ENGAGEMENT SUMMARY



3 SURVEYS

- PUBLIC SURVEY
- MEMBER MUNICIPALITY COUNCIL SURVEY
- STAFF OF HASTINGS COUNTY SURVEY

340

Responses from members of the public, including residents and businesses

101

Hastings County staff shared their vision of Hastings County

24

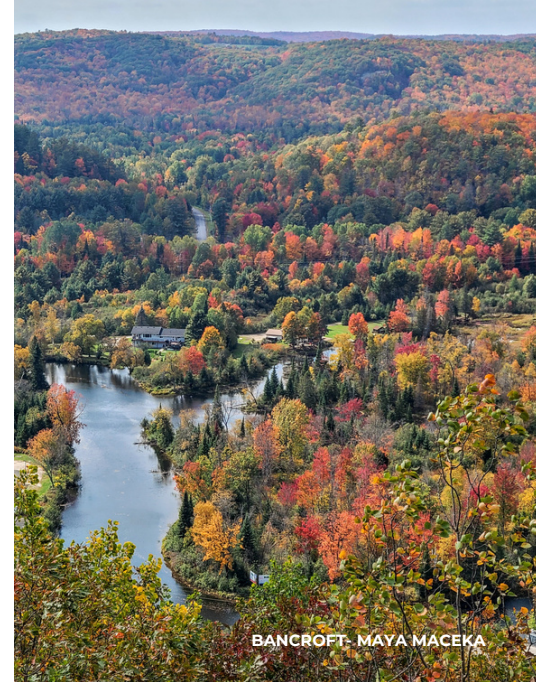
One-on-One interviews with County Council and Joint Committee Members

SUMMARY OF DATA FROM THE PUBLIC & COUNCILLORS





HASTINGS HIGHLANDS- JOHNNY C.Y. LAM



BANCROFT- MAYA MACEKA



DESERONTO



HASTINGS HIGHLANDS -MKC, C/O OHTO BEN HEMMINGS

LIMERICK -PAUL HARTLEY

OUR STRATEGIC PLAN

Hastings County's planning process identified four pillars that are the foundation of the 2024-2026 Strategic Plan. The pillars align with strategic goals that correlate with a series of objectives and actions that guide us in working towards our mission and vision.

VISION

People and businesses thrive in Hastings County because of its support for individuals and families, strong communities, its natural beauty, and respect for its history and traditions.

MISSION

Supporting People & Our Communities

PILLARS & GOALS



HEALTHY COMMUNITIES

Champion healthy communities that enhance the quality of life for residents



VIBRANT COMMUNITIES

Foster vibrant communities that are economically resilient



CONNECTED COMMUNITIES

Support connected communities that are engaged with the needs of residents, visitors and partners



SUSTAINABLE COMMUNITIES

Promote sustainable communities that prioritize responsible growth, governance and financial stability



HEALTHY COMMUNITIES



GOAL #1: Champion healthy communities that enhance the quality of life for residents

OBJECTIVES

ACTIONS

1.1 Implement innovative solutions to increase available and affordable housing across the housing continuum

- Maximize financial investments to ensure adequate housing options for residents across Hastings County
- Enhance the coordinated access system to improve community response to homelessness
- Collaborate with housing organizations across Hastings County to identify solutions and supports for affordable housing

1.2 Improve access to health services that are key to the well-being of our communities

- Review Hastings County's Family Physician Recruitment program and explore opportunities for renewed success
- Increase the level of care for long-term care residents to four hours per day, per resident, to maintain and improve their quality of life
- Optimize ambulance response times in rural and remote areas

1.3 Enhance organizational capacity through the development of service plans that utilize best practices to enhance service delivery and health outcomes

- Establish a Paramedic Service Plan
- Continue implementation of the Long-Term Care Staffing Strategy
- Develop a 2024-2034 Housing and Homelessness Plan
- Produce a 2024-2028 Early Years and Child Care Service Plan



VIBRANT COMMUNITIES



GOAL #2: Foster vibrant communities that are economically resilient

OBJECTIVES

ACTIONS

2.1 Support the growth of local municipalities, businesses and tourism across the 14 Member Municipalities

- Finalize and implement Economic & Tourism Development Strategic Plan & SMART Goals
- Support job opportunities through the expansion of the Canada-Wide Early Learning Child Care (CWELCC) system to ensure the delivery of child care is accessible, affordable, inclusive, and high quality

2.2 Streamline the planning and development process to support increased development and growth in Hastings County

- Implement the Streamlined Planning Approach & Resource Centralization (SPARC) for land use planning initiatives
- Leverage existing assets to attract more visitors, increasing the length of stay and spending

2.3 Improve employment opportunities throughout Hastings County to support individuals in gaining employment and reaching financial stability

- Transform Ontario Works system and implement Life Stabilization activities
- Increase available jobs in Hastings County through business expansion and retention



CONNECTED COMMUNITIES



GOAL #3: Support connected communities that are engaged with the needs of residents, visitors and partners

OBJECTIVES

ACTIONS

3.1 Demonstrate transparent communication with member municipalities, community partners, staff and residents of Hastings County

- Enhance and strengthen relationships with our Indigenous partners
- Develop and implement an enhanced communication plan that further engages with residents on Hastings County service delivery
- Utilize Key Performance Indicators (KPIs) to report and evaluate Hastings County's programs and services

3.2 Strengthen and enhance the County's role as a local leader

- Increase advocacy to Provincial and Federal partners on issues important to Hastings County and Member Municipalities
- Engage with Member Municipalities to identify opportunities for enhanced service delivery and shared services
- Collaborate with regional partners on shared initiatives and issues

3.3 Modernize and invest in Hastings County infrastructure and innovative technology to enhance services

- Increase the leverage of technology to enhance service delivery and support productivity
- Improve Hastings County's integration across systems through the utilization of a Human Resource Information System (HRIS) to increase efficiencies
- Re-Imagine Hastings County's current and future infrastructure to enhance service delivery and reduce geographical barriers



SUSTAINABLE COMMUNITIES



GOAL #4: Promote sustainable communities that prioritize responsible growth, governance and financial stability

OBJECTIVES

ACTIONS

4.1 Maintain and enhance Hastings County as an employer of choice

- Prioritize recruitment and retention efforts across all County operations
- Increase and improve inclusive communication and engagement with all Hastings County staff
- Implement a County-wide Equity, Diversity and Inclusion framework

4.2 Protect and enhance Hastings County's natural and physical assets, while prioritizing environmental stewardship

- Continued focus on a comprehensive Cyber Security Strategy
- Expand the County-wide asset management plan that facilitates sustainable, long-term capital planning
- Seek opportunities to invest in sustainable technology and infrastructure to improve Hastings County's ecological footprint
- Develop a plan for the use of surplus land at long-term care facilities

4.3 Deliver fiscally responsible services while planning for long-term financial sustainability

- Commit to reviewing, updating and developing financial policies and procedures
- Continue to pursue funding grants to support our local communities and funded agency programs and services
- Advocate to the Federal and Provincial government for a renewed Municipal Growth Framework

CONCLUSION

This comprehensive roadmap will serve as a compass as we prioritize the needs and wants of our communities, residents, and businesses over the next three years. Our overarching goal is to prioritize healthy, vibrant, connected, and sustainable communities that offer the best possible quality of life for all.

This strategic plan will be instrumental in aligning our operational objectives and tasks to ensure we stay on course. We will regularly report to County Council on our progress and key performance indicators as we implement the strategic pillars, goals, objectives, and actions outlined in this plan. Our commitment to transparency and accountability will keep us focused on delivering the best possible outcomes for our communities.

We are more dedicated than ever to supporting our people and communities as we work towards realizing our vision. Collaboration and partnership will be crucial in achieving our shared goals, and we are excited to embark on this journey together.

**THANK YOU FOR YOUR ENGAGEMENT & COMMITMENT TO
SHARING YOUR VISION FOR HASTINGS COUNTY'S FUTURE**



CONTACT HASTINGS COUNTY



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inquiry@hastingscounty.com



APPROVED BY HASTINGS COUNTY COUNCIL, NOVEMBER 30, 2023



SUPPORTING PEOPLE
*Hastings*TM
AND OUR COMMUNITIES



STRATEGIC PLAN 2024-2026

DEVELOPING A STRATEGIC PLAN

- Process that blends high level visioning, while establishing goals and priorities to focus future course of action
- Outcome-based approach to long-term planning and goal setting
- Supports and manages complex and intricate Federal, Provincial, Municipal, and local program delivery in the face of competing priorities



STRATEGIC PLANNING PROCESS



INITIATION

JUNE 6, 2023

Incoming CAO initiated the Strategic Planning Process and formed the Strategic Planning Working Group



REVIEW

Review the County's previous Strategic Plan as a starting point to build upon past initiatives



ENVIRONMENTAL SCAN

Conducted an environmental scan to determine best practices & methods other municipalities have utilized

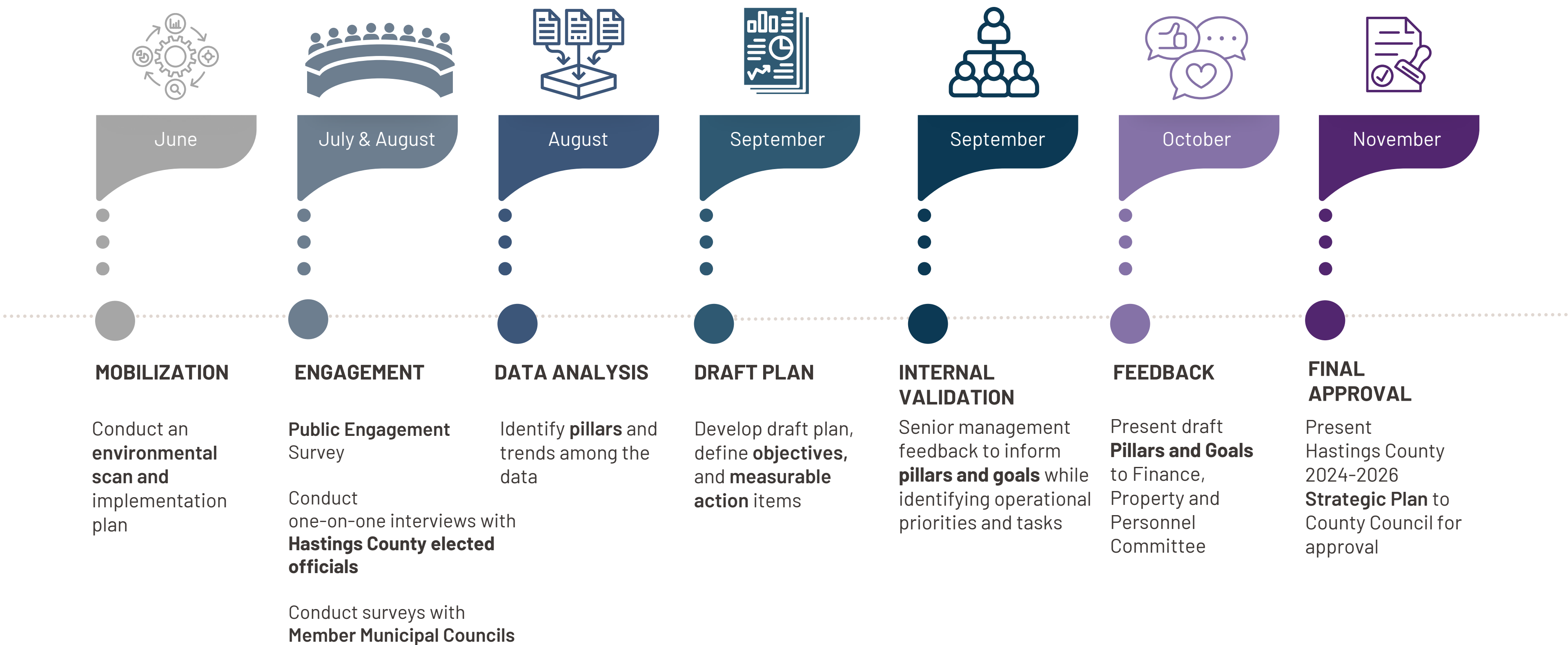


GOALS

Establish goals and action items that formulate a collaborative and comprehensive Strategic Plan. The plan identifies areas of focus for Hastings County and will be presented in full to County Council in November 2023.



IMPLEMENTATION TIMELINE



ENGAGEMENT SUMMARY

| | | | |
|---|---|---|---|
| <div><div>SURVEY</div><div>340</div><div>PUBLIC</div></div> <div><div>HOUSING</div><div>HEALTH CARE</div><div>NATURAL ASSETS</div><div>ECONOMIC DEVELOPMENT</div></div> | <div><div>SURVEY</div><div>101</div><div>STAFF</div></div> <div><div>HOMELESSNESS</div><div>MORALE & ENGAGEMENT</div><div>TRAINING</div><div>PARAMEDIC SERVICES</div></div> | <div><div>INTERVIEWS</div><div>24</div><div>COUNCILLORS</div></div> <div><div>ECONOMIC DEVELOPMENT</div><div>HOUSING</div><div>PLANNING</div><div>SHARED SERVICES</div></div> | <div><div>SURVEY</div><div>20</div><div>MEMBER MUNICIPALITIES</div></div> <div><div>HEALTH CARE</div><div>HOMELESSNESS</div><div>SUSTAINABILITY</div><div>HOUSING</div></div> |
|---|---|---|---|

SUMMARY OF DATA FROM THE PUBLIC & COUNCILLORS





OUR VISION & MISSION

VISION

People and businesses thrive in Hastings County because of its support for individuals and families, strong communities, its natural beauty, and respect for its history and traditions

MISSION

Supporting People & Our Communities

OUR PILLARS & GOALS



HEALTHY COMMUNITIES

Champion healthy communities that enhance the quality of life for residents



VIBRANT COMMUNITIES

Foster vibrant communities that are economically resilient



CONNECTED COMMUNITIES

Support connected communities that are engaged with the needs of residents, visitors and partners



SUSTAINABLE COMMUNITIES

Promote sustainable communities that prioritize responsible growth, governance and financial stability



HEALTHY COMMUNITIES



GOAL: 1. Champion healthy communities that enhance the quality of life for residents

OBJECTIVES

ACTIONS

1.1 Implement innovative solutions to increase available and affordable housing across the housing continuum

- Maximize financial investments to ensure adequate housing options for residents across Hastings County
- Enhance the coordinated access system to improve community response to homelessness
- Collaborate with housing organizations across Hastings County to identify solutions and supports for affordable housing

1.2 Improve access to health services that are key to the well-being of our communities

- Review Hastings County’s Family Physician Recruitment program and explore opportunities for renewed success
- Increase the level of care for long-term care residents to four hours per day, per resident, to maintain and improve their quality of life
- Optimize ambulance response times in rural and remote areas

1.3 Enhance organizational capacity through the development of service plans that utilize best practices to enhance service delivery and health outcomes

- Establish a Paramedic Service Plan
- Continue implementation of the Long-Term Care Staffing Strategy
- Develop a 2024-2034 Housing and Homelessness plan
- Produce a 2024-2028 Early Years and Child Care Service Plan



VIBRANT COMMUNITIES



GOAL: 2. Foster vibrant communities that are economically resilient

OBJECTIVES

ACTIONS

2.1 Support the growth of local municipalities, businesses and tourism across the 14 Member Municipalities

- Finalize and implement Economic & Tourism Development Strategic Plan & SMART Goals
- Support job opportunities through the expansion of the Canada-Wide Early Learning Child Care (CWELCC) system to ensure the delivery of child care is accessible, affordable, inclusive, and high-quality

2.2 Streamline the planning and development process to support increased development and growth in Hastings County

- Implement the Streamlined Planning Approach & Resource Centralization (SPARC) for land use planning initiatives
- Leverage existing assets to attract more visitors, increasing the length of stay and spending

2.3 Improve employment opportunities throughout Hastings County to support individuals in gaining employment and reaching financial stability

- Transform Ontario Works system and implement Life Stabilization activities
- Increase available jobs in Hastings County through business expansion and retention



CONNECTED COMMUNITIES



GOAL: 3. Support connected communities that are engaged with the needs of residents, visitors and partners

OBJECTIVES

ACTIONS

3.1 Demonstrate transparent communication with member municipalities, community partners, staff and residents of Hastings County

- Enhance and strengthen relationships with our Indigenous partners
- Develop and implement an enhanced communication plan that further engages with residents on Hastings County service delivery
- Utilize Key Performance Indicators (KPIs) to report and evaluate Hastings County’s programs and services

3.2 Strengthen and enhance the County’s role as a local leader

- Increase advocacy to Provincial and Federal partners on issues important to Hastings County and Member Municipalities
- Engage with Member Municipalities to identify opportunities for enhanced service delivery and shared services
- Collaborate with regional partners on shared initiatives and issues

3.3 Modernize and invest in Hastings County infrastructure and innovative technology to enhance services

- Increase the leverage of technology to enhance service delivery and support productivity
- Improve Hastings County’s integration across systems through the utilization of a Human Resource Information System (HRIS) to increase efficiencies
- Re-Imagine Hastings County’s current and future infrastructure to enhance service delivery and reduce geographical barriers



SUSTAINABLE COMMUNITIES



GOAL: 4. Promote sustainable communities that prioritize responsible growth, governance and financial stability

OBJECTIVES

ACTIONS

4.1 Maintain and enhance Hastings County as an employer of choice

- Prioritize recruitment and retention efforts across all County operations
- Increase and improve inclusive communication and engagement with all Hastings County staff
- Implement a County-wide Equity, Diversity and Inclusion framework

4.2 Protect and enhance Hastings County’s natural and physical assets, while prioritizing environmental stewardship

- Continued focus on a comprehensive Cyber Security Strategy
- Expand the County-wide asset management plan that facilitates sustainable, long-term capital planning
- Seek opportunities to invest in sustainable technology and infrastructure to improve Hastings County’s ecological footprint
- Develop a plan for the use of surplus land at long-term care facilities

4.3 Deliver fiscally responsible services while planning for long-term financial sustainability

- Commit to reviewing, updating and developing financial policies and procedures
- Continue to pursue funding grants to support our local communities and funded agency programs and services
- Advocate to the Federal and Provincial government for a renewed Municipal Growth Framework

HASTINGS COUNTY'S 2024-2026 STRATEGIC PLAN

THANK YOU FOR YOUR ENGAGEMENT & COMMITMENT TO SHARING YOUR VISION FOR HASTINGS COUNTY'S FUTURE

Now, more than ever we are committed to supporting people and our communities and reaching our vision. Hastings County is confident in the strong and innovative plan we have produced, and together, we look forward to working and collaborating on a shared vision for our future.



Now, for tomorrow



Municipality of Tweed

**Comparative Analysis
December 31, 2023**

**Council Presentation
April 23, 2024**

Independent Auditor's Report

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the financial position of the Municipality of Tweed as at December 31, 2023, and the results of its operations and cash flows for the year then ended in accordance with Canadian Public Sector Accounting Standards.

Audit Procedures

Review of minutes of council

Substantive Testing

- Sampling
- Analytical review
- Management estimates

Systems documentation and related control testing

- Revenues
- Disbursements
- Payroll
- Journal entries

Audit Overview – Matters of Communication

Audit is complete pending:

- Council approval of financial statements
- Receipt of signed representation letter
- Receipt of legal letter

No significant difficulties encountered during the course of our audit procedures:

- No changes to initial audit plan
- No disagreements or difficulties with management
- Excellent cooperation from management and staff
- Additional audit procedures, presentation and disclosure related to Asset Retirement Obligations and Financial Instruments.

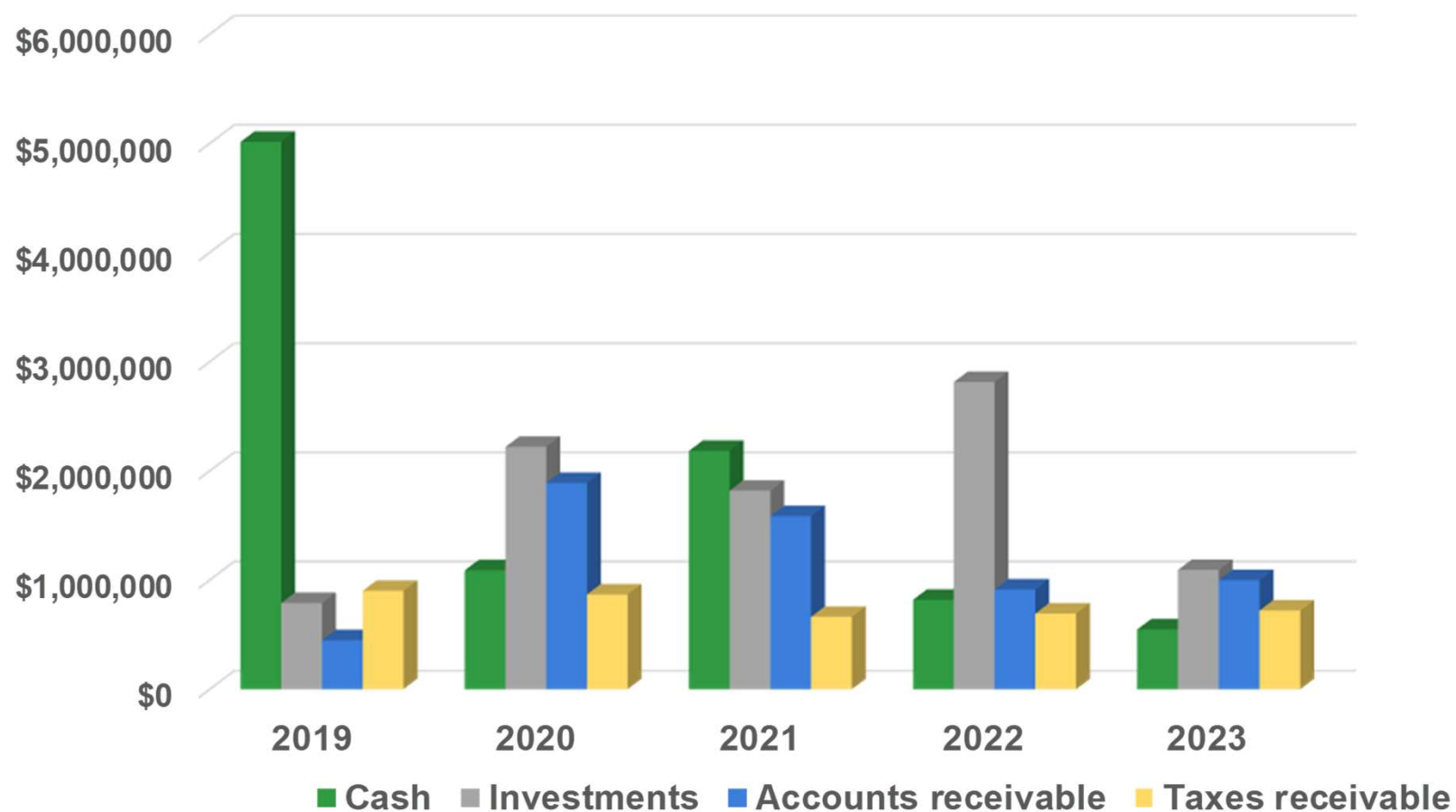
Uncorrected audit difference noted:

- None

Financial Assets at December 31st

| | 2023 | 2022 | 2021 | 2020 | 2019 |
|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| Cash | \$ 547,500 | \$ 818,702 | \$ 2,181,728 | \$ 1,088,021 | \$ 5,012,166 |
| Investments | \$ 1,091,672 | \$ 2,813,326 | \$ 1,817,362 | \$ 2,218,669 | \$ 788,332 |
| Accounts receivable | \$ 997,448 | \$ 912,461 | \$ 1,584,947 | \$ 1,887,119 | \$ 448,877 |
| Taxes receivable | \$ 719,207 | \$ 691,922 | \$ 662,127 | \$ 866,688 | \$ 900,113 |
| | <u>\$ 3,355,827</u> | <u>\$ 5,236,411</u> | <u>\$ 6,246,164</u> | <u>\$ 6,060,497</u> | <u>\$ 7,149,488</u> |

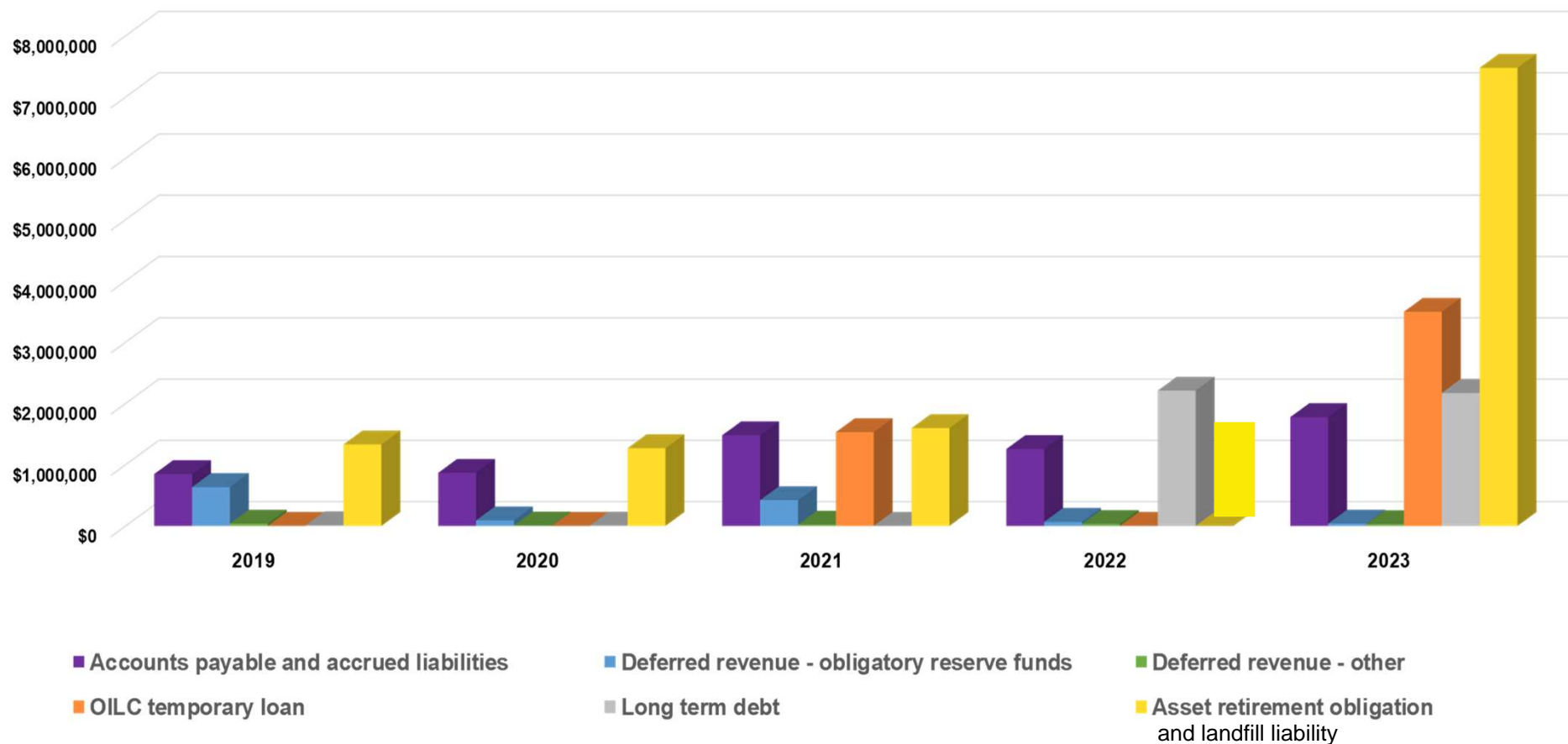
Financial Assets at December 31st



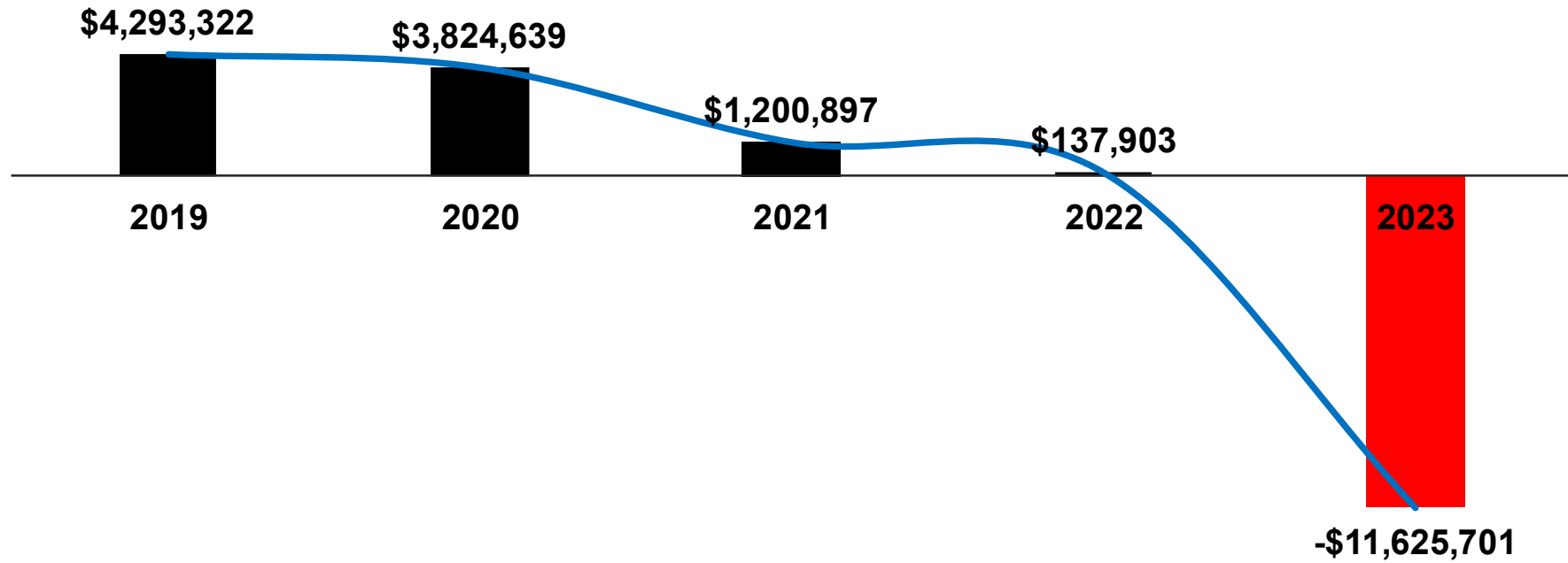
Financial Liabilities as at December 31st

| | 2023 | 2022 | 2021 | 2020 | 2019 |
|---|----------------------|---------------------|---------------------|---------------------|---------------------|
| Accounts payable and accrued liabilities | \$ 1,775,540 | \$ 1,253,633 | \$ 1,479,421 | \$ 866,130 | \$ 845,756 |
| Deferred revenue - obligatory reserve funds | \$ 37,511 | \$ 65,550 | \$ 420,265 | \$ 89,634 | \$ 633,306 |
| Deferred revenue - other | \$ 29,094 | \$ 31,329 | \$ 19,588 | \$ 7,291 | \$ 37,532 |
| OILC temporary loan | \$ 3,494,762 | \$ - | \$ 1,530,000 | \$ - | \$ - |
| Long term debt | \$ 2,169,360 | \$ 2,207,429 | \$ - | \$ 5,000 | \$ 10,000 |
| Asset retirement obligation | \$ 7,475,261 | \$ - | \$ - | \$ - | \$ - |
| Landfill liability | \$ - | \$ 1,540,567 | \$ 1,595,993 | \$ 1,267,803 | \$ 1,329,572 |
| | <u>\$ 14,981,528</u> | <u>\$ 5,098,508</u> | <u>\$ 5,045,267</u> | <u>\$ 2,235,858</u> | <u>\$ 2,856,166</u> |

Financial Liabilities as at December 31st



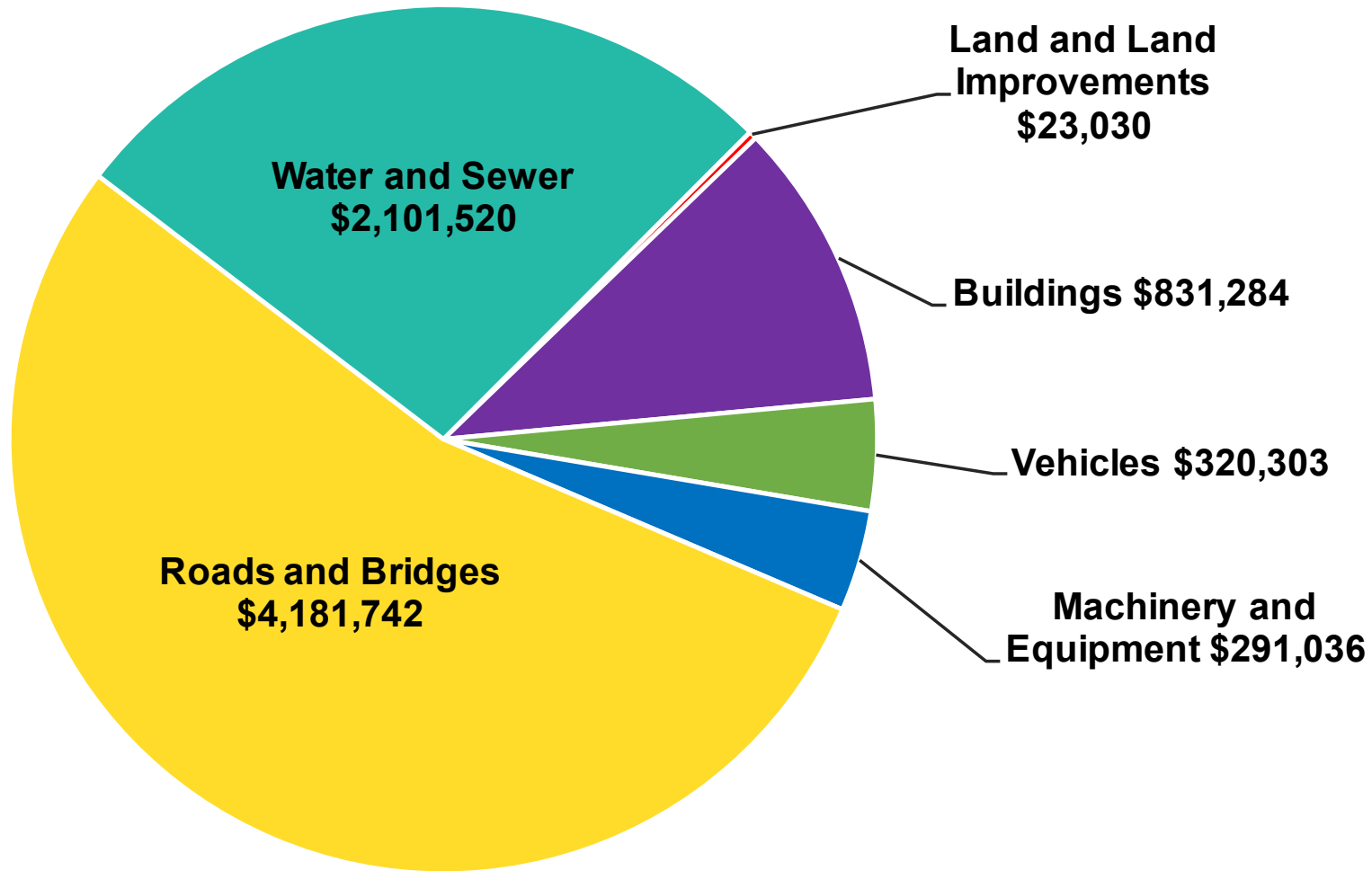
Net Financial Assets – 5 Year Trend



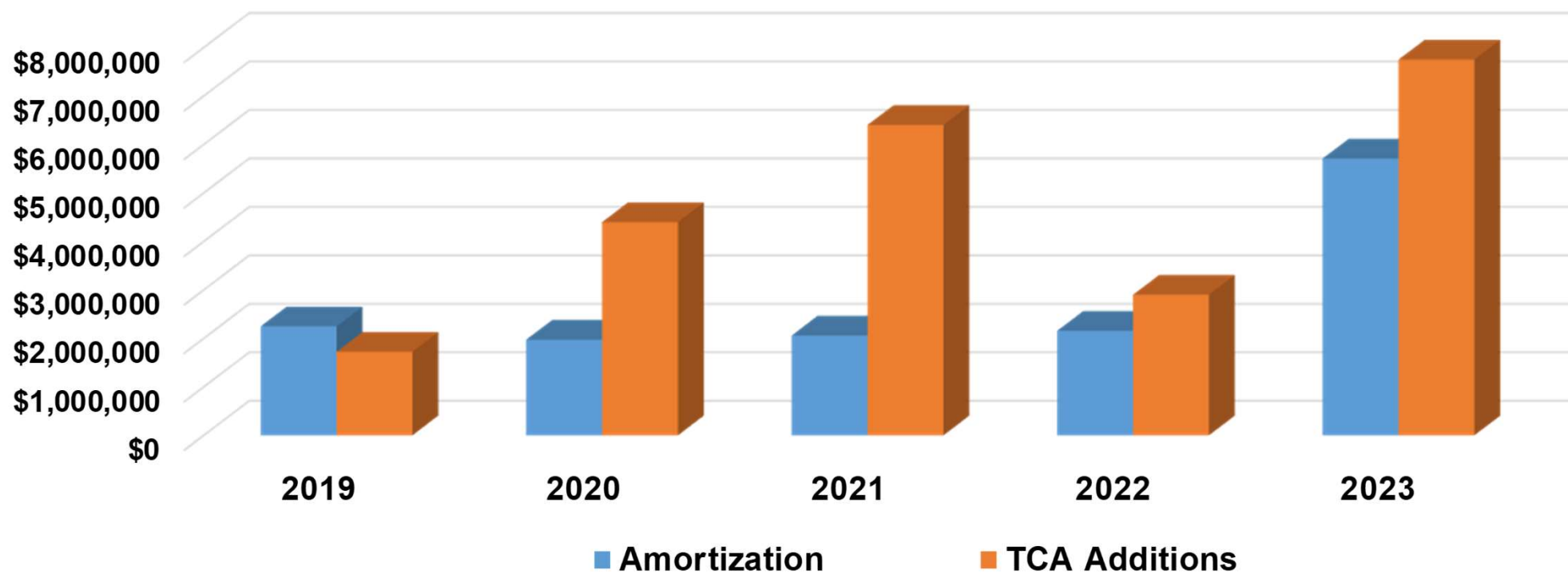
Non-Financial Assets as at December 31st

| | 2023 | 2022 |
|-----------------------------|---------------|---------------|
| Non-Financial Assets | | |
| Tangible capital assets | 43,714,914 | 34,634,917 |
| Other non-financial assets | 298,977 | 260,334 |
| | <hr/> | <hr/> |
| | \$ 44,013,891 | \$ 34,895,251 |
| | <hr/> | <hr/> |

Tangible Capital Assets – Additions



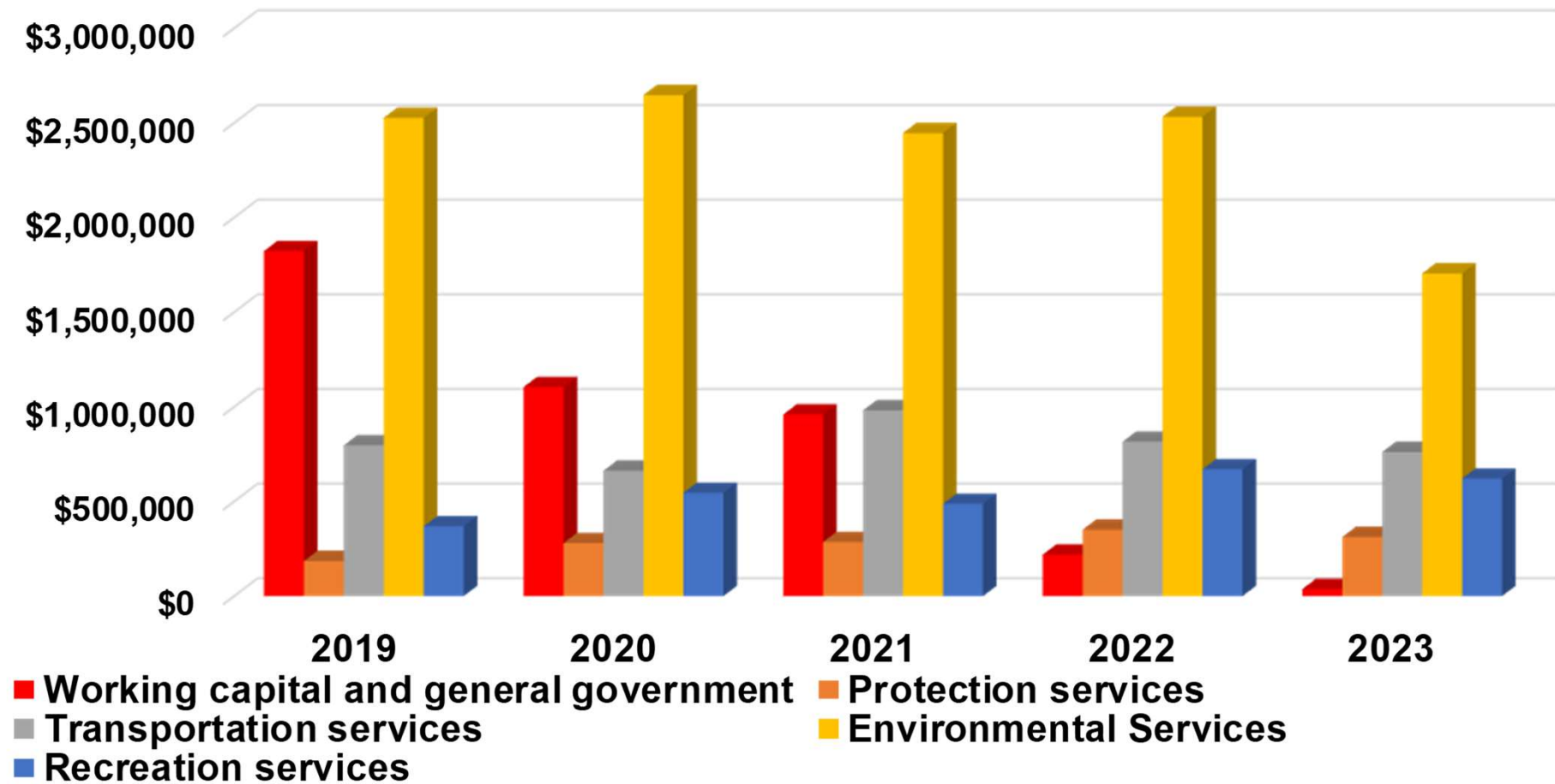
Tangible Capital Asset Additions vs Amortization



Accumulated Surplus

| | 2023 | 2022 |
|--|----------------------|----------------------|
| Surplus (Deficit) | | |
| Invested in capital assets | \$ 29,430,466 | \$ 32,317,466 |
| Unfunded landfill closure | - | (1,540,567) |
| Municipality | (370,317) | (344,369) |
| Library board | (3,394) | 10,646 |
| Surplus | <u>\$ 29,056,755</u> | <u>\$ 30,443,176</u> |
| Reserves and Reserve Funds | | |
| Working capital and general government | 37,601 | 219,439 |
| Protection services | 312,838 | 351,566 |
| Transportation services | 761,423 | 815,972 |
| Environmental Services | 1,704,558 | 2,532,488 |
| Recreation services | 621,217 | 670,513 |
| Reserves and Reserve Funds | <u>\$ 3,437,637</u> | <u>\$ 4,589,978</u> |
| Accumulated Surplus | <u>\$ 32,494,392</u> | <u>\$ 35,033,154</u> |

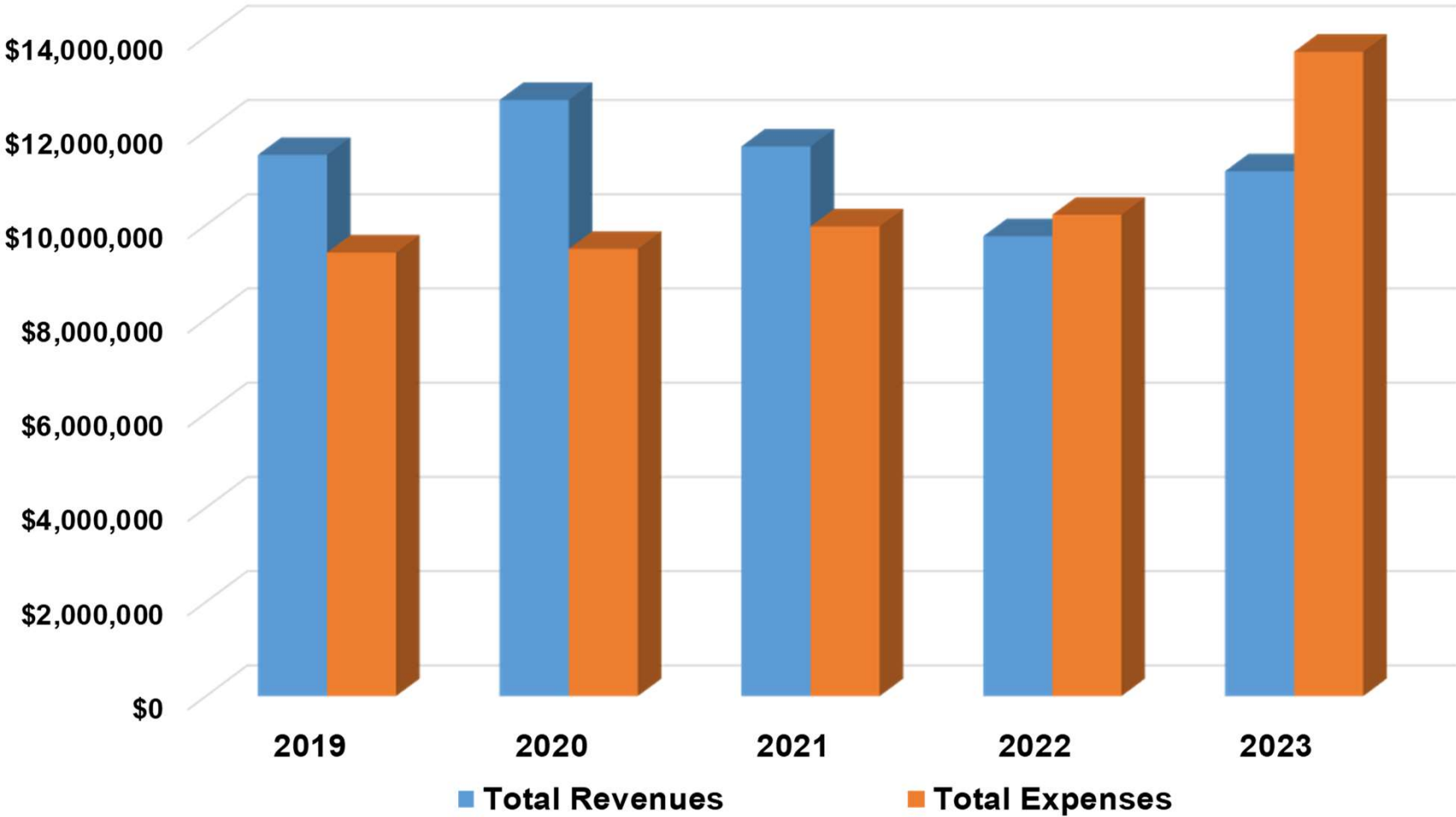
Reserves and Reserve Funds



Consolidated Statement of Operations

| | 2023 Budget | 2023 Actual | 2022 Actual |
|---|---------------------|-----------------------|----------------------|
| Total Revenues | \$ 10,524,615 | \$ 11,139,022 | \$ 9,761,003 |
| Total Expenses | 11,077,014 | 13,677,784 | 10,216,091 |
| PSAB Annual deficit | (552,399) | (2,538,762) | (455,088) |
| Accumulated Surplus - Beginning | | 35,033,154 | 35,488,242 |
| Accumulated Surplus - Ending | | <u>\$ 32,494,392</u> | <u>\$ 35,033,154</u> |
| Operating Surplus Reconciliation | \$ (552,399) | \$ (2,538,762) | \$ (455,088) |
| Amortization of tangible capital assets | 2,154,413 | 5,707,168 | 2,154,920 |
| Purchase of tangible capital assets | (7,811,449) | (7,580,790) | (2,899,243) |
| Gain on disposal of tangible capital assets | - | (16,342) | (33,673) |
| Proceeds on sale of tangible capital assets | - | 144,482 | 275,803 |
| Accretion expense | - | 308,872 | - |
| Contributed tangible capital assets | - | (168,125) | - |
| Change in unfunded capital | - | 4,529,807 | (2,109,809) |
| Change in unfunded landfill closure | 9,400 | (1,540,567) | (55,426) |
| Transfer to/from reserves and reserve funds | (1,126,202) | (1,100,261) | (1,377,428) |
| Transfer from reserves and reserve funds | 3,592,156 | 2,252,599 | 1,948,630 |
| Proceeds of long term debt | 3,772,150 | - | 2,225,861 |
| Principal repayments of long term debt | (38,069) | (38,069) | (18,432) |
| Change in Municipal operations balance | - | 25,948 | 344,369 |
| Change in Library operations balance | - | 14,040 | (484) |
| | <u>-</u> | <u>-</u> | <u>-</u> |

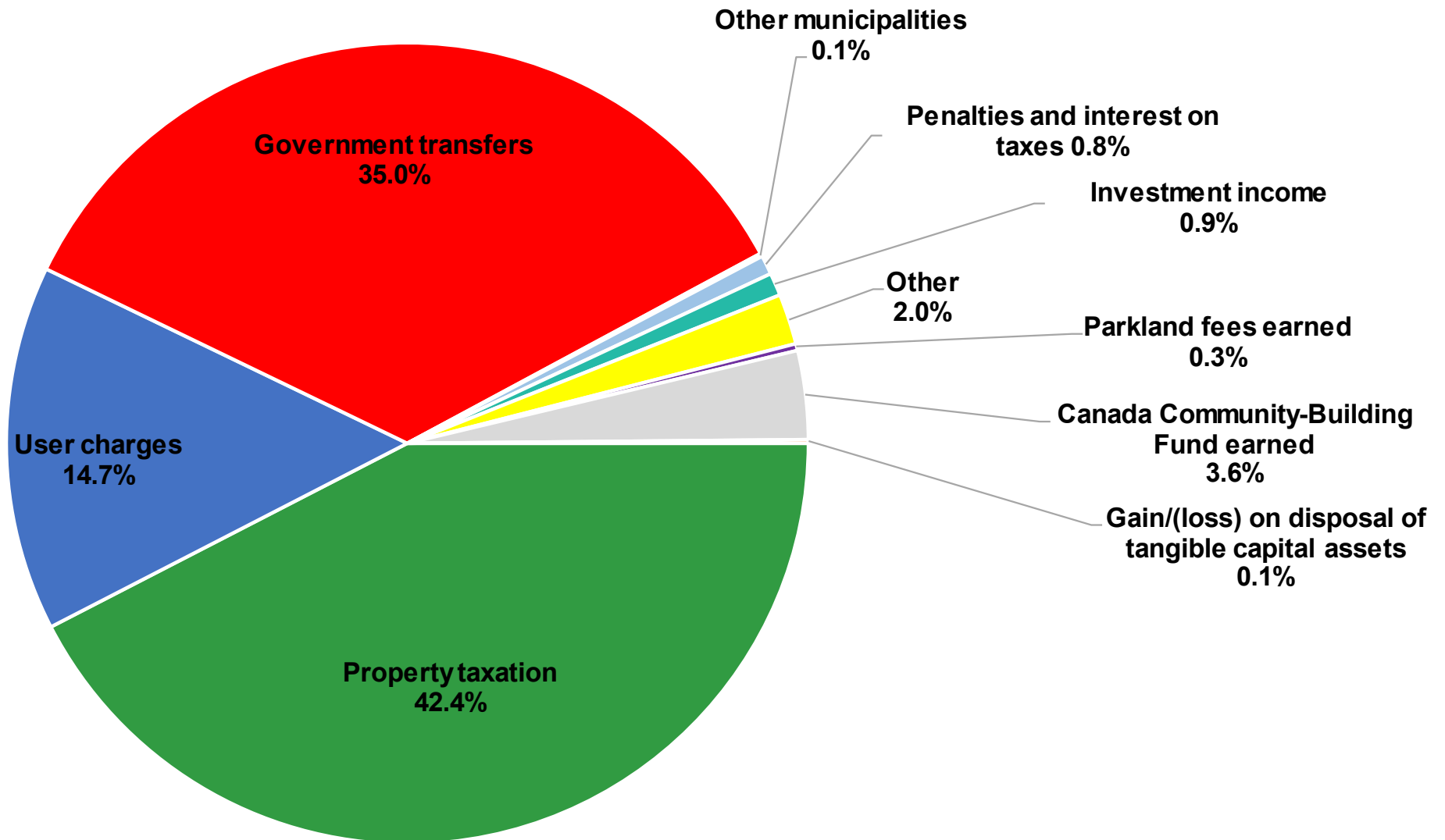
Total Revenues and Expenses



Financial Activities – Revenues

| | 2023 Budget | 2023 Actual | 2022 Actual |
|--|------------------------|------------------------|------------------------|
| Property taxation | \$ 4,736,293 | \$ 4,725,168 | \$ 4,439,489 |
| User charges | 1,656,272 | 1,642,802 | 1,507,944 |
| Government transfers | 3,257,550 | 3,894,685 | 2,637,437 |
| Other municipalities | 55,000 | 15,000 | 90,000 |
| Penalties and interest on taxes | 90,000 | 85,522 | 87,569 |
| Investment income | 67,500 | 102,986 | 86,016 |
| Other | 27,000 | 227,286 | 137,358 |
| Parkland fees earned | 45,000 | 30,413 | - |
| Canada Community-Building Fund earned | 390,000 | 398,818 | 741,517 |
| Gain/(loss) on disposal of tangible capital assets | 200,000 | 16,342 | 33,673 |
| Total Revenues | \$ 10,524,615 | \$ 11,139,022 | \$ 9,761,003 |

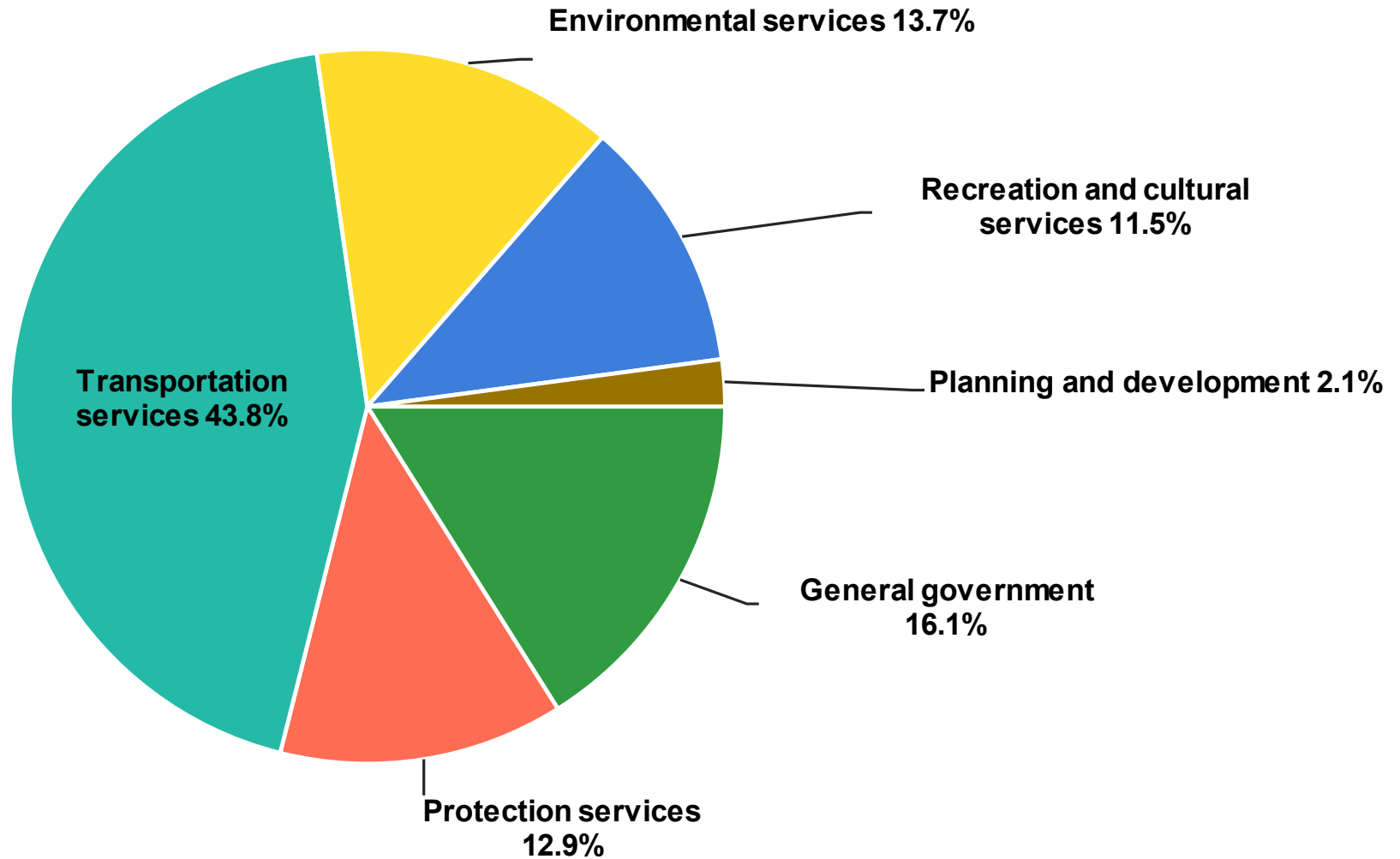
Financial Activities – Revenues



Financial Activities – Expenses

| | 2023 Budget | 2023 Actual | 2022 Actual |
|----------------------------------|------------------------|------------------------|------------------------|
| General government | \$ 1,343,130 | \$ 2,196,238 | \$ 1,474,269 |
| Protection services | 1,846,973 | 1,758,702 | 1,687,368 |
| Transportation services | 3,890,258 | 5,994,104 | 4,048,884 |
| Environmental services | 2,144,299 | 1,870,654 | 1,430,767 |
| Recreation and cultural services | 1,522,018 | 1,569,258 | 1,237,244 |
| Planning and development | 330,336 | 288,828 | 337,559 |
| Total Expenses | \$ 11,077,014 | \$ 13,677,784 | \$ 10,216,091 |

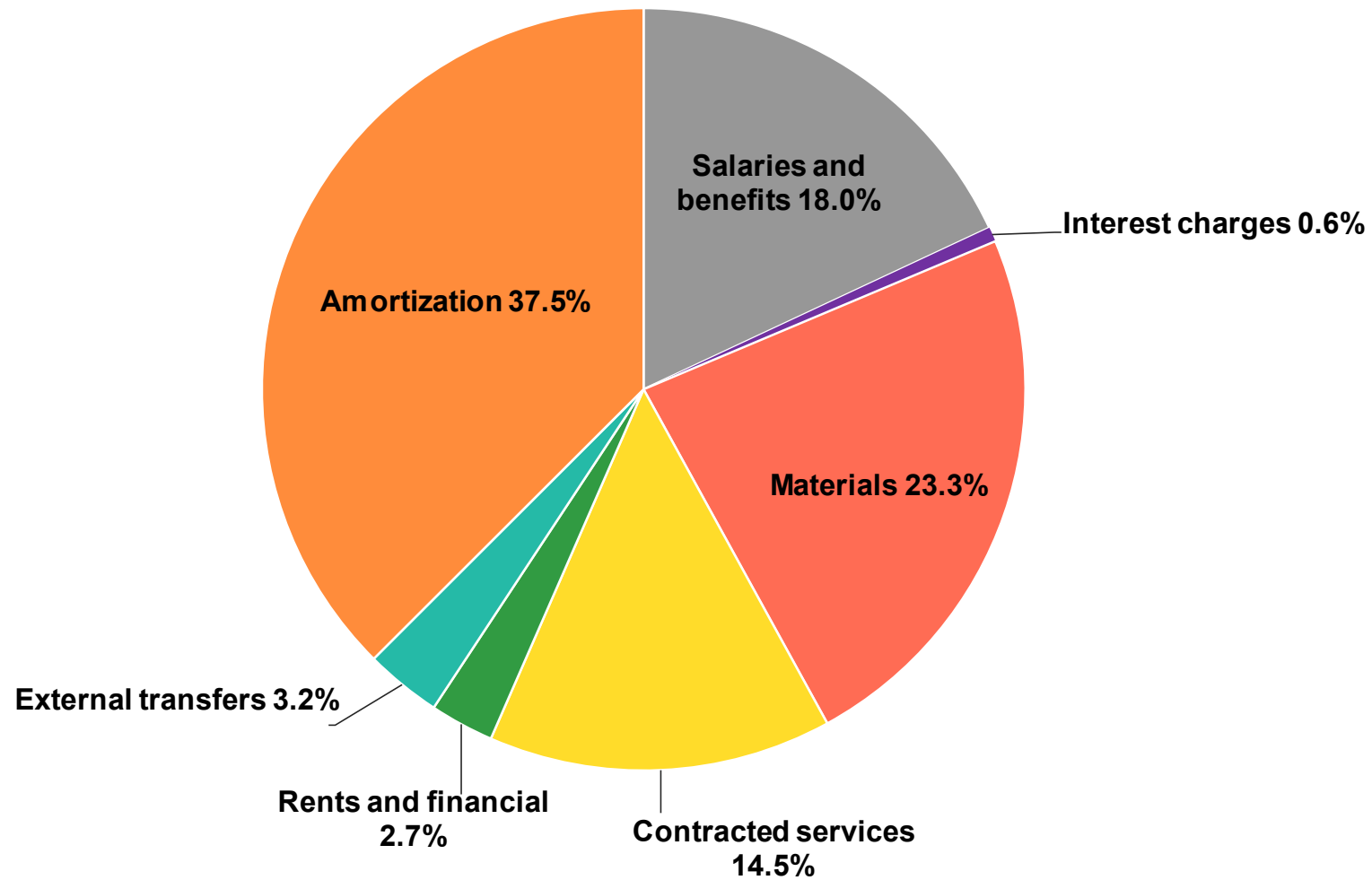
Financial Activities – Expenses



Expenses – Segmented Information

| | 2023 | 2023 | 2022 |
|------------------------------|----------------------|----------------------|----------------------|
| | Budget | Actual | Actual |
| Salaries and benefits | \$ 2,784,243 | \$ 2,744,627 | \$ 2,653,647 |
| Interest charges | 93,956 | 93,956 | 47,581 |
| Materials | 2,864,314 | 3,553,308 | 2,638,334 |
| Contracted services | 2,659,857 | 2,214,054 | 2,319,903 |
| Rents and financial | 70,660 | 413,302 | 75,155 |
| External transfers | 449,571 | 491,936 | 381,977 |
| Amortization | 2,154,413 | 5,707,168 | 2,154,920 |
| Change in landfill liability | - | (1,540,567) | (55,426) |
| Total Expenses | <u>\$ 11,077,014</u> | <u>\$ 13,677,784</u> | <u>\$ 10,216,091</u> |

Expenses – Segmented Information



Now, for tomorrow

CORPORATION OF THE MUNICIPALITY OF TWEED

CONSOLIDATED FINANCIAL STATEMENTS

DECEMBER 31, 2023

Draft April 18, 2024

CORPORATION OF THE MUNICIPALITY OF TWEED

CONSOLIDATED FINANCIAL STATEMENTS

DECEMBER 31, 2023

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Draft April 18, 2024

CORPORATION OF THE MUNICIPALITY OF TWEED

For The Year Ended December 31, 2023

MANAGEMENT REPORT

The accompanying consolidated financial statements of the Corporation of the Municipality of Tweed are the responsibility of management and have been approved by Council.

The consolidated financial statements have been prepared by management in accordance with Canadian Public Sector Accounting Standards. Financial statements are not precise since they include certain amounts based on estimates and judgements. When alternative accounting methods exist, management has chosen those it deems most appropriate in the circumstances, in order to ensure that the financial statements are presented fairly, in all material respects.

The Municipality maintains systems of internal accounting and administrative controls of high quality, consistent with reasonable cost. Such systems are designed to provide reasonable assurance that the financial information is relevant, reliable and accurate and the Municipality's assets are appropriately accounted for and adequately safeguarded.

The Municipality's Council is responsible for ensuring that management fulfills its responsibilities for financial reporting and is ultimately responsible for reviewing and approving financial statements.

Council reviews and approves the Municipality's financial statements for issuance to the members of Council, inhabitants and ratepayers of the Corporation of the Municipality of Tweed. Council meets periodically with management, as well as the external auditor, to discuss internal controls over the financial reporting process, auditing matters and financial reporting issues, to satisfy themselves that each party is properly discharging their responsibilities and to review the financial statements and the independent auditor's report.

The consolidated financial statements have been audited by Baker Tilly KDN LLP in accordance with Canadian generally accepted auditing standards on behalf of the Municipality. Baker Tilly KDN LLP has full and free access to Council.

Mayor

CAO/Treasurer

April 24, 2024

INDEPENDENT AUDITOR'S REPORT

To the Members of Council, Inhabitants and Ratepayers of the Municipality of Tweed

Opinion

We have audited the consolidated financial statements of the Corporation of the Municipality of Tweed and its local board (the Municipality), which comprise the consolidated statement of financial position as at December 31, 2023, the consolidated statements of operations and accumulated surplus, remeasurement gains and losses, change in net financial assets/(net debt) and cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Municipality as at December 31, 2023, and the results of its consolidated operations and its consolidated cash flows for the year then ended in accordance with Canadian Public Sector Accounting Standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Municipality in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with Canadian Public Sector Accounting Standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Municipality's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Municipality or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Municipality's financial reporting process.

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Municipality's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Municipality's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Municipality to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the consolidated financial information of the entities or business activities within the Municipality to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Chartered Professional Accountants
Licensed Public Accountants

Peterborough, Ontario
April 24, 2024

CORPORATION OF THE MUNICIPALITY OF TWEED

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

At December 31, 2023

| | 2023 \$ | 2022 \$ |
|--|---------------------|-------------------|
| FINANCIAL ASSETS | | |
| Cash | 547,500 | 818,702 |
| Investments (note 2) | 1,091,672 | 2,813,326 |
| Accounts receivable | 997,448 | 912,461 |
| Taxes receivable | 719,207 | 691,922 |
| TOTAL FINANCIAL ASSETS | 3,355,827 | 5,236,411 |
| LIABILITIES | | |
| Accounts payable and accrued liabilities | 1,775,540 | 1,253,633 |
| Deferred revenue - obligatory reserve funds (note 5) | 37,511 | 65,550 |
| Deferred revenue - other (note 6) | 29,094 | 31,329 |
| OILC temporary loan (note 22) | 3,494,762 | - |
| Long term debt (note 9) | 2,169,360 | 2,207,429 |
| Asset retirement obligation (note 21) | 7,475,261 | - |
| Landfill liability | - | 1,540,567 |
| TOTAL LIABILITIES | 14,981,528 | 5,098,508 |
| NET FINANCIAL ASSETS/(NET DEBT) | (11,625,701) | 137,903 |
| NON-FINANCIAL ASSETS | | |
| Tangible capital assets (note 11) | 43,714,914 | 34,634,917 |
| Inventories of supplies | 267,892 | 205,957 |
| Prepaid expenses | 31,085 | 54,377 |
| TOTAL NON-FINANCIAL ASSETS | 44,013,891 | 34,895,251 |
| ACCUMULATED SURPLUS | 32,388,190 | 35,033,154 |
| Accumulated surplus is comprised of: | | |
| Accumulated surplus (note 12) | 32,494,392 | 35,033,154 |
| Accumulated remeasurement losses | (106,202) | - |
| | 32,388,190 | 35,033,154 |

The accompanying notes are an integral part of these financial statements

CORPORATION OF THE MUNICIPALITY OF TWEED

CONSOLIDATED STATEMENT OF OPERATIONS AND ACCUMULATED SURPLUS For the Year Ended December 31, 2023

| | Budget 2023 \$ (Unaudited) | Actual 2023 \$ | Actual 2022 \$ |
|--|-------------------------------------|----------------------|----------------------|
| REVENUES | | | |
| Property taxation | 4,736,293 | 4,725,168 | 4,439,489 |
| User charges | 1,656,272 | 1,642,802 | 1,507,944 |
| Government of Canada | 359,109 | 345,257 | 124,167 |
| Province of Ontario | 2,898,441 | 3,549,428 | 2,513,270 |
| Other municipalities | 55,000 | 15,000 | 90,000 |
| Penalties and interest on taxes | 90,000 | 85,522 | 87,569 |
| Investment income | 67,500 | 102,986 | 86,016 |
| Donations | 14,000 | 35,812 | 98,343 |
| Contributed tangible capital assets | - | 168,125 | - |
| Other grants | 13,000 | 23,349 | 39,015 |
| Parkland fees earned (note 5) | 45,000 | 30,413 | - |
| Canada Community-Building Fund earned (note 5) | 390,000 | 398,818 | 741,517 |
| Gain/(loss) on disposal of tangible capital assets | 200,000 | 16,342 | 33,673 |
| TOTAL REVENUES | 10,524,615 | 11,139,022 | 9,761,003 |
| EXPENSES | | | |
| General government | 1,343,130 | 2,196,238 | 1,474,269 |
| Protection services | 1,846,973 | 1,758,702 | 1,687,368 |
| Transportation services | 3,890,258 | 5,994,104 | 4,048,884 |
| Environmental services | 2,144,299 | 1,870,654 | 1,430,767 |
| Recreation and cultural services | 1,522,018 | 1,569,258 | 1,237,244 |
| Planning and development | 330,336 | 288,828 | 337,559 |
| TOTAL EXPENSES | 11,077,014 | 13,677,784 | 10,216,091 |
| ANNUAL DEFICIT | <u>(552,399)</u> | (2,538,762) | (455,088) |
| ACCUMULATED SURPLUS - beginning of year | | 35,033,154 | 35,488,242 |
| ACCUMULATED SURPLUS - end of year | | 32,494,392 | 35,033,154 |

The accompanying notes are an integral part of these financial statements

CORPORATION OF THE MUNICIPALITY OF TWEED

CONSOLIDATED STATEMENT OF REMEASUREMENT GAINS AND LOSSES For the Year Ended December 31, 2023

| | Actual 2023 \$ | Actual 2022 \$ |
|---|----------------------|----------------------|
| ACCUMULATED REMEASUREMENT GAINS AND LOSSES - beginning of year | - | - |
| Adjustment on adoption of the financial instruments standard | (126,248) | - |
| Unrealized gain/(loss) on portfolio investments during the year | 40,281 | - |
| Discount on long term receivable | (10,064) | - |
| Realized losses, reclassified to the statement of operations | (10,171) | - |
| ACCUMULATED REMEASUREMENT GAINS AND LOSSES - end of year | (106,202) | - |

CONSOLIDATED STATEMENT OF CHANGE IN NET FINANCIAL ASSETS/(NET DEBT) For the Year Ended December 31, 2023

| | Budget 2023 \$ (Unaudited) | Actual 2023 \$ | Actual 2022 \$ |
|---|-------------------------------------|----------------------|----------------------|
| ANNUAL DEFICIT | (552,399) | (2,538,762) | (455,088) |
| Amortization of tangible capital assets | 2,154,413 | 5,707,168 | 2,154,920 |
| Purchase of tangible capital assets | (7,811,449) | (7,580,790) | (2,899,243) |
| Gain on disposal of tangible capital assets | (155,095) | (16,342) | (33,673) |
| Proceeds on sale of tangible capital assets | 350,000 | 144,482 | 275,803 |
| Contributed tangible capital assets | - | (168,125) | - |
| Change in inventories of supplies | - | (61,935) | (86,999) |
| Change in prepaid expenses | - | 23,292 | (18,714) |
| CHANGE IN NET FINANCIAL ASSETS/(NET DEBT) | (6,014,530) | (4,491,012) | (1,062,994) |
| NET FINANCIAL ASSETS - beginning of year | 137,903 | 137,903 | 1,200,897 |
| ADJUSTMENT ON ADOPTION OF THE ASSET RETIREMENT OBLIGATION STANDARD (note 20) | - | (7,166,390) | - |
| ADJUSTMENT ON ADOPTION OF THE FINANCIAL INSTRUMENTS STANDARD (note 20) | - | (126,248) | - |
| NET FINANCIAL ASSETS/(NET DEBT) - beginning of year, as restated | 137,903 | (7,154,735) | 1,200,897 |
| INCREASE IN ACCUMULATED REMEASUREMENT GAINS | - | 20,046 | - |
| NET FINANCIAL ASSETS/(NET DEBT) - end of year | (5,876,627) | (11,625,701) | 137,903 |

The accompanying notes are an integral part of these financial statements

CORPORATION OF THE MUNICIPALITY OF TWEED

CONSOLIDATED STATEMENT OF CASH FLOWS For the Year Ended December 31, 2023

| | 2023 \$ | 2022 \$ |
|---|--------------------|--------------------|
| CASH PROVIDED BY (USED IN) | | |
| OPERATING ACTIVITIES | | |
| Annual deficit | (2,538,762) | (455,088) |
| Items not involving cash | | |
| Amortization of tangible capital assets | 5,707,168 | 2,154,920 |
| Gain on disposal of tangible capital assets | (16,342) | (33,673) |
| Contributed tangible capital assets | (168,125) | - |
| Accretion expense | 308,871 | - |
| Change in landfill closure and post-closure liability | (1,540,567) | (55,426) |
| Change in non-cash assets and liabilities | | |
| Accounts receivable | (95,051) | 672,486 |
| Taxes receivable | (27,285) | (29,795) |
| Inventories of supplies | (61,935) | (86,999) |
| Prepaid expenses | 23,292 | (18,714) |
| Accounts payable and accrued liabilities | 521,907 | (225,788) |
| Deferred revenue - obligatory reserve funds | (28,039) | (354,715) |
| Deferred revenue - other | (2,235) | 11,741 |
| Net change in cash from operating activities | 2,082,897 | 1,578,949 |
| CAPITAL ACTIVITIES | | |
| Purchase of tangible capital assets | (7,580,790) | (2,899,243) |
| Proceeds on disposal of tangible capital assets | 144,482 | 275,803 |
| Net change in cash from capital activities | (7,436,308) | (2,623,440) |
| INVESTING ACTIVITIES | | |
| Redemption of investments | 2,414,997 | 500,000 |
| Purchase of investments | (789,481) | (1,495,964) |
| Net change in cash from investing activities | 1,625,516 | (995,964) |
| FINANCING ACTIVITIES | | |
| OILC temporary loan received (repayment) | 3,494,762 | (1,530,000) |
| Debt principal repayments | (38,069) | (18,432) |
| Long term debt issued | - | 2,225,861 |
| Net change in cash from financing activities | 3,456,693 | 677,429 |
| NET CHANGE IN CASH | (271,202) | (1,363,026) |
| CASH - beginning of year | 818,702 | 2,181,728 |
| CASH - end of year | 547,500 | 818,702 |

The accompanying notes are an integral part of these financial statements

CORPORATION OF THE MUNICIPALITY OF TWEED

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the Year Ended December 31, 2023

The Municipality of Tweed is a lower tier municipality in the Province of Ontario, Canada. It conducts its operations guided by the provisions of provincial statutes such as the Municipal Act, Municipal Affairs Act and related legislation.

1. SIGNIFICANT ACCOUNTING POLICIES

These consolidated financial statements have been prepared in accordance with the standards in the Chartered Professional Accountants Canada Public Sector Accounting (PSA) Handbook. Significant aspects of the accounting policies are as follows:

(a) Reporting Entity

These consolidated financial statements reflect the assets, liabilities, revenues and expenses and accumulated surplus of the reporting entity.

The reporting entity is comprised of all organizations, committees and local boards accountable for the administration of their financial affairs and resources to the Municipality and which are owned and controlled by the Municipality. These consolidated financial statements include:

- Tweed Public Library Board

All interfund assets and liabilities and revenues and expenses are eliminated.

(b) Trust Funds

Trust funds and their related operations administered by the Municipality are not included in these consolidated financial statements but are reported on separately on the Trust Funds Statement of Continuity and Statement of Financial Position.

(c) Tangible Capital Assets

Tangible capital assets are recorded at cost which includes all amounts that are directly attributable to acquisition, construction, development or betterment of the asset. Initial costs for tangible capital assets that were acquired or developed prior to 2009 were obtained using historical cost information or using current fair market values discounted by a relevant inflation factor to the point of acquisition. The cost, less residual value, if any, of tangible capital assets is amortized on a straight-line basis, over the expected useful life of the asset, as follows:

| | |
|--------------------------------|--------------|
| Land improvements | 20-25 years |
| Buildings | 40-150 years |
| Roads | 7-50 years |
| Bridges and other structures | 20-75 years |
| Underground and other networks | 50-75 years |
| Vehicles | 5-10 years |
| Machinery and equipment | 4-20 years |

Tangible capital assets received as contributions are recorded at their fair value at the date of receipt and are also recorded as revenue.

Tangible capital assets categorized as assets under construction are not amortized until they are put into service.

CORPORATION OF THE MUNICIPALITY OF TWEED

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the Year Ended December 31, 2023

1. SIGNIFICANT ACCOUNTING POLICIES, continued

(d) Inventories of Supplies

Inventories of supplies are recorded at the lower of cost, as determined by the first-in, first out method, and market.

(e) Recognition of Revenues and Expenses

Revenues and expenses are reported on the accrual basis of accounting. The accrual basis of accounting recognizes revenues in the period in which the transactions or events occurred that give rise to the revenue; expenses are recognized in the period the goods or services are acquired and a legal liability is incurred or transfers are due.

Taxation

Property tax billings are prepared by the Municipality based on assessment rolls issued by the Municipal Property Assessment Corporation (MPAC) and in accordance with the provisions of the Municipal Act, 2001. The Municipality's Council establishes the tax rates annually, incorporating amounts to be raised for local services, and amounts the Municipality is required to collect on behalf of the County and School Boards. From time to time property assessments are adjusted by MPAC through the reconsideration process or by the Assessment Review Board through the appeal process. Additional assessments, referred to as supplementary and omitted assessment can also be issued by MPAC in accordance with the Assessment Act. These adjustments and additional assessments are reported in the financial statements when amounts can be reasonably determined.

The Municipality is entitled to collect interest and penalties on overdue taxes. These revenues are recorded in the period the interest and penalties are levied.

Government funding

Government funding is recognized in the financial statements as revenues in the period in which events giving rise to the transfers occur, providing the transfers are authorized, any eligibility criteria have been met, and reasonable estimates of the amounts can be made.

Other revenue

User charges are recognized as revenue in the year the goods and services are provided, with the exception of building permits that are recognized when the permits are issued.

Investment income is recorded when earned.

Canada Community-Building Fund and parkland fees are recognized in the period in which the related expenditures are recorded.

Donations are recognized when received.

(f) Non-Financial Assets

Tangible capital and other non-financial assets are accounted for as assets by the Municipality because they can be used to provide services in future periods. These assets do not normally provide resources to discharge the liabilities of the Municipality unless they are sold.

CORPORATION OF THE MUNICIPALITY OF TWEED

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the Year Ended December 31, 2023

1. SIGNIFICANT ACCOUNTING POLICIES, continued

(g) Reserves and Reserve Funds

Certain amounts, as approved by Council, are set aside in reserves and reserve funds for future operating and capital purposes. Transfers to and/or from reserves and reserve funds are an adjustment to the respective fund when approved.

(h) Deferred Revenue

Deferred revenue represents grants, user charges and fees which have been collected but for which the related services have yet to be performed. These amounts will be recognized as revenues in the fiscal year the services are performed.

(i) Use of Estimates

Certain items recognized in the consolidated financial statements are subject to measurement uncertainty. The recognized amounts of such items are based on the Municipality's best information and judgment. By their nature, these estimates are subject to measurement uncertainty and the effect on the consolidated financial statements or changes in such estimates in future periods could be significant. The Municipality's significant estimates include:

- The amounts recorded for amortization of tangible capital assets are based on estimates of useful life and residual values; and
- The amount recorded as allowance for doubtful accounts receivable is based on management's estimate of future payments on receivable account balances.

In addition, the Municipality's implementation of PS3280 Asset Retirement Obligations has resulted in the requirement for management to make estimates regarding the useful lives of affected tangible capital assets in conjunction with estimates of expected asset retirement costs, as well as the timing and duration of these retirement costs.

CORPORATION OF THE MUNICIPALITY OF TWEED

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the Year Ended December 31, 2023

1. SIGNIFICANT ACCOUNTING POLICIES, continued

(j) Asset Retirement Obligation

An asset retirement obligation is recognized when, as at the financial reporting date, all of the following criteria are met:

- There is a legal obligation to incur retirement costs in relation to a tangible capital asset;
- The past transaction or event giving rise to the liability has occurred;
- It is expected that future economic benefits will be given up; and
- A reasonable estimate of the amount can be made.

The liability for closure of operational sites and post-closure care relating to landfill sites has been recognized based on estimated future expenses. An additional liability for the removal of asbestos in several of the buildings and underground networks owned by the Municipality has also been recognized based on estimated future expenses as well as liability for the closure and remediation of the sewage lagoons, gravel pits and storage tanks.

The liability is discounted using a present value calculation, and adjusted yearly for accretion expense. The recognition of a liability resulted in an accompanying increase to the respective tangible capital assets. The increase to the tangible capital assets is being amortized in accordance with the amortization accounting policies outlined in the above paragraph (c).

Draft April 18, 2024

CORPORATION OF THE MUNICIPALITY OF TWEED

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the Year Ended December 31, 2023

1. SIGNIFICANT ACCOUNTING POLICIES, continued

(k) Financial Instruments

Financial instruments are classified as either fair value or amortized cost. The following chart shows the measurement method for each type of financial instrument.

| Financial Instrument | Measurement Method |
|--|--------------------|
| Cash | Amortized Cost |
| Investments | Fair Value |
| Accounts receivable | Amortized Cost |
| Taxes receivable | Amortized Cost |
| Accounts payable and accrued liabilities | Amortized Cost |
| OILC temporary loan | Amortized Cost |
| Long term debt | Amortized Cost |

Fair value category: The Municipality manages and reports performance for groups of financial assets on a fair-value basis. Investments traded in an active market are reflected at fair value as at the reporting date. Sales and purchases of investments are recorded on the trade date. Transaction costs related to the acquisition of investments are recorded as an expense. Unrealized gains and losses on financial assets are recognized in the Statement of Remeasurement Gains and Losses until such time that the financial asset is derecognized due to disposal or impairment. At the time of derecognition, the related realized gains and losses are recognized in the Statement of Operations and Accumulated Surplus and related balances reversed from the Statement of Remeasurement Gains and Losses.

Amortized cost category: Amounts are measured at the initial recognition minus principal repayments, plus or minus the cumulative amortization using the effective interest rate method of any difference between the initial amount and the maturity amount, and minus any reduction for impairment or uncollectibility. The effective interest method is a method of calculating the amortized cost of a financial asset or financial liability (or a group of financial assets or financial liabilities) and of allocating the interest income or interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash payments or receipts through the expected life of the financial instrument or, when appropriate, a shorter period to the net carrying amount of the financial instrument asset or financial instrument liability.

The following hierarchy provides an analysis of financial instruments that are measured subsequent to initial recognition at fair value, grouped into Levels 1 to 3 based on the degree to which fair value is observable:

- Level 1 - Unadjusted quoted market prices in active markets for identical assets or liabilities;
- Level 2 - Observable or corroborated inputs, other than level 1, such as quoted prices for similar assets or liabilities in inactive markets or market data for substantially the full term of the assets or liabilities; and
- Level 3 - Unobservable inputs that are supported by little or no market activity and that are significant to the fair value of the assets and liabilities.

CORPORATION OF THE MUNICIPALITY OF TWEED

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the Year Ended December 31, 2023

2. INVESTMENTS

Investments are recorded at market value and consist of the following:

| | 2023 \$ | 2022 \$ |
|---|------------|------------|
| Investments held at amortized cost | | |
| ONE funds - bond portfolio | - | 1,120,188 |
| ONE funds - high interest savings | 645 | 1,564,245 |
| Guaranteed investment certificates, maturity dates from march 20, 2023 to Oct 5, 2026, interest rates ranging from 0.35% to 0.85% per annum | 131,818 | 128,893 |
| | 132,463 | 2,813,326 |
| Investments held at fair value | | |
| ONE funds - bond portfolio | 959,209 | - |
| | 1,091,672 | 2,813,326 |

Book cost of ONE fund - bond portfolio is \$1,055,346 at December 31, 2023.

3. CREDIT FACILITY AGREEMENT

The Municipality has a revolving credit facility agreement with its main financial institution. The amount available at any time is limited to \$500,000 via an operating loan. Any balance borrowed will accrue interest at the bank's prime lending rate plus 0.50% per annum. At December 31, 2023 there was no balance outstanding (2022 - \$Nil).

4. PENSION AGREEMENTS

Certain employees of the Municipality are eligible members of the Ontario Municipal Employees Retirement System (OMERS), a multi-employer pension plan.

The Actuarial Opinion contained in the 2023 Annual Report disclosed total actuarial liabilities of \$136,185 million in respect of benefits accrued for service with actuarial assets of \$131,983 million indicating an actuarial deficit of \$4,202 million. Because OMERS is a multi-employer plan, any pension plan surpluses or deficits are a joint responsibility of Ontario municipal organizations and their employees. As a result, the Municipality does not recognize any share of the OMERS pension surplus or deficit.

The Municipality's required contributions to OMERS in 2023 were \$158,415 (2022 - \$138,225).

Some of the employees of the Municipality, who are not members of OMERS, are eligible to be members of a contributory pension plan. Employer contributions to the plan by the Municipality during the year amounted to \$15,392 (2022 - \$23,056). These contributions which match the employees' contribution for current service, are expense during the year in which services are rendered and represent the total pension obligation of the Municipality.

CORPORATION OF THE MUNICIPALITY OF TWEED

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the Year Ended December 31, 2023

5. DEFERRED REVENUE - OBLIGATORY RESERVE FUNDS

A requirement of the Chartered Professional Accountants Canada Public Sector Accounting Handbook, is that obligatory reserve funds be reported as deferred revenue. This requirement is in place as legislation and external agreements restrict how these funds may be used and under certain circumstances these funds may possibly be refunded. The balances in the obligatory reserve funds of the Municipality are summarized below:

| | 2023 | 2022 |
|--------------------------------|--------|--------|
| | \$ | \$ |
| Canada Community-Building Fund | 251 | 14,938 |
| Parkland | 37,260 | 50,612 |
| | 37,511 | 65,550 |

The continuity of deferred revenue - obligatory reserve funds is as follows:

| | 2023 | 2022 |
|--------------------------------|---------|---------|
| | \$ | \$ |
| Balance - beginning of year | 65,550 | 420,265 |
| Add amounts received: | | |
| Canada Community-Building Fund | 383,403 | 375,039 |
| Parkland | 14,500 | 6,750 |
| Interest | 3,289 | 5,013 |
| | 401,192 | 386,802 |
| Less transfer to operations: | | |
| Canada Community-Building Fund | 398,818 | 741,517 |
| Parkland | 30,413 | - |
| | 429,231 | 741,517 |
| Balance - end of year | 37,511 | 65,550 |

CORPORATION OF THE MUNICIPALITY OF TWEED

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the Year Ended December 31, 2023

6. DEFERRED REVENUE - OTHER

Included in deferred revenue - other are the following amounts:

| | 2023 | 2022 |
|------------------------------|--------|--------|
| | \$ | \$ |
| Deposits and other | 28,094 | 31,329 |
| Library grants and donations | 1,000 | - |
| | 29,094 | 31,329 |

The continuity of deferred revenue - other is as follows:

| | 2023 | 2022 |
|------------------------------|--------|--------|
| | \$ | \$ |
| Balance - beginning of year | 31,329 | 19,588 |
| Deposits and other | 28,094 | 31,329 |
| Library grants and donations | 1,000 | - |
| | 29,094 | 31,329 |
| Deposits and other | 31,329 | 13,088 |
| Library grants and donations | - | 6,500 |
| | 31,329 | 19,588 |
| Balance - end of year | 29,094 | 31,329 |

7. TRUST FUNDS

Trust funds administered by the Municipality amounting to \$11,474 (2022 - \$11,411) have not been included in the Consolidated Statement of Financial Position nor have their operations been included in the Consolidated Statement of Operations and Accumulated Surplus. As such balances are held in trust by the Municipality for the benefit of others, they are not presented as part of the Municipality's financial position or operations.

8. CONTINGENT LIABILITIES

The Municipality, in the course of its operations, is often named in lawsuits the outcomes of which are indeterminable at this time. No amounts in connection with these items have been reflected in these financial statements.

CORPORATION OF THE MUNICIPALITY OF TWEED

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the Year Ended December 31, 2023

9. LONG TERM DEBT

| | 2023 \$ | 2022 \$ |
|---|------------|------------|
| Debenture from Ontario Infrastructure and Lands Corporation (OILC). The loan is repayable, by the Municipality, in monthly blended principal and interest installments of \$11,002, with interest at 4.29% per annum maturing on June 15, 2052. | 2,169,360 | 2,207,429 |

(a) The long term debt in (a) issued in the name of the Municipality has been approved by by-law. The annual principal and interest payments required to service this liability is within the annual debt repayment limit prescribed by the Ministry of Municipal Affairs and Housing.

(b) Interest paid during the year on long term debt amounted to \$93,956 (2022 - \$47,581).

(c) The long term debt reported in (a) of this note is repayable as follows:

| | Principal \$ | Interest \$ | Total \$ |
|---------------------------|-----------------|----------------|-------------|
| 2024 | 39,735 | 92,290 | 132,025 |
| 2025 | 41,473 | 90,552 | 132,025 |
| 2026 | 43,288 | 88,737 | 132,025 |
| 2027 | 45,182 | 86,843 | 132,025 |
| 2028 | 47,159 | 84,866 | 132,025 |
| 2029 and subsequent years | 1,952,523 | 1,150,062 | 3,102,585 |
| | 2,169,360 | 1,593,350 | 3,762,710 |

10. EXPENSES BY OBJECT

The expenses for the year reported on the Consolidated Statement of Operations and Accumulated Surplus by object are as follows:

| | Budget 2023 \$ (Unaudited) | Actual 2023 \$ | Actual 2022 \$ |
|------------------------------|-------------------------------------|----------------------|----------------------|
| Salaries and benefits | 2,784,243 | 2,744,627 | 2,653,647 |
| Interest charges | 93,956 | 93,956 | 47,581 |
| Materials | 2,864,314 | 3,553,308 | 2,638,334 |
| Contracted services | 2,659,857 | 2,214,054 | 2,319,903 |
| Rents and financial | 70,660 | 413,302 | 75,155 |
| External transfers | 449,571 | 491,936 | 381,977 |
| Amortization | 2,154,413 | 5,707,168 | 2,154,920 |
| Change in landfill liability | - | (1,540,567) | (55,426) |
| | 11,077,014 | 13,677,784 | 10,216,091 |

CORPORATION OF THE MUNICIPALITY OF TWEED

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS For the Year Ended December 31, 2023

11. TANGIBLE CAPITAL ASSETS

The net book value of the Municipality's tangible capital assets are:

| | 2023 \$ | 2022 \$ |
|--------------------------------|------------|------------|
| General | | |
| Land and land improvements | 3,441,470 | 1,780,090 |
| Buildings | 5,417,002 | 3,365,857 |
| Vehicles | 1,033,215 | 981,381 |
| Machinery and equipment | 2,034,248 | 1,895,413 |
| Infrastructure | | |
| Buildings | 911,733 | 768,273 |
| Roads | 11,012,583 | 9,721,723 |
| Underground and other networks | 10,240,262 | 8,165,031 |
| Bridges and other structures | 9,413,183 | 7,744,533 |
| | 43,503,696 | 34,422,301 |
| Assets under construction | 211,218 | 212,616 |
| | 43,714,914 | 34,634,917 |

For additional information, see the Consolidated Schedule of Tangible Capital Assets.

During the year there were no write-downs of assets (2022 - \$Nil) and no interest capitalized (2022 - \$Nil).

Tangible capital assets allocated by segment are as follows:

| | 2023 \$ | 2022 \$ |
|----------------------------------|------------|------------|
| General government | 4,908,565 | 1,243,342 |
| Protection services | 929,287 | 847,238 |
| Transportation services | 22,106,353 | 19,300,052 |
| Environmental services | 12,068,775 | 10,174,932 |
| Recreation and cultural services | 3,686,776 | 3,056,318 |
| Planning and development | 15,158 | 13,035 |
| | 43,714,914 | 34,634,917 |

CORPORATION OF THE MUNICIPALITY OF TWEED

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the Year Ended December 31, 2023

12. ACCUMULATED SURPLUS

Accumulated surplus consists of the following:

| | 2023 \$ | 2022 \$ |
|--|-------------|-------------|
| Surplus/(Deficit) | | |
| Operating | (370,317) | (344,369) |
| Unfunded landfill liability | - | (1,540,567) |
| Library board | (3,394) | 10,646 |
| | (373,711) | (1,874,290) |
| Invested In Capital Assets | | |
| Tangible capital assets - net book value | 43,714,914 | 34,634,917 |
| Long term debt | (2,169,360) | (2,207,429) |
| Asset retirement obligations | (7,475,261) | - |
| Unfunded capital (see below) | (4,639,827) | (110,022) |
| | 29,430,466 | 32,317,466 |
| Surplus | 29,056,755 | 30,443,176 |
| Reserves | | |
| General government | 37,601 | 219,439 |
| Protection services | 312,838 | 351,566 |
| Transportation services | 574,126 | 596,779 |
| Water and sewer | 688,575 | 1,141,811 |
| Recreation services | 610,819 | 632,859 |
| Community improvement plan | 10,398 | 37,654 |
| Total Reserves | 2,234,357 | 2,980,108 |
| Reserve Funds | | |
| Transportation services | 187,297 | 219,193 |
| Landfill | 1,015,983 | 1,390,677 |
| Total Reserve Funds | 1,203,280 | 1,609,870 |
| | 32,494,392 | 35,033,154 |

CORPORATION OF THE MUNICIPALITY OF TWEED

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the Year Ended December 31, 2023

12. ACCUMULATED SURPLUS, continued

Balance is comprised of;

| | 2023 | 2022 |
|-------------------------------|-----------|---------|
| | \$ | \$ |
| Joe Allore bridge | 1,751,421 | 100,418 |
| McClellan and Pomeroy project | 2,354,597 | 9,604 |
| Publics Works vehicle | 138,538 | - |
| Municipal well | 132,171 | - |
| Queensborough Hall | 263,100 | - |
| | 4,639,827 | 110,022 |

13. BUILDING SERVICES CONTRACTUAL AGREEMENT

The Municipality of Tweed, the Township of Stirling-Rawdon, the Town of Deseronto, the Township of Tyendinaga, the Township of Madoc and the Municipality of Marmora and Lake have entered into an agreement for joint building services to be provided by the Township of Stirling-Rawdon. The joint building services agreement came into effect April 1, 2005. No revenues or expenses have been included in the Consolidated Statement of Operations and Accumulated Surplus.

14. OPERATIONS OF SCHOOL BOARDS AND THE COUNTY OF HASTINGS

During 2023, requisitions were made by the County of Hastings and School Boards requiring the Municipality to collect property taxes and payments in lieu of property taxes on their behalf. The amounts collected and remitted are as follows:

| | School Boards \$ | County \$ |
|------------------------------------|------------------------|--------------|
| Property taxes | 1,234,751 | 2,028,925 |
| Taxation from other governments | 1,608 | 8,975 |
| Amounts requisitioned and remitted | 1,236,359 | 2,037,900 |

These amounts have not been included in the Consolidated Statement of Operations and Accumulated Surplus.

15. COMPARATIVE FIGURES

Certain comparative figures were restated, where required, to conform with the current year presentation.

CORPORATION OF THE MUNICIPALITY OF TWEED

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the Year Ended December 31, 2023

16. BUDGET FIGURES

The budget, approved by the Municipality, for 2023 is reflected on the Consolidated Statement of Operations and Accumulated Surplus and the Consolidated Statement of Change in Net Financial Assets/(Net Debt). The budget established for capital investment in tangible capital assets are on a project-oriented basis, the costs of which may be carried out over one or more years and, therefore, may not be comparable with current year's actual amounts. Budget figures have been reclassified for the purposes of these financial statements to comply with PSA reporting requirements. Budget figures are not subject to audit.

The following is a reconciliation of the Council approved budget amounts to the PSA amounts:

| | (Unaudited) Revenue \$ | (Unaudited) Expenses \$ |
|--|------------------------------|-------------------------------|
| Council approved budget: | | |
| Operating | 9,391,464 | 8,384,113 |
| Capital | 8,542,805 | 9,550,156 |
| Total Council approved budget | 17,934,269 | 17,934,269 |
| Less: Tangible capital assets capitalized | - | (7,811,449) |
| Add: Amortization of tangible capital assets | - | 2,154,413 |
| Less: Principal repayment of long term debt | - | (38,069) |
| Less: Transfers to/from reserves and reserve funds | (3,592,156) | (1,126,202) |
| Proceeds of long term debt | (3,772,150) | - |
| Change in asset retirement obligation | - | 9,400 |
| Adjustments for presentation purposes | (45,348) | (45,348) |
| Adjusted budget per Consolidated Statement of Operations | 10,524,615 | 11,077,014 |

17. FINANCIAL INSTRUMENTS

The Municipality is exposed to the following risks in respect of certain of the financial instruments held:

(a) Credit risk

Credit risk is the risk that one party to a transaction will fail to discharge an obligation and cause the other party to incur a financial loss.

The Municipality reduces its exposure to credit risk by creating an allowance for bad debts when applicable. The Municipality monitors and assesses the collectibility of accounts and taxes receivable based on past experience to derive a net realizable value.

(b) Market risk

The Municipality is exposed to certain market risks on their investments recorded at fair value. These risks are mitigated by the Municipality's investment policy.

CORPORATION OF THE MUNICIPALITY OF TWEED

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the Year Ended December 31, 2023

18. SEGMENTED INFORMATION

The Municipality of Tweed is a municipal government organization that provides a range of services to its residents. Municipality services are reported by function and their activities are separately disclosed in the segmented information.

For each reported segment, revenues and expenses represent both amounts that are directly attributable to the segment and amounts that are allocated on a reasonable basis. Certain allocation methodologies are employed in the preparation of segmented financial information. Taxation, payments-in-lieu of taxes and certain unconditional government transfers are apportioned based on each segment's net requirements.

The accounting policies used in these segments are consistent with those followed in the preparation of the consolidated financial statements as disclosed in Note 1. For additional information see the Consolidated Schedule of Segment Disclosure.

General Government

General government consists of the activities of Council and general financial and administrative management of the Municipality and its programs and services.

Protection Services

Protection services include police, fire, conservation authority and protective inspection and control. The Municipality of Tweed and the Township of Stirling-Rawdon have entered into an agreement for joint fire services. The joint fire services agreement came into effect January 1, 2016. The Municipality of Tweed also entered into a joint services agreement on February 1, 2021 to provide for the joint enforcement and administration of By-Laws with the Town of Deseronto, Township of Madoc, Township of Stirling-Rawdon and Township of Tyendinaga.

Transportation Services

The activities of the transportation function include construction and maintenance of the Municipality's roads and bridges, winter control and street lighting.

Water and Sewer

This function is responsible for providing water and sewer services to the Municipality.

Other Environmental Services

This function is responsible for providing waste collection, waste disposal and recycling services to ratepayers.

Recreation and Cultural Services

The recreation and cultural services function provides indoor and outdoor recreational facilities and programs including operations of the Tweed Oil Kings hockey club and library services.

Planning and Development

The planning and development services function manages commercial, industrial and residential development within the Municipality.

CORPORATION OF THE MUNICIPALITY OF TWEED

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS For the Year Ended December 31, 2023

19. OIL KINGS HOCKEY TEAM INFORMATION

In 2021, the Municipality began operations of the Tweed Oil Kings, a men's hockey team that is a part of the Eastern Ontario Super Hockey League (EOSHL). During November 2023 the team was sold. The amounts presented below are also included in the Consolidated Statement of Operations and Accumulated Surplus. Various revenues and expenses related to the team are as follows:

| | 2023 | 2022 |
|-----------------------------------|--------|--------|
| | \$ | \$ |
| Revenue | | |
| Ticket sales | 18,463 | 22,367 |
| Fundraising | 17,004 | 20,834 |
| Advertising | 10,527 | 14,700 |
| Donations | 91 | 4,081 |
| Miscellaneous | 1,942 | 1,512 |
| | 48,027 | 63,494 |
| Expenses | | |
| Equipment and uniforms | 5,383 | 15,112 |
| Travel | 12,517 | 12,707 |
| Alcohol cost of sales and licence | 8,595 | 7,634 |
| Referees and time keepers | 4,490 | 6,210 |
| Merchandise for sale | 1,290 | 2,883 |
| League fees | 2,595 | 2,472 |
| Supplies | 284 | 1,086 |
| Ice rental | - | 566 |
| Logos | 1,050 | - |
| | 36,204 | 48,670 |
| Annual surplus | 11,823 | 14,824 |

CORPORATION OF THE MUNICIPALITY OF TWEED

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the Year Ended December 31, 2023

20. CHANGES IN ACCOUNTING POLICIES

The Municipality has implemented the following sections which are now effective under the PSA Handbook: PS 1201 Financial Statement Presentation, PS 2601 Foreign Currency Translation, PS 3041 Portfolio Investments, PS 3450 Financial Instruments and PS 3280 Asset Retirement Obligations were adopted prospectively on January 1, 2023:

PS 1201 Financial Statement Presentation replaces PS 1200 Financial Statement Presentation. This standard establishes general reporting principles and standards for the disclosure of information in government financial statements. The standard introduces the Statement of Remeasurement Gains and Losses separate from the Statement of Operations. Requirements in PS 2601 Foreign Currency Translation, PS 3450 Financial Instruments, and PS 3041 Portfolio Investments, which are required to be adopted at the same time, can give rise to the presentation of gains and losses as remeasurement gains and losses.

PS 2601 Foreign Currency Translation replaces PS 2600 Foreign Currency Translation. The standard provides comprehensive requirements for the recognition, measurement, presentation and disclosure of foreign currency transactions. The adoption of this standard did not have an impact on the Municipality's consolidated financial statements.

PS 3041 Portfolio Investments replaces PS 3040 Portfolio Investments. The standard provides revised guidance on accounting for, and presentation and disclosure of, portfolio investments to conform to PS 3450 Financial Instruments.

PS 3450 Financial Instruments establishes accounting and reporting requirements for all types of financial instruments including derivatives. Financial instruments are included on the statement of financial position and are measured either at fair value or cost or amortized cost based on the characteristics of the instrument and the Municipality's accounting policy choices (see Note 1 - Significant Accounting Policies). The new standard provide comprehensive requirements for the recognition, measurement, presentation and disclosure of financial instruments

In accordance with the provisions of standards PS 3041 and PS 3450, the Municipality reflected the following adjustment at January 1, 2023:

- A loss of \$126,248 to the accumulated remeasurement gains/(losses) due to the unrealized loss of the Municipality's investments previously recorded at cost.

PS 3280 Asset Retirement Obligations addresses the reporting of legal obligations associated with the retirement of certain tangible capital assets, such as asbestos removal in retired buildings by public sector entities. The new accounting standard has resulted in a withdrawal of the existing Section PS 3270 – Solid Waste Landfill Closure and Post-Closure Liability.

In accordance with the provisions of this new standard, the Municipality reflected the following adjustment at January 1, 2023:

Asset Retirement Obligation

- A decrease of \$1,540,567 to Landfill Liability to remove the liability recognized to date under the old standard, and an accompanying increase of \$7,166,390 to opening Asset Retirement Obligation liability

CORPORATION OF THE MUNICIPALITY OF TWEED

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the Year Ended December 31, 2023

21. ASSET RETIREMENT OBLIGATION

The Municipality's asset retirement obligation consists of the following:

(a) Landfill obligation

The Municipality owns and operates a number of landfill sites. The liability for the closure of operational sites and post-closure care has been recognized under PS 3280 – Asset Retirement Obligation. The costs were based upon the presently known obligations that will exist at the estimated year of closure of the sites and for 25 years post this date. The landfill is expected to reach its capacity in 14 years. Post-closure care is estimated to be required for 25 years from the date of site closure. These costs were discounted to December 31, 2023 using a discount rate of 4.31% per annum. The liability for the been estimated based upon the presently known obligations that will exist at the estimated year of closure of the sites and for 25 years after the closure date.

(b) Asbestos obligation

The Municipality owns and operates several buildings and underground networks that are known to have asbestos, which represents a health hazard upon demolition of the building and there is a legal obligation to remove it. Following the adoption of PS3280 – Asset retirement obligations, the Municipality recognized an obligation relating to the removal and post-removal care of the asbestos in these building as estimated at January 1, 2023. The buildings are expected to reach the end of their useful life between 10-25 years. Post-closure care is estimated to extend for up to a year post the closure of the building, while demolition and construction continues. Estimated costs have been discounted to the present value using a discount rate of 4.31% per annum.

(c) Other

The Municipality owns and operates sewage lagoons, gravel pits, storage tanks and wells. The liability for the closure of these sites and the costs to return the property to original state has been recognized under PS 3280 - Asset Retirement Obligation. The costs were based upon the presently known obligations that will exist at the estimated year of closure of the sites. These costs were discounted to December 31, 2023 using a discount rate of 4.31% per annum.

Changes to the asset retirement obligation in the year are as follows:

| Asset Retirement Obligation | Landfills \$ | Asbestos removal \$ | Other \$ | Total \$ |
|-----------------------------------|-----------------|---------------------------|-------------|-------------|
| Opening balance - January 1, 2023 | 2,911,105 | 1,985,720 | 2,269,565 | 7,166,390 |
| Accretion expense | 125,469 | 85,585 | 97,817 | 308,871 |
| Closing balance | 3,036,574 | 1,985,720 | 2,269,565 | 7,166,390 |

CORPORATION OF THE MUNICIPALITY OF TWEED

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS For the Year Ended December 31, 2023

21. ASSET RETIREMENT OBLIGATION, continued

The impacts of the implementation of PS 3280 – Asset Retirement Obligations on expenses are the accretion expense that is reported in rents and financial expenses on the schedule of segment disclosure and amortization expense that is added to the amortization of the existing assets. These additional expenses are reported in each segment as follows:

| | Accretion \$ | Amortization \$ |
|----------------------------------|-----------------|--------------------|
| General government | 14,886 | 34,539 |
| Transportation services | 100,919 | 1,718,324 |
| Water and sewer | 12,066 | 30,644 |
| Environmental services | 140,691 | 1,587,058 |
| Recreation and cultural services | 40,309 | 83,677 |
| | 308,871 | 3,454,242 |

22. TEMPORARY LOAN

In 2023, the Municipality of Tweed entered into a temporary loan with OILC for the financing of the capital works for the Joe Allore bridge, McClellan and Pomeroy project and Queensborough Hall. Maximum aggregate principal amount agreed of \$5,237,602. At December 31, 2023, the Municipality had drawn \$3,494,762 from the loan and received \$3,494,762 of this balance by the year end.

Draft April 18, 2024

CORPORATION OF THE MUNICIPALITY OF TWEED

CONSOLIDATED SCHEDULE OF TANGIBLE CAPITAL ASSETS

For the Year Ended December 31, 2023

| | General | | | | Infrastructure | | | Assets Under Construction | Totals |
|--|----------------------------|-----------|-----------|-------------------------|----------------|------------|--------------------------------|------------------------------|------------|
| | Land and Land Improvements | Buildings | Vehicles | Machinery and Equipment | Buildings | Roads | Underground and Other Networks | Bridges and Other Structures | |
| | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ |
| COST | | | | | | | | | |
| Balance, beginning of year | 2,637,703 | 5,466,035 | 3,486,455 | 3,248,278 | 2,947,125 | 22,839,547 | 10,559,753 | 10,678,594 | 62,076,106 |
| Add: additions and AUC transfers during the year | 20,705 | 546,580 | 320,303 | 303,784 | 132,172 | 2,430,273 | 2,144,561 | 1,851,935 | 7,748,915 |
| Less: disposals during the year | 18,293 | - | 174,765 | 62,433 | 14,163 | 373,872 | 20,470 | 1,039 | 665,035 |
| Asset retirement obligation | 5,046,910 | 1,835,856 | - | 3,680 | 123,434 | - | 156,510 | - | 7,166,390 |
| Balance, end of year | 7,687,025 | 7,848,471 | 3,631,993 | 3,493,309 | 3,188,568 | 24,895,948 | 12,840,354 | 12,529,490 | 76,326,376 |
| ACCUMULATED AMORTIZATION | | | | | | | | | |
| Balance, beginning of year | 857,613 | 2,100,178 | 2,505,074 | 1,352,865 | 2,178,852 | 13,117,824 | 2,394,722 | 2,934,061 | 27,441,189 |
| Add: additions during the year | 3,387,942 | 331,291 | 158,622 | 168,629 | 112,146 | 1,139,413 | 225,841 | 183,284 | 5,707,168 |
| Less: disposals during the year | - | - | 64,918 | 62,433 | 14,163 | 373,872 | 20,471 | 1,038 | 536,895 |
| Balance, end of year | 4,245,555 | 2,431,469 | 2,598,778 | 1,459,061 | 2,276,835 | 13,883,365 | 2,600,092 | 3,116,307 | 32,611,462 |
| NET BOOK VALUE OF TANGIBLE CAPITAL ASSETS | 3,441,470 | 5,417,002 | 1,033,215 | 2,034,248 | 911,733 | 11,012,583 | 10,240,262 | 9,413,183 | 43,714,914 |

CORPORATION OF THE MUNICIPALITY OF TWEED

CONSOLIDATED SCHEDULE OF SEGMENT DISCLOSURE

For the Year Ended December 31, 2023

| | General Government \$ | Protection Services \$ | Transportation Services \$ | Water and Sewer \$ | Other Environmental Services \$ | Recreation and Cultural Services \$ | Planning and Development \$ | Consolidated \$ |
|--|-----------------------------|------------------------------|----------------------------------|--------------------------|--|--|-----------------------------------|--------------------|
| Revenues | | | | | | | | |
| Property taxation | 363,307 | 1,235,544 | 1,960,795 | - | 215,286 | 761,164 | 189,072 | 4,725,168 |
| User charges | 96,693 | 30,261 | 29,105 | 916,993 | 268,958 | 280,089 | 20,703 | 1,642,802 |
| Government transfers - operating | 966,519 | 550,264 | 860,357 | - | 66,058 | 356,398 | 86,476 | 2,886,072 |
| Government transfers - capital | - | - | 391,660 | 616,953 | - | - | - | 1,008,613 |
| Other municipalities | 15,000 | - | - | - | - | - | - | 15,000 |
| Penalties and interest on taxes | 85,522 | - | - | - | - | - | - | 85,522 |
| Investment income | 81,167 | - | 6,064 | - | 15,755 | - | - | 102,986 |
| Donations | - | 15,945 | - | - | - | 19,867 | - | 35,812 |
| Contributed tangible capital assets | - | - | - | - | - | 168,125 | - | 168,125 |
| Other grants | 21,947 | - | - | - | - | 1,402 | - | 23,349 |
| Parkland fees earned | - | - | - | - | - | 30,413 | - | 30,413 |
| Canada Community-Building Fund | - | - | - | - | - | - | - | - |
| Gain/(loss) on disposal of tangible capital assets | 16,342 | - | - | - | - | - | - | 398,818 |
| Total revenues | 1,646,497 | 1,832,014 | 3,646,799 | 1,533,946 | 566,057 | 1,617,458 | 296,251 | 11,139,022 |
| Expenses | | | | | | | | |
| Salaries and benefits | 640,580 | 114,557 | 920,634 | 95,500 | 213,092 | 594,242 | 166,022 | 2,744,627 |
| Interest charges | - | - | - | 93,956 | - | - | - | 93,956 |
| Materials | 1,205,754 | 158,409 | 1,428,100 | 173,910 | 26,300 | 483,380 | 77,455 | 3,553,308 |
| Contracted services | 208,879 | 1,066,119 | 303,455 | 306,725 | 261,107 | 63,490 | 4,279 | 2,214,054 |
| Rents and financial | 69,422 | - | 118,001 | 20,787 | 143,946 | 52,380 | 8,766 | 413,302 |
| External transfers | 8,425 | 333,236 | - | - | 118,381 | - | 31,894 | 491,936 |
| Amortization | 63,178 | 86,381 | 3,223,914 | 370,459 | 1,587,058 | 375,766 | 412 | 5,707,168 |
| Change in landfill liability | - | - | - | - | (1,540,567) | - | - | (1,540,567) |
| Total expenses | 2,196,238 | 1,758,702 | 5,994,104 | 1,061,337 | 809,317 | 1,569,258 | 288,828 | 13,677,784 |
| Net surplus/(deficit) | (549,741) | 73,312 | (2,347,305) | 472,609 | (243,260) | 48,200 | 7,423 | (2,538,762) |

CORPORATION OF THE MUNICIPALITY OF TWEED

CONSOLIDATED SCHEDULE OF SEGMENT DISCLOSURE

For the Year Ended December 31, 2022

| | General Government \$ | Protection Services \$ | Transportation Services \$ | Water and Sewer \$ | Other Environmental Services \$ | Recreation and Cultural Services \$ | Planning and Development \$ | Consolidated \$ |
|---|-----------------------------|------------------------------|----------------------------------|--------------------------|--|--|-----------------------------------|--------------------|
| Revenues | | | | | | | | |
| Property taxation | 271,050 | 1,103,968 | 1,973,728 | - | 258,818 | 654,318 | 177,607 | 4,439,489 |
| User charges | 105,600 | 39,278 | 27,910 | 881,961 | 241,962 | 181,427 | 29,806 | 1,507,944 |
| Government transfers - operating | 152,315 | 534,494 | 940,831 | - | 96,710 | 416,237 | 142,213 | 2,282,800 |
| Government transfers - capital | - | - | 321,327 | 33,310 | - | - | - | 354,637 |
| Other municipalities | 90,000 | - | - | - | - | - | - | 90,000 |
| Penalties and interest on taxes | 87,569 | - | - | - | - | - | - | 87,569 |
| Investment income | 59,808 | - | 2,961 | - | 23,247 | - | - | 86,016 |
| Donations | 2,743 | 61,242 | - | - | - | 34,358 | - | 98,343 |
| Other grants | 33,515 | - | - | - | - | 5,500 | - | 39,015 |
| Canada Community-Building Fund earned | - | - | 741,517 | - | - | - | - | 741,517 |
| Gain/(loss) on disposal of tangible capital assets | 92,070 | - | (52,088) | - | - | (6,309) | - | 33,673 |
| Total revenues | 894,670 | 1,738,982 | 3,956,186 | 915,271 | 620,737 | 1,285,531 | 349,626 | 9,761,003 |
| Expenses | | | | | | | | |
| Salaries and benefits | 634,904 | 97,822 | 927,579 | 95,500 | 197,038 | 542,157 | 158,647 | 2,653,647 |
| Interest charges | - | - | - | 47,581 | - | - | - | 47,581 |
| Materials | 535,487 | 126,081 | 1,361,601 | 172,406 | 13,943 | 343,469 | 85,347 | 2,638,334 |
| Contracted services | 199,125 | 1,121,026 | 318,029 | 304,666 | 227,821 | 79,514 | 69,722 | 2,319,903 |
| Rents and financial | 57,713 | - | 4,265 | 1,143 | 3,068 | 566 | 8,400 | 75,155 |
| External transfers | 8,500 | 264,184 | - | - | 96,398 | - | 12,895 | 381,977 |
| Amortization | 38,540 | 78,255 | 1,437,410 | 326,629 | - | 271,538 | 2,548 | 2,154,920 |
| Change in landfill liability | - | - | - | - | (55,426) | - | - | (55,426) |
| Total expenses | 1,474,269 | 1,687,368 | 4,048,884 | 947,925 | 482,842 | 1,237,244 | 337,559 | 10,216,091 |
| Net surplus/(deficit) | (579,599) | 51,614 | (92,698) | (32,654) | 137,895 | 48,287 | 12,067 | (455,088) |

INDEPENDENT AUDITOR'S REPORT

To the Members of Council, Inhabitants and Ratepayers of the Municipality of Tweed

Opinion

We have audited the financial statements of the Trust Funds of the Corporation of the Municipality of Tweed (the Trust Funds), which comprise the statement of financial position as at December 31, 2023, the statement of continuity for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the financial statements present fairly, in all material respects, the financial position of the Trust Funds as at December 31, 2023, and the continuity of the Trust Funds for the year then ended in accordance with Canadian Public Sector Accounting Standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Trust Funds in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian Public Sector Accounting Standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Trust Funds' ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Trust Funds or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Trust Funds' financial reporting process.

Draft April 18, 2024

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Trust Funds' internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Trust Funds' ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Trust Funds to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Chartered Professional Accountants
Licensed Public Accountants

Peterborough, Ontario
April 24, 2024

CORPORATION OF THE MUNICIPALITY OF TWEED

TRUST FUNDS STATEMENT OF FINANCIAL POSITION At December 31, 2023

| | Recreation Associations \$ | Santa Claus Parade Fund \$ | 2023 Total \$ | 2022 Total \$ |
|-------------------------|----------------------------------|----------------------------------|---------------------|---------------------|
| FINANCIAL ASSETS | | | | |
| Cash | - | 653 | 653 | 953 |
| Investments (note 2) | 10,821 | - | 10,821 | 10,458 |
| | 10,821 | 653 | 11,474 | 11,411 |
| FUND BALANCES | 10,821 | 653 | 11,474 | 11,411 |

TRUST FUNDS STATEMENT OF CONTINUITY For the Year Ended December 31, 2023

| | Recreation Associations \$ | Santa Claus Parade Fund \$ | 2023 Total \$ | 2022 Total \$ |
|-------------------------------------|----------------------------------|----------------------------------|---------------------|---------------------|
| BALANCES - beginning of year | 10,458 | 953 | 11,411 | 11,386 |
| RECEIPTS | | | | |
| Donations | - | 1,250 | 1,250 | 1,000 |
| Interest | 363 | - | 363 | 80 |
| | 363 | 1,250 | 1,613 | 1,080 |
| EXPENSES | | | | |
| Parade costs | - | 1,550 | 1,550 | 1,050 |
| Bank charges | - | - | - | 5 |
| | - | 1,550 | 1,550 | 1,055 |
| BALANCES - end of year | 10,821 | 653 | 11,474 | 11,411 |

The accompanying notes are an integral part of these financial statements

Draft April 18, 2024

CORPORATION OF THE MUNICIPALITY OF TWEED

TRUST FUNDS NOTES TO THE FINANCIAL STATEMENTS For the Year Ended December 31, 2023

1. SIGNIFICANT ACCOUNTING POLICIES

These financial statements have been prepared in accordance with the standards in the Chartered Professional Accountants Canada Public Sector Accounting (PSA) Handbook.

(a) Basis of Accounting

Revenue and expenses are reported on the accrual basis of accounting which recognizes revenues as they become available and measurable; expenses are recognized as they are incurred and measurable as a result of receipt of goods or services and the creation of a legal obligation to pay.

(b) Use of Estimates

The preparation of financial statements in conformity with Canadian generally accepted accounting principles requires management to make estimates and assumptions. These estimates and assumptions affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenses during the period and are based on the Municipality's best information and judgment. Actual results could differ from these estimates.

(c) Revenue Recognition

Donations are recognized when they are received. Interest income is recognized when earned.

2. INVESTMENTS

Investments consist of a GIC with interest rate of 4.25% and maturity of November 14, 2024.

**CORPORATION OF THE MUNICIPALITY OF
TWEED**

TWEED PUBLIC LIBRARY BOARD

FINANCIAL STATEMENTS

DECEMBER 31, 2023

Draft April 18, 2024

INDEPENDENT AUDITOR'S REPORT

To the Members of the Tweed Public Library Board, the Members of Council, Inhabitants and Ratepayers of the Municipality of Tweed

Qualified Opinion

We have audited the financial statements of the Tweed Public Library Board of the Corporation of the Municipality of Tweed (the Board), which comprise the statement of financial position as at December 31, 2023, the statements of operations and accumulated surplus, change in net financial assets/(net debt) and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, except for the possible effects of the matter described in the Basis for Qualified Opinion section of our report, the accompanying financial statements present fairly, in all material respects, the financial position of the Board as at December 31, 2023, and the results of its operations and cash flows for the year then ended in accordance with Canadian Public Sector Accounting Standards.

Basis for Qualified Opinion

In common with many Public Library Boards, the Board derives revenue from fines, other fees and donations, the completeness of which is not susceptible to satisfactory audit verification. Accordingly, verification of these revenues was limited to the amounts recorded in the records of the Board. Therefore, we were not able to determine whether any adjustments might be necessary to fines, other fees and donations revenue, annual deficit, and cash flows from operations for the years ended December 31, 2023 and 2022 and assets and accumulated surplus as at December 31, 2023 and 2022. Our opinion on the financial statements for the year ended December 31, 2022 was modified accordingly because of the possible effects of this scope limitation.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Board in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian Public Sector Accounting Standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Board's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Board or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Board's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Board's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Board's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Board to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Chartered Professional Accountants
Licensed Public Accountants

Peterborough, Ontario
April 24, 2024

CORPORATION OF THE MUNICIPALITY OF TWEED

TWEED PUBLIC LIBRARY BOARD STATEMENT OF FINANCIAL POSITION At December 31, 2023

| | 2023 \$ | 2022 \$ |
|--|----------------|----------------|
| FINANCIAL ASSETS | | |
| Cash | 35,455 | 25,168 |
| Accounts receivable | 1,424 | 1,665 |
| TOTAL FINANCIAL ASSETS | 36,879 | 26,833 |
| LIABILITIES | | |
| Due to Municipality | 40,960 | 17,035 |
| Deferred revenue (note 5) | 1,000 | - |
| TOTAL LIABILITIES | 41,960 | 17,035 |
| NET FINANCIAL ASSETS/(NET DEBT) | (5,081) | 9,798 |
| NON-FINANCIAL ASSETS | | |
| Tangible capital assets (note 3) | 645,141 | 672,957 |
| Prepaid expenses | 1,687 | 848 |
| TOTAL NON-FINANCIAL ASSETS | 646,828 | 673,805 |
| (note 4) | 641,747 | 683,603 |

The accompanying notes are an integral part of these financial statements

Draft April 18, 2024

CORPORATION OF THE MUNICIPALITY OF TWEED

TWEED PUBLIC LIBRARY BOARD STATEMENT OF OPERATIONS AND ACCUMULATED SURPLUS For the Year Ended December 31, 2023

| | Budget 2023 \$ (Unaudited) | Actual 2023 \$ | Actual 2022 \$ |
|--|-------------------------------------|----------------------|----------------------|
| REVENUES | | | |
| Municipality of Tweed | 163,933 | 163,933 | 157,080 |
| Province of Ontario | 12,676 | 12,676 | 15,373 |
| Government of Canada | 6,000 | 4,167 | 4,029 |
| Other grants | 18,000 | 1,401 | 5,500 |
| Donations | 12,000 | 9,843 | 16,631 |
| Fines and other fees | 3,500 | 4,078 | 2,859 |
| Other | 1,200 | - | 123 |
| TOTAL REVENUES | 217,309 | 196,098 | 201,595 |
| EXPENSES | | | |
| Salaries and benefits | 154,033 | 162,221 | 148,996 |
| Electronic and other resources | 2,600 | 3,250 | 4,834 |
| Internet sustainability | 1,500 | 1,139 | 1,489 |
| Professional development | 2,500 | 2,506 | 629 |
| Supplies and maintenance | 19,066 | 10,992 | 7,634 |
| Office and administration | 4,610 | 4,991 | 4,569 |
| Specific projects | 2,000 | 227 | 2,319 |
| Utilities | 14,000 | 10,552 | 9,829 |
| Amortization | 46,068 | 42,076 | 46,068 |
| TOTAL EXPENSES | 246,377 | 237,954 | 226,367 |
| ANNUAL DEFICIT | <u>(29,068)</u> | (41,856) | (24,772) |
| ACCUMULATED SURPLUS - beginning of year | | 683,603 | 708,375 |
| ACCUMULATED SURPLUS - end of year | | 641,747 | 683,603 |

The accompanying notes are an integral part of these financial statements

CORPORATION OF THE MUNICIPALITY OF TWEED

TWEED PUBLIC LIBRARY BOARD

STATEMENT OF CHANGE IN NET FINANCIAL ASSETS/(NET DEBT)

For the Year Ended December 31, 2023

| | Budget 2023 \$ (Unaudited) | Actual 2023 \$ | Actual 2022 \$ |
|--|-------------------------------------|----------------------|----------------------|
| ANNUAL DEFICIT | (29,068) | (41,856) | (24,772) |
| Amortization of tangible capital assets | 46,068 | 42,076 | 46,068 |
| Acquisition of tangible capital assets | - | (14,260) | (20,812) |
| Change in prepaid expenses | - | (839) | - |
| CHANGE IN NET FINANCIAL ASSETS/(NET DEBT) | 17,000 | (14,879) | 484 |
| NET FINANCIAL ASSETS - beginning of year | 9,798 | 9,798 | 9,314 |
| NET FINANCIAL ASSETS/(NET DEBT) - end of year | 26,798 | (5,081) | 9,798 |

The accompanying notes are an integral part of these financial statements

Draft April 18, 2024

CORPORATION OF THE MUNICIPALITY OF TWEED

TWEED PUBLIC LIBRARY BOARD STATEMENT OF CASH FLOWS For the Year Ended December 31, 2023

| | 2023 \$ | 2022 \$ |
|---|---------------|-----------------|
| CASH PROVIDED BY (USED IN) | | |
| OPERATING ACTIVITIES | | |
| Annual deficit | (41,856) | (24,772) |
| Items not involving cash | | |
| Amortization of tangible capital assets | 42,076 | 46,068 |
| Change in non-cash assets and liabilities | | |
| Accounts receivable | 241 | 1,503 |
| Prepaid expenses | (839) | - |
| Due to Municipality | 23,925 | (23,088) |
| Deferred revenue | 1,000 | (6,500) |
| Net change in cash from operating activities | 24,547 | (6,789) |
| CAPITAL ACTIVITIES | | |
| Acquisition of tangible capital assets | (14,260) | (20,812) |
| NET CHANGE IN CASH | 10,287 | (27,601) |
| CASH - beginning of year | 25,168 | 52,769 |
| CASH - end of year | 35,455 | 25,168 |

The accompanying notes are an integral part of these financial statements

CORPORATION OF THE MUNICIPALITY OF TWEED

TWEED PUBLIC LIBRARY BOARD NOTES TO THE FINANCIAL STATEMENTS For the Year Ended December 31, 2023

1. SIGNIFICANT ACCOUNTING POLICIES

These financial statements have been prepared in accordance with the standards in the Chartered Professional Accountants Canada Public Sector Accounting (PSA) Handbook. Significant aspects of the accounting policies adopted by the Board are as follows:

(a) Recognition of Revenue and Expenses

Revenue and expenses are reported on the accrual basis of accounting. The accrual basis of accounting recognizes revenue in the period in which the transactions of events occurred that give rise to the revenue; expenses are recognized in the period the goods or services are acquired and a legal liability is incurred or transfers are due.

Government funding is recognized in the financial statements as revenues in the period in which events giving rise to the transfers occur, providing the transfers are authorized, any eligibility criteria have been met, and reasonable estimates of the amounts can be made.

Fines and other fees are recognized as revenue in the year the goods and services are provided.

Donations and other revenue is recognized when the amounts are received.

Contributions from the Municipality of Tweed are recognized as approved by the Municipality.

(b) Use of Estimates

Certain items recognized in the financial statements are subject to measurement uncertainty. The recognized amounts of such items are based on the Board's best information and judgment. By their nature, these estimates are subject to measurement uncertainty and the effect on the financial statements of changes in such estimates in future periods could be significant. The Board's significant estimates include:

- The amounts recorded for amortization of tangible capital assets are based on estimates of useful life and residual values.

(c) Financial Instruments

The Board's financial instruments consist of cash, accounts receivable and due to Municipality. Unless otherwise noted, it is management's opinion that the carrying value of the financial instruments approximates their fair values and that the Board does not have any significant concentration of credit, currency or interest rate risk.

CORPORATION OF THE MUNICIPALITY OF TWEED

TWEED PUBLIC LIBRARY BOARD NOTES TO THE FINANCIAL STATEMENTS For the Year Ended December 31, 2023

1. SIGNIFICANT ACCOUNTING POLICIES, continued

(d) Tangible Capital Assets

Tangible capital assets are recorded at cost which includes all amounts that are directly attributable to acquisition, construction, development or betterment of the asset. Initial costs for tangible capital assets that were acquired or developed prior to 2009 were obtained using historical cost information or using current fair market values discounted by a relevant inflation factor to the point of acquisition. The cost, less residual value, if any, of tangible capital assets is amortized on a straight-line basis, over the expected useful life of the asset, as follows:

| | |
|-----------|----------|
| Buildings | 40 years |
| Equipment | 15 years |
| Computers | 5 years |
| Books | 7 years |

Tangible capital assets received as contributions are recorded at their fair value at the date of receipt and are also recorded as revenue.

(e) Deferred Revenue

Deferred revenue represents grants, user charges and fees which have been collected but for which the related services have yet to be performed. These amounts will be recognized as revenues in the fiscal year the services are performed.

(f) Non-Financial Assets

Tangible capital assets and other non-financial assets are accounted for as assets by the Board because they can be used to provide services in future periods. These assets do not normally provide resources to discharge the liabilities of the Board unless they are sold.

(g) Inter-Entity Transactions

The Tweed Public Library Board is a Board of the Municipality of Tweed and is consolidated with the Municipality's financial statements.

Allocated costs and recovery of costs are measured at the exchange amount, which is the amount of consideration established and agreed to by the related parties.

Unallocated costs are measured at the carrying amount, which is the amount recorded in the records of the Municipality.

2. BUDGET FIGURES

The operating budget, approved by the Board, for 2023 is reflected on the Statement of Operations and Accumulated Surplus and the Statement of Change in Net Financial Assets/(Net Debt). The budgets established for capital investment in tangible capital assets are on a project-oriented basis, the costs of which may be carried out over one or more years and, therefore, may not be comparable with current year's actual expenditure amounts. Budget figures have been reclassified for the purposes of these financial statements to comply with PSA reporting requirements. Budget figures are not subject to audit.

CORPORATION OF THE MUNICIPALITY OF TWEED

TWEED PUBLIC LIBRARY BOARD NOTES TO THE FINANCIAL STATEMENTS For the Year Ended December 31, 2023

3. TANGIBLE CAPITAL ASSETS

The net book value of the Board's tangible capital assets are:

| | Buildings \$ | Equipment \$ | Computers \$ | Books \$ | 2023 Totals \$ | 2022 Totals \$ |
|--|-----------------|-----------------|-----------------|-------------|----------------------|----------------------|
| COST | | | | | | |
| Balance, beginning of year | 876,450 | 149,130 | 18,626 | 87,409 | 1,131,615 | 1,123,130 |
| Add: additions during the year | - | - | - | 14,260 | 14,260 | 20,812 |
| Less: disposals during the year | - | - | - | 12,186 | 12,186 | 12,327 |
| Balance, end of year | 876,450 | 149,130 | 18,626 | 89,483 | 1,133,689 | 1,131,615 |
| ACCUMULATED AMORTIZATION | | | | | | |
| Balance, beginning of year | 284,798 | 124,379 | 12,549 | 36,932 | 458,658 | 424,917 |
| Add: additions during the year | 21,911 | 7,287 | 2,132 | 10,746 | 42,076 | 46,068 |
| Less: disposals during the year | - | - | - | 12,186 | 12,186 | 12,327 |
| Balance, end of year | 306,709 | 131,666 | 14,681 | 35,492 | 488,548 | 458,658 |
| NET BOOK VALUE OF TANGIBLE CAPITAL ASSETS | 569,741 | 17,464 | 3,945 | 53,991 | 645,141 | 672,957 |

4. ACCUMULATED SURPLUS

Accumulated surplus consists of the following:

| | 2023 \$ | 2022 \$ |
|--|------------|------------|
| Surplus/(Deficit) | | |
| Operations | (3,394) | 10,646 |
| Invested In Capital Assets | | |
| Tangible capital assets - net book value | 645,141 | 672,957 |
| | 641,747 | 683,603 |

CORPORATION OF THE MUNICIPALITY OF TWEED

TWEED PUBLIC LIBRARY BOARD NOTES TO THE FINANCIAL STATEMENTS For the Year Ended December 31, 2023

5. DEFERRED REVENUE

Included in deferred revenue are the following amounts:

| | 2023 | 2022 |
|----------------------|-------|------|
| | \$ | \$ |
| Food for All program | 1,000 | - |

6. INTER-ENTITY TRANSACTIONS

During the year, the Board entered into transactions with the Municipality of Tweed.

As part of the budgeting process, the Municipality approves a contribution to the Board which is identified on the Statement of Operations and Accumulated Surplus.

Details of the inter-entity expense transactions are as follows:

| | 2023 | 2022 |
|--------------------|------|------|
| | \$ | \$ |
| Unallocated costs: | | |
| Water and sewer | 606 | 903 |
| | 606 | 903 |

In addition, the following services are provided to the Board by the Municipality at no cost:

- Payroll services
- Rental of land
- Building insurance
- Cooling system upgrades

All balances with the Municipality of Tweed have been identified on the Statement of Financial Position. Due from (to) balances are unsecured, without interest and have no terms of repayment.

CORPORATION OF THE MUNICIPALITY OF TWEED

TWEED PUBLIC LIBRARY BOARD NOTES TO THE FINANCIAL STATEMENTS For the Year Ended December 31, 2023

7. CHANGES IN ACCOUNTING POLICIES

The Board has implemented the following sections which are now effective under the PSA Handbook: PS 1201 Financial Statement Presentation, PS 2601 Foreign Currency Translation, PS 3041 Portfolio Investments, PS 3450 Financial Instruments and PS 3280 Asset Retirement Obligations were adopted prospectively on January 1, 2023:

PS 1201 Financial Statement Presentation replaces PS 1200 Financial Statement Presentation. This standard establishes general reporting principles and standards for the disclosure of information in government financial statements. The standard introduces the Statement of Remeasurement Gains and Losses separate from the Statement of Operations. Requirements in PS 2601 Foreign Currency Translation, PS 3450 Financial Instruments, and PS 3041 Portfolio Investments, which are required to be adopted at the same time, can give rise to the presentation of gains and losses as remeasurement gains and losses. The adoption of this standard did not have an impact on the Board's financial statements.

PS 2601 Foreign Currency Translation replaces PS 2600 Foreign Currency Translation. The standard provides comprehensive requirements for the recognition, measurement, presentation and disclosure of foreign currency transactions. The adoption of this standard did not have an impact on the Board's financial statements.

PS 3041 Portfolio Investments replaces PS 3040 Portfolio Investments. The standard provides revised guidance on accounting for, and presentation and disclosure of, portfolio investments to conform to PS 3450 Financial Instruments. The adoption of this standard did not have an impact on the Board's financial statements.

PS 3280 Asset Retirement Obligations addresses the reporting of legal obligations associated with the retirement of certain tangible capital assets, such as asbestos removal in retired buildings by public sector entities. The new accounting standard has resulted in a withdrawal of the existing Section PS 3270 – Solid Waste Landfill Closure and Post-Closure Liability. The adoption of this standard did not have an impact on the Board's financial statements.

April 23, 2024

Members of Council
Municipality of Tweed
255 Metcalf St.
Postal Bag 729
Tweed, Ontario
K0K 3L0

Baker Tilly KDN LLP
272 Charlotte St.
Peterborough, ON
Canada K9J 2V4

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Re: Audit of the Consolidated Financial Statements of the Municipality of Tweed

Dear Members of Council:

We have been engaged to express an audit opinion on the consolidated financial statements of the Municipality of Tweed ("the Municipality") for the year ended December 31, 2023. We have substantially completed our audit and are pleased to report on the following items.

The purpose of this report is to summarize certain aspects of the audit that we believe to be of interest to Council. This report should be read in conjunction with the draft consolidated financial statements and our report thereon, as well as our Audit Planning letter previously forwarded to you.

Auditor Independence

Canadian Auditing Standards ("CAS") require that we communicate at least annually with Council regarding all relationships between us and the Municipality that, in our professional judgement, may reasonably be thought to bear on our independence.

As communicated previously in a separate letter to Council, we are not aware of any relationship between the Municipality and us that, in our professional judgement, may reasonably be thought to bear on our independence.

Accordingly, we hereby re-confirm that our engagement team, our Firm and the other Baker Tilly Canada offices are independent with respect to the Municipality within the meaning of the Code of Professional Conduct Rule 204 of the Chartered Professional Accountants of Ontario.

Independent Auditor's Report

We anticipate that our Independent Auditor's Report will be issued without modification.

Our Independent Auditor's Report will be dated no earlier than the date on which we have obtained sufficient appropriate audit evidence on which to base our audit opinion on the consolidated financial statements, including evidence that all the statements and disclosures that comprise the consolidated financial statements have been prepared and Council has approved the consolidated financial statements.

Evaluation of Internal Controls

Audits include a review and evaluation of the system of internal controls to assist in determining the level of reliance that may or should be placed on the system in assessing the nature and extent of audit procedures to be undertaken.

There are no internal control matters that we wish to bring to your attention.

ASSURANCE • TAX • ADVISORY

Baker Tilly KDN LLP is a member of Baker Tilly Canada Cooperative, which is a member of the global network of Baker Tilly International Limited. All members of Baker Tilly Canada Cooperative and Baker Tilly International Limited are separate and independent legal entities.

Illegal Acts, Fraud, Intentional Misstatements and Errors

Our auditing procedures, including tests of your accounting records, were limited to those considered necessary in the circumstances and will not necessarily disclose all illegal acts should any exist. Under CAS, we consider the Municipality's control environment, governance structure, circumstances encountered during the audit and the potential likelihood of fraud and illegal acts occurring.

These procedures are not designed to test for fraudulent or illegal acts, nor will they necessarily detect such acts or recognize them as such, even if the effect on the consolidated financial statements is material. However, should we become aware that an illegal or possibly illegal act or act of fraud may have occurred, other than one considered clearly inconsequential, we will communicate directly to Council.

It is our responsibility to maintain professional skepticism throughout the audit. This recognizes the possibility that a material misstatement due to fraud could exist, notwithstanding our past experience of the honesty and integrity of the Municipality's management and the audit committee.

It is management's responsibility to detect and prevent illegal action. If such acts are discovered or Council members become aware of circumstances under which the Municipality may have been involved in fraudulent, illegal or regulatory non-compliance situations, such circumstances must be disclosed to us.

Testing during our audit did not reveal any illegal, improper or questionable payments or acts, nor any acts committed with the intent to deceive, involving either misappropriation of assets or misrepresentation of assets or misrepresentation of financial information.

Related Party Transactions

During our audit, we conduct various tests and procedures to identify transactions considered to involve related parties. Related parties exist when one party has the ability to exercise, directly or indirectly, control, joint control or significant influence over the other. Two or more parties are related when they are subject to common control, joint control or common significant influence. Related parties also include management, members of Council and their immediate family members and companies with which these individual have an economic interest.

There were no related party transactions identified during the audit that required disclosure in the notes to the consolidated financial statements.

Significant Accounting Principles and Policies

Management is responsible for the appropriate selection and application of accounting policies. Our role is to review the appropriateness and application as part of our audit. The significant accounting principles and policies are disclosed in the notes to the consolidated financial statements.

Council has a responsibility to review the accounting policies adopted by the Municipality, and where alternative policies are available, make determinations as to the most appropriate policies to be adopted in the circumstances. If members of Council believe that the adoption or change in accounting policy may produce an inappropriate or misleading result in financial reporting or disclosure, this concern must be discussed with management and us.

As described in the notes to the consolidated financial statements, the Municipality has adopted the following:

PSA sections which are now effective under the PSA Handbook: 1201 Financial Statement Presentation, 2601 Foreign Currency Translation, 3041 Portfolio Investments, 3450 Financial Instruments and 3280 Asset Retirement Obligations.

The impact of the adoption of these standards on the Municipality's consolidated financial statements is disclosed in notes to the financial statements.

Accounting Estimates

Management is responsible for the accounting estimates included in the consolidated financial statements. Estimates and the related judgements and assumptions are based on management's knowledge of the business and past experience about current and future events.

Our responsibility as auditors is to obtain sufficient appropriate evidence to provide reasonable assurance that management's accounting estimates are reasonable within the context of the consolidated financial statements as a whole. An audit includes performing appropriate procedures to verify the:

- Calculation of accounting estimates;
- Analyzing of key factors such as underlying management assumptions;
- Materiality of estimates individually and in the aggregate in relation to the financial statements as a whole;
- Estimate's sensitivity to variation and deviation from historical patterns;
- Estimate's consistency with the entity's business plans; and
- Other audit evidence.

Significant Matters Discussed With Management

There were no significant matters arising from the audit discussed with management.

Written Representations Requested From Management

As part of our audit, we request that management prepare a letter to us to re-affirm various representations that they have provided to us and we have relied upon. A copy of this letter is attached for your convenience.

Significant Misstatements

In the course of our audit, we have not found any material misstatements or unadjusted items that, in aggregate, exceed materiality thresholds established for the audit, nor have we found significant misstatements that would likely cause future financial statements to be materially misstated.

Uncorrected Misstatements

In the course of our audit, we have not identified any uncorrected financial statement misstatements.

Significant Unusual Transactions

We are not aware of any significant transactions entered into by the Municipality that you should be informed about.

Disagreements with Management

We are required to communicate any disagreements with management, whether or not resolved, about matters that are individually or in aggregate significant to the Municipality's financial statements or auditor's report. Disagreements may arise over:

- Selection or application of accounting principles;
- Assumptions and related judgements for accounting estimates;
- Financial statement disclosures;
- Scope of the audit: or
- Wording of the auditor's report.

In the course of our audit, we did not have any significant disagreements with management, nor were we under any significant time pressures or poor working conditions. We are not aware of any cause for concern as to management's attitude, competence or credibility with respect to matters affecting the financial statements.

Difficulties Encountered During the Audit

We encountered no significant difficulties during our audit that should be brought to the attention of Council.

Management Letter

During our audit, we did not note any significant issues to report to management; accordingly, we have issued a "no issues" letter to management.

Conclusion

We wish to express our appreciation for the co-operation we received during the audit from the Municipality's management.

Should any member of Council wish to discuss or review any matter addressed in this letter or any other matters related to financial reporting, please do not hesitate to contact us at any time.

Yours truly,



per: Richard Steinginga, CPA, CA
Partner

Municipality of Tweed
255 Metcalf St.
Postal Bag 729
Tweed, Ontario
K0K 3L0

May 9, 2024

Baker Tilly KDN LLP
272 Charlotte St.
Peterborough, Ontario
K9J 2V4
Canada

Attention: Richard Steinginga, CPA, CA

Dear Sir:

This representation letter is provided in connection with your audit of the consolidated financial statements of the Municipality of Tweed (the "Municipality") for the year ended December 31, 2023 for the purpose of expressing an opinion as to whether the consolidated financial statements are presented fairly, in all material respects, in accordance with Canadian Public Sector Accounting Standards.

We confirm that to the best of our knowledge and belief, having made such inquiries as we considered necessary for the purpose of appropriately informing ourselves:

Financial statements

1. We have fulfilled our responsibilities, as set out in the terms of the audit engagement letter dated February 5, 2024 for the preparation of the consolidated financial statements in accordance with Canadian Public Sector Accounting Standards; in particular, the consolidated financial statements are fairly presented in accordance therewith.
2. We acknowledge our responsibility for the design, implementation and maintenance of internal control to prevent and detect fraud.
3. We have assessed that the Municipality is able to continue as a going concern and the consolidated financial statements have been prepared on a going concern basis.
4. The methods, the data, and the significant assumptions used in making accounting estimates and their related disclosures are appropriate to achieve recognition, measurement or disclosure that is reasonable in the context of the applicable financial reporting framework.
5. Related-party relationships and transactions have been appropriately accounted for and disclosed in accordance with the requirements of Canadian Public Sector Accounting Standards.
6. There have been no events subsequent to the date of the consolidated financial statements up to the date hereof that would require recognition or disclosure in the consolidated financial statements. Furthermore, there have been no events subsequent to the date of the comparative financial statements that would require adjustment of those consolidated financial statements and the related notes.
7. Unrecorded adjustments at year end are trivial in amount and nature, therefore the effects of unrecorded adjustments are, both individually and in the aggregate, immaterial to the consolidated financial statements.

8. The accounting policies selected and the application thereof is appropriate, including those for complex areas of accounting and areas involving management's judgement and estimates, for example, revenue recognition, fair value measurements, transfers of receivables, hedging relationships and consolidation of variable interest entities.
9. We have no plans or intentions that may materially affect the carrying value or classification of assets and liabilities reflected in the consolidated financial statements.
10. We are aware of the environmental laws and regulations that impact on our Municipality and we are in compliance. There are no known environmental liabilities, including liabilities under sections PS3260 - Liability for Contaminated Sites and PS3280 - Asset Retirement Obligations that have not been accrued for or disclosed in the consolidated financial statements.
11. We are aware of the environmental laws and regulations that impact on our Municipality and we are in compliance. There are no known environmental liabilities that have not been accrued for or disclosed in the consolidated financial statements.
12. The nature of all material measurement uncertainties has been appropriately disclosed in the consolidated financial statements, including all estimates where it is reasonably possible that the estimate will change in the near term and the effect of the change could be material to the consolidated financial statements.
13. We have informed you of all outstanding and possible claims, whether or not they have been discussed with legal counsel.
14. There are no derivative or off-balance sheet financial instruments held at year end.
15. We have made the appropriate determination, accounting and disclosure in the consolidated financial statements of the costs, assets and obligations associated with employee future benefits.
16. All liabilities and contingencies, including those associated with guarantees, whether written or oral, have been disclosed to you and are appropriately reflected in the consolidated financial statements.
17. The Municipality has satisfactory title to all assets, and there are no liens or encumbrances on the Municipality's assets.

Information provided

18. We have provided you with:
 - Access to all information of which we are aware that is relevant to the preparation of the consolidated financial statements such as records, documentation and other matters;
 - Additional information that you have requested from us for the purpose of the audit; and
 - Unrestricted access to persons within the Municipality from whom you determined it necessary to obtain audit evidence.
19. All transactions have been recorded in the accounting records and are reflected in the consolidated financial statements.
20. We have disclosed to you the results of our assessment of the risk that the consolidated financial statements may be materially misstated as a result of fraud.
21. We have disclosed to you all information in relation to fraud or suspected fraud that we are aware of and that affects the Municipality and involves:
 - Management;

- Employees who have significant roles in internal control; or
 - Others where the fraud could have a material effect on the financial statements.
22. We have disclosed to you all information in relation to allegations of fraud, or suspected fraud, affecting the Municipality's financial statements communicated by employees, former employees, analysts, regulators or others.
23. We have disclosed to you, and the Municipality has complied with, all aspects of contractual agreements that could have a material effect on the consolidated financial statements in the event of non-compliance, including all covenants, conditions or other requirements of all outstanding debts.
24. We have disclosed to you all known instances of non-compliance or suspected non-compliance with laws and regulations whose effects should be considered when preparing financial statements.
25. We have disclosed to you the identity of the Municipality's related parties and all the related-party relationships and transactions of which we are aware.
26. The minute books of the Municipality are a complete record of all meetings and resolutions of the Municipality throughout the year and to the present date.

Journal entry approval

27. We approve of and acknowledge responsibility for the journal entries summarized in the accompanying schedule.

Yours very truly,

Gloria Raybone
CAO/Treasurer

Municipality of Tweed
Year End: December 31, 2023
BT proposed Journal Entries
for Management approval
Date: 1/01/23 To 12/31/23

E45. 1

| Number | Date | Type | Name | Account No | Debit | Credit |
|---|----------|------|--|------------|-----------|-----------|
| LIB01 | 12/31/23 | N | Equipment | 1705 | | |
| LIB01 | 12/31/23 | N | Computers | 1707 | | |
| LIB01 | 12/31/23 | N | Books | 1709 | | 12,186.30 |
| LIB01 | 12/31/23 | N | Books | 1709 | 14,252.27 | |
| LIB01 | 12/31/23 | N | Accum Amort - Books | 1719 | 12,186.30 | |
| LIB01 | 12/31/23 | N | Equipment & Furnishings:6170.2 Equipment P | 6170.2 | | |
| LIB01 | 12/31/23 | N | Equipment & Furnishings:6170.2 Equipment P | 6170.2 | | |
| LIB01 | 12/31/23 | N | Supplies:6770.1 Books | 6770.1 | | 14,252.27 |
| To record TCA Additions and disposals | | | | | | |
| LIB02 | 12/31/23 | N | Accum Amort - Building | 1713 | | 21,911.25 |
| LIB02 | 12/31/23 | N | Accum Amort - Equip | 1715 | | 7,286.72 |
| LIB02 | 12/31/23 | N | Accum Amort - Computers | 1717 | | 2,132.02 |
| LIB02 | 12/31/23 | N | Accum Amort - Books | 1719 | | 10,745.92 |
| LIB02 | 12/31/23 | N | Amortization | 6850 | 42,075.91 | |
| To record amortization expense | | | | | | |
| LIB03 | 12/31/23 | N | Equity in TCA | 4500 | 27,816.30 | |
| LIB03 | 12/31/23 | N | Library - change in equity in TCA | 7999 | | 27,816.30 |
| To record change in equity in TCA | | | | | | |
| LIB04 | 12/31/23 | N | Accounts receivable | 1500 | 1,432.57 | |
| LIB04 | 12/31/23 | N | Utilities HST Rebates | 6254 | | 445.09 |
| LIB04 | 12/31/23 | N | Office and Administration HST Rebates | 6170.3 | | 326.45 |
| LIB04 | 12/31/23 | N | Supplies and Maintenance HST Rebates | 6555.5 | | 353.17 |
| LIB04 | 12/31/23 | N | Program Expense:6670.4 Children's Programr | 6670.4 | | 11.37 |
| LIB04 | 12/31/23 | N | Books, Tapes, Videos, Programs HST rebate | 6770.5 | | 170.80 |
| LIB04 | 12/31/23 | N | Professional Development HST Rebates | 6790.1 | | 125.69 |
| To record HST rebates receivable throughout the year on expenses incurred. | | | | | | |
| LIB05 | 12/31/23 | N | Grants:4111 Grant - Tweed Municipality | 4111 | | 35,765.28 |
| LIB05 | 12/31/23 | N | Salaries | 6335 | 35,765.28 | |
| To clear prior year amount payable to municipality. Payroll accrual from prior year was paid and first payroll of current year as well. | | | | | | |
| LIB06 | 12/31/23 | N | Accounts receivable | 1500 | | 1,673.21 |
| LIB06 | 12/31/23 | N | HST Rebates | 4180 | 1,673.21 | |

Municipality of Tweed
Year End: December 31, 2023
BT proposed Journal Entries
for Management approval
Date: 1/01/23 To 12/31/23

E45. 1-1

| Number | Date | Type | Name | Account No | Debit | Credit |
|--|----------|------|--------------------------------|-----------------|------------|------------|
| To clear prior years HST rebate for amounts received. | | | | | | |
| LIB07 | 12/31/23 | N | Retained Earnings | 3001 | 13,191.63 | |
| LIB07 | 12/31/23 | N | Retained Earnings | 3001 | 847.50 | |
| LIB07 | 12/31/23 | N | Library reserve funds transfer | 6999 | | 13,191.63 |
| LIB07 | 12/31/23 | N | Library reserve funds transfer | 6999 | | 847.50 |
| To record transfer of surplus/(deficit) for the year (includes prepaid reversal) | | | | | | |
| LIB08 | 12/31/23 | N | Prepaid Expenses | 1600 | 1,686.54 | |
| LIB08 | 12/31/23 | N | JASI | 6230 | | 379.67 |
| LIB08 | 12/31/23 | N | Repairs:6330 Equipment Repairs | 6330 | | 899.12 |
| LIB08 | 12/31/23 | N | Supplies:6770.4 Periodicals | 6770.4 | | 407.75 |
| To adjust expense amounts into prepaid | | | | | | |
| LIB09 | 12/31/23 | N | Prepaid Expenses | 1600 | | 847.50 |
| LIB09 | 12/31/23 | N | Repairs:6330 Equipment Repairs | 6330 | 847.50 | |
| To reverse out opening prepaid expense balance from 2022 | | | | | | |
| REC01 | 12/31/23 | R | Transfer to Reserves | 01-510-53350 | 25,000.00 | |
| REC01 | 12/31/23 | R | PARKS Land Improvements | 01-510-58050 | | 25,000.00 |
| To reclass reserve transfer from expense acct. | | | | | | |
| REC02 | 12/31/23 | R | ADMIN Miscellaneous Receipts | 01-110-40222 | 15,000.00 | |
| REC02 | 12/31/23 | R | Other municipal grants | BT-01-555-40129 | | 15,000.00 |
| To reclass other municipal grants for f/s purposes (PY was 90k, back to 15k for CY) | | | | | | |
| REC03 | 12/31/23 | R | WATER ICIP Funding | 01-420-40128 | 336,519.61 | |
| REC03 | 12/31/23 | R | Water ICIP funding Fed | BT-420-40128 | | 336,519.61 |
| To reclass federal portion of ICIP green stream fundng for water crossing. | | | | | | |
| REC04 | 12/31/23 | R | Oil Kings - Ticket sales | 01-521-40607 | 7,773.51 | |
| REC04 | 12/31/23 | R | Oil Kings - Advertising | 01-521-40614 | 6,372.72 | |
| REC04 | 12/31/23 | R | Oil Kings - Fundraising | 01-521-40616 | 2,275.01 | |

Municipality of Tweed
Year End: December 31, 2023
BT proposed Journal Entries
for Management approval
Date: 1/01/23 To 12/31/23

E45. 1-2

| Number | Date | Type | Name | Account No | Debit | Credit |
|--------|----------|------|---|------------------|--------------|--------------|
| REC04 | 12/31/23 | R | Oil Kings - Miscellaneous | 01-521-52202 | | 16,421.24 |
| | | | To reclass Oil King sale based on Schedule G by-law 2023-85 | | | |
| REC05 | 12/31/23 | R | Repymt of Long-Term Debt | 01-410-55000 | | 93,955.97 |
| REC05 | 12/31/23 | R | Loan interest lagoon | 01-410-55000BT | 93,955.97 | |
| | | | To reclass interest paid on loan to seperate account for F/s purposes | | | |
| REC06 | 12/31/23 | R | Parks and Rec ARO Accretion | BT673.60 | 40,309.40 | |
| REC06 | 12/31/23 | R | Roads paved ARO Accretion | BT711.60 | 100,918.99 | |
| REC06 | 12/31/23 | R | Wastewater ARO Accretion | BT752.60 | 12,065.56 | |
| REC06 | 12/31/23 | R | Solid waste ARO Accretion | BT758.60 | 144,950.24 | |
| REC06 | 12/31/23 | R | Solid waste ARO Accretion | BT758.60 | | 3,350.61 |
| REC06 | 12/31/23 | R | TCA - ARO Impact | 01-100-17032 | | 2,119,479.38 |
| REC06 | 12/31/23 | R | Accum Amort - ARO Impact | 01-100-17132 | 173,188.29 | |
| REC06 | 12/31/23 | R | Accretion | 01-105-60050 | | 298,244.19 |
| REC06 | 12/31/23 | R | Accretion | 01-105-60050 | 3,350.61 | |
| REC06 | 12/31/23 | R | Building ARO | ARO-01-100-17003 | 1,835,855.94 | |
| REC06 | 12/31/23 | R | Machinery and Equipment ARO | ARO-01-100-17007 | 3,679.97 | |
| REC06 | 12/31/23 | R | Infrastructure Buildings ARO | ARO-01-100-17013 | 123,434.23 | |
| REC06 | 12/31/23 | R | Underground Networks ARO | ARO-01-100-17019 | 156,509.24 | |
| REC06 | 12/31/23 | R | Building Accum ARO | ARO-01-100-17103 | | 141,521.15 |
| REC06 | 12/31/23 | R | Machinery and Equipment Accum ARO | ARO-01-100-17107 | | 245.33 |
| REC06 | 12/31/23 | R | Infrastructure Buildings Accum ARO | ARO-01-100-17113 | | 2,200.91 |
| REC06 | 12/31/23 | R | Underground Networks Accum ARO | ARO-01-100-17119 | | 29,220.90 |
| | | | To reclass ARO related accounts to proper asset type and expense departments. | | | |
| REC07 | 12/31/23 | R | GARBAGE DISPOSAL Blu Metric Capital | 01-440-58000 | | 1,540,566.53 |
| REC07 | 12/31/23 | R | Change in Landfill Equity | 01-440-60400 | 1,540,566.53 | |
| | | | To setup change in landfill liability for prior year reduction of liability. | | | |
| REC08 | 12/31/23 | R | Discount Long Term Receivable | 01-110-40001 | 10,064.20 | |
| REC08 | 12/31/23 | R | Investment Fair Value Gains/Losses | 01-110-40219 | 30,109.90 | |
| REC08 | 12/31/23 | R | Discount on Long Term Receivable | 01-110-50001 | | 10,064.20 |
| REC08 | 12/31/23 | R | Change in Surplus/Deficit | 01-110-70000 | | 30,109.90 |
| | | | To reclassify financial instruments items to be shown on reasmsurement gains and losses schedule | | | |
| REC10 | 12/31/23 | R | Solid waste ARO Accretion | BT758.60 | | 908.58 |

Municipality of Tweed
Year End: December 31, 2023
BT proposed Journal Entries
for Management approval
Date: 1/01/23 To 12/31/23

E45. 1-3

| Number | Date | Type | Name | Account No | Debit | Credit |
|---|----------|------|---|--------------|--------------|--------------|
| REC10 | 12/31/23 | R | AMORTIZATION Administration | 01-110-60000 | | 21,080.77 |
| REC10 | 12/31/23 | R | SANITARY SEWER Capital Development | 01-410-58000 | 21,989.35 | |
| To reclass disposed ARO income statement impacts for f/s purposes | | | | | | |
| REC11 | 12/31/23 | R | Landfill ARO amortization | BT09 | 1,587,057.50 | |
| REC11 | 12/31/23 | R | AMORTIZATION Administration | 01-110-60000 | | 3,419,702.59 |
| REC11 | 12/31/23 | R | AMORTIZATION Public Works | 01-310-60000 | 1,718,324.05 | |
| REC11 | 12/31/23 | R | AMORTIZATION Environmental | 01-410-60000 | 30,644.41 | |
| REC11 | 12/31/23 | R | AMORTIZATION Recreation & Culture | 01-510-60000 | 83,676.63 | |
| To reclass ARO amortization for f/s purposes of segmented schedule. | | | | | | |
| LIB.REC01 | 12/31/23 | R | HST Rebates | 4180 | 1,687.18 | |
| LIB.REC01 | 12/31/23 | R | Utilities HST Rebates | 6254 | | 524.19 |
| LIB.REC01 | 12/31/23 | R | Professional Development | 6790 | | 148.03 |
| LIB.REC01 | 12/31/23 | R | Office and Administration HST Rebates | 6170.3 | | 384.48 |
| LIB.REC01 | 12/31/23 | R | Supplies and Maintenance HST Rebates | 6555.5 | | 415.94 |
| LIB.REC01 | 12/31/23 | R | Program Expense:6670.4 Children's Program | 6670.4 | | 13.39 |
| LIB.REC01 | 12/31/23 | R | Books, Tapes, Videos, Programs HST rebate | 6770.5 | | 201.15 |
| To reclass January - June HST rebate to proper account. | | | | | | |
| LIB.REC02 | 12/31/23 | R | Deferred revenue | 2500 | | 500.00 |
| LIB.REC02 | 12/31/23 | R | Deferred revenue | 2500 | | 500.00 |
| LIB.REC02 | 12/31/23 | R | Donation Income | 4030 | 500.00 | |
| LIB.REC02 | 12/31/23 | R | Donation Income | 4030 | 20.00 | |
| LIB.REC02 | 12/31/23 | R | Donation Income | 4030 | 16.89 | |
| LIB.REC02 | 12/31/23 | R | Donation Income | 4030 | 260.32 | |
| LIB.REC02 | 12/31/23 | R | Donation Income | 4030 | 67.00 | |
| LIB.REC02 | 12/31/23 | R | Donation Income | 4030 | 1,200.00 | |
| LIB.REC02 | 12/31/23 | R | Donation Income | 4030 | 500.00 | |
| LIB.REC02 | 12/31/23 | R | Donation Income | 4030 | 500.00 | |
| LIB.REC02 | 12/31/23 | R | Donation Income:4050 Specified donation | 4050 | | 500.00 |
| LIB.REC02 | 12/31/23 | R | Donation Income:4050 Specified donation | 4050 | | 20.00 |
| LIB.REC02 | 12/31/23 | R | Donation Income:4050 Specified donation | 4050 | | 16.89 |
| LIB.REC02 | 12/31/23 | R | Donation Income:4050 Specified donation | 4050 | | 260.32 |
| LIB.REC02 | 12/31/23 | R | Donation Income:4050 Specified donation | 4050 | | 67.00 |
| LIB.REC02 | 12/31/23 | R | Donation Income:4050 Specified donation | 4050 | | 1,200.00 |
| To reclass specified donations to other account per GL. | | | | | | |
| LIB.REC03 | 12/31/23 | R | Library reserve funds transfer | 6999 | | 45.01 |

| Number | Date | Type | Name | Account No | Debit | Credit |
|-------------------|----------|------|--|------------|--------------|--------------|
| LIB.REC03 | 12/31/23 | R | Supplies:6770.4 Periodicals | 6770.4 | 45.01 | |
| | | | To reclass invoice posted to reserve transfer | | | |
| | | | | | 8,260,163.27 | 8,260,163.27 |
| Net Income (Loss) | | | | | 0.00 | |



The Corporation of the Municipality of Tweed Staff Report

Date: April 23, 2024 Council Meeting
Report to: Council
Report from: CAO/Treasurer
Department: Administration
Title: Quarterly Reports to Council

PURPOSE:

To provide Council with the regular quarterly financial reports relating to 1st Quarter Reserves, Investments, and Capital as required under Council policies.

BACKGROUND:

On April 25, 2023 Council approved the Investment Policy By-Law No. 2023-32. This policy requires regular reporting of investments and balances held by the Municipality. Attached is the report showing all bank balances and investments by fund as at March 31, 2024. There is also a comparison of the 1st quarter effective rate of return based on average daily balances compared to the previous four quarters.

Note that the funds include:

General Funds – holds all operating cash and investments

Reserve Funds – holds all cash and investments for discretionary and obligatory reserve funds

Funds Held in Trust – holds all cash and investments for the Santa Claus Parade Trust Fund and the Recreation Associations Trust Fund.

Quarterly, a report on the updated balances of the reserves and reserve funds are brought to Council.

In 2017, Council approved the Strategic Plan for 2017 to 2021 requesting the capital plans be reported on quarterly. The summary for 2024 ending March 31st is attached.

OPTIONS:

None

FINANCIAL IMPLICATIONS:

None

IMPACT:

Provides Council regular updated information to understand the financial standing of the

Municipality.

RECOMMENDATION:

BE IT RESOLVED THAT Council receive the Quarterly Reports to Council Report as presented.

Reserves and Reserve Funds and Obligatory Reserve Funds

| | | Jan 1, 2024 Balance | Budgeted Transfers To | Surplus Transferred To | Interest | Transfers From - Operating | Transfers From - Capital | March 31, 2024 Balance | Projected Transfers Not Yet Processed | Projected December 31, 2024 Balance |
|---|--------------|------------------------|--------------------------|---------------------------|---------------|----------------------------------|-----------------------------|-----------------------------------|---|--|
| <i>Working Capital</i> | | | | | | | | | | |
| Working Capital | 03-100-25000 | - | | | | | | - | | - |
| <i>General Government</i> | | | | | | | | | | |
| Municipal Building | 03-100-25800 | 15,000.00 | | | | | | 15,000.00 | | 15,000.00 |
| Administration capital | 03-100-25809 | 22,601.45 | 7,490.00 | | | | (3,480.18) | 26,611.27 | (17,000.00) | 9,611.27 |
| <i>Protection Services</i> | | | | | | | | | | |
| Fire equipment | 03-100-25600 | 277,837.90 | | | | (71,237.95) | | 206,599.95 | (8,000.00) | 198,599.95 |
| Fire Equip mtce | 03-100-25602 | 20,000.00 | | | | | | 20,000.00 | | 20,000.00 |
| Firefighter wage overage | 03-100-25603 | 15,000.00 | | | | | | 15,000.00 | | 15,000.00 |
| <i>Transportation Services</i> | | | | | | | | | | |
| Public Works | 03-100-25110 | 476,076.68 | 48,000.00 | | | (35,000.00) | | 489,076.68 | (147,545.00) | 341,531.68 |
| Public Works - Winter Mtce | 03-100-25111 | 24,402.22 | 22,000.00 | | | (19,781.60) | | 26,620.62 | | 26,620.62 |
| Public Works - Bridges | 03-100-25112 | 73,647.38 | 70,000.00 | | | | | 143,647.38 | (60,000.00) | 83,647.38 |
| <i>Environmental Services</i> | | | | | | | | | | |
| Water | 03-100-25400 | 529,646.67 | | | | (10,530.00) | | 519,116.67 | (334,365.60) | 184,751.07 |
| Sewer | 03-100-25400 | 158,928.77 | | | | | | 158,928.77 | 37,487.16 | 196,415.93 |
| <i>Recreation Services</i> | | | | | | | | | | |
| Parks and recreation | 03-100-25804 | 164,611.61 | 15,226.00 | | | | (17,154.50) | 162,683.11 | (74,445.00) | 88,238.11 |
| Kiwanis playground | 03-100-25804 | 10,579.59 | | | | | | 10,579.59 | | 10,579.59 |
| Trees - in Memorium | 03-100-25804 | 880.00 | | | | | | 880.00 | | 880.00 |
| Pumptrack | 03-100-25804 | 30,414.00 | | 2,500.00 | | | | 32,914.00 | (25,000.00) | 7,914.00 |
| Arena | 03-100-25500 | 82,546.98 | 61,557.00 | | | | | 144,103.98 | (55,450.00) | 88,653.98 |
| Soccer | 03-100-25808 | 745.56 | | | | | | 745.56 | | 745.56 |
| Splashpad | 03-100-25810 | 28,492.67 | | | | | | 28,492.67 | | 28,492.67 |
| Pool | 03-100-25811 | 156,849.27 | 19,033.00 | | | | | 175,882.27 | | 175,882.27 |
| Heritage - Municipal Buildings | 03-100-25801 | (2,406.52) | 8,300.00 | | | | | 5,893.48 | | 5,893.48 |
| Hamlets (see below) | 03-100-25803 | 95,105.57 | - | - | - | (7,562.34) | - | 87,543.23 | - | 87,543.23 |
| <i>Planning and Development</i> | | | | | | | | | | |
| Community Improvement | 03-100-25201 | 7,232.32 | | | | (7,232.32) | | - | | - |
| Teeny Tiny Summit | 03-100-25807 | 3,165.23 | | | | | | 3,165.23 | | 3,165.23 |
| | | 2,191,357.35 | 251,606.00 | 2,500.00 | - | (151,344.21) | (20,634.68) | 2,273,484.46 | (684,318.44) | 1,589,166.02 |
| Heritage - Centre | 04-100-25801 | 43,000.00 | | | | | | 43,000.00 | 2,300.00 | 45,300.00 |
| Aggregate | 04-100-26000 | 187,297.06 | | | 727.34 | | | 188,024.40 | 19,273.00 | 207,297.40 |
| Waste Site | 04-100-26500 | 1,015,983.47 | 243,782.00 | | 49.73 | (236,465.22) | | 1,023,349.98 | (107,392.00) | 915,957.98 |
| If bag tags exceed budget, additional go into reserve | | | | | | | | | | |
| | | 1,246,280.53 | 243,782.00 | - | 777.07 | (236,465.22) | - | 1,254,374.38 | (85,819.00) | 1,168,555.38 |
| Parkland | 04-100-26600 | 37,259.95 | | 3,750.00 | 692.21 | | (22,400.00) | 19,302.16 | (22,048.00) | (2,745.84) |
| Gas Tax | 04-100-26800 | 251.25 | | | 3.30 | | | 254.55 | 2,244.00 | 2,498.55 |

| | | | | | | | | |
|-----------|---|----------|--------|---|-------------|-----------|-------------|----------|
| 37,511.20 | - | 3,750.00 | 695.51 | - | (22,400.00) | 19,556.71 | (19,804.00) | (247.29) |
|-----------|---|----------|--------|---|-------------|-----------|-------------|----------|

Hamlets - feeds above account

| | | | | | | | |
|-----------------------------------|-----------|--|--|--|------------|-----------|-----------|
| Actinolite - hall | 15,322.33 | | | | (7,562.34) | 7,759.99 | 7,759.99 |
| Actinolite - septic | 14,823.44 | | | | | 14,823.44 | 14,823.44 |
| Actinolite - beautification | 4,053.78 | | | | | 4,053.78 | 4,053.78 |
| Marlbank - recreation | 15,292.35 | | | | | 15,292.35 | 15,292.35 |
| Marlbank - beautification | 6,159.36 | | | | | 6,159.36 | 6,159.36 |
| Queensborough - hall | - | | | | | - | - |
| Queensborough - Rebuild Donations | 13,491.93 | | | | | 13,491.93 | 13,491.93 |
| Queensborough - beautification | 5,924.83 | | | | | 5,924.83 | 5,924.83 |
| Thomasburg - hall | 13,397.12 | | | | | 13,397.12 | 13,397.12 |
| Thomasburg - beautification | 6,640.43 | | | | | 6,640.43 | 6,640.43 |

| | | | | | | | | |
|-----------|---|---|---|------------|---|-----------|---|-----------|
| 95,105.57 | - | - | - | (7,562.34) | - | 87,543.23 | - | 87,543.23 |
|-----------|---|---|---|------------|---|-----------|---|-----------|

Municipality of Tweed
Investment Report
January 1, 2024 to March 31, 2024

| Funds | | General Fund | | | Reserve Funds | | | | | Totals |
|--------------------------------|--------------------------------|-------------------|---------------------------|--------------------------------|------------------------|--|-------------------------|--|-----------------------|----------------------|
| Account | | General Operating | Health & Welfare (Dental) | Operating Investment - ONEFund | Aggregate Reserve Fund | Aggregate Reserve Fund Investment - GICs | Waste Site Reserve Fund | Waste Site Reserve Fund Investment - ONEFund | Parkland Reserve Fund | Gas Tax Reserve Fund |
| Type | | Bank | Bank | | Bank | | Bank | | Bank | |
| | 01-Jan-24 | 396,496.39 | 1,583.15 | 645.36 | 55,478.66 | 131,818.40 | 5,565.57 | 1,055,346.56 | 51,509.95 | 251.25 |
| Investment Income | | | | | | | | | | |
| | January 2024 | 1,827.54 | 20.49 | 2.99 | 246.70 | | 28.99 | | 229.37 | 1.12 |
| | February 2024 | 1,603.48 | 18.56 | 3.01 | 231.81 | | 12.62 | | 218.35 | 1.05 |
| | March 2024 | 1,976.10 | 15.96 | 2.83 | 248.83 | | 8.12 | | 244.49 | 1.13 |
| | Income growth not yet received | | | | | 1,115.49 | | 5,466.01 | | |
| Transfers from/to Operating | | | | | | | | | | |
| | January 2024 | 8,750.00 | | | | | - 9,500.00 | | 750.00 | - |
| | February 2024 | 8,000.00 | | | | | - 8,000.00 | | | - |
| Loan Advances | | | | | | | | | | |
| | February 2024 | 121,719.14 | | | | | | | | 121,719.14 |
| | March 2024 | 52,254.62 | | | | | | | | 52,254.62 |
| Operating revenues | | | | | | | | | | |
| | January 2024 | 1,285,427.10 | 4,548.53 | | | | 7,735.00 | | | 1,297,710.63 |
| | February 2024 | 381,988.88 | | | | | 4,225.00 | | | 386,213.88 |
| | March 2024 | 2,476,297.95 | | | | | 3,951.00 | | 3,750.00 | 2,483,998.95 |
| Operating expenses | | | | | | | | | | |
| | January 2024 | - 1,345,244.00 | - 4,211.60 | | | | | | | - 1,349,455.60 |
| | February 2024 | - 1,057,191.40 | | | | | | | | - 1,057,191.40 |
| | March 2024 | - 1,207,269.14 | | | | | | | | - 1,207,269.14 |
| | 31-Mar-24 | 1,126,636.66 | 1,975.09 | 654.19 | 56,206.00 | 132,933.89 | 4,026.30 | 1,060,812.57 | 56,702.16 | 254.55 |
| 24-Q1 Effective Rate of Return | | 5.46% | 5.32% | 5.44% | 5.23% | 3.38% | 5.41% | 2.08% | 5.23% | 5.24% |
| 23-Q4 Effective Rate of Return | | 5.13% | 5.33% | 5.54% | 5.25% | 3.32% | 5.01% | 2.12% | 5.25% | 5.26% |
| 23-Q3 Effective Rate of Return | | 5.28% | 6.02% | 5.34% | 5.22% | 2.32% | 5.34% | -1.65% | 5.22% | 5.46% |
| 23-Q2 Effective Rate of Return | | 4.71% | 5.33% | 4.89% | 4.74% | 2.19% | 5.07% | 2.13% | 4.79% | 4.76% |
| 23-Q1 Effective Rate of Return | | 4.55% | 5.52% | 4.56% | 4.58% | 1.08% | 4.48% | 1.95% | 4.58% | 4.58% |

**Municipality of Tweed
Investment Report
January 1, 2024 to March 31, 2024**

| Funds | | Funds Held in Trust | | Totals |
|---------------------------------------|-------------|--|---|---------------|
| Account | Type | Santa Claus Parade Trust Fund | Recreation Associations Trust Fund | |
| | | Bank | Investment - GIC | |
| | 01-Jan-24 | 653.10 | 10,821.30 | 11,474.40 |
| Investment Income | | | | |
| Income growth not yet received | | | 114.05 | 114.05 |
| | | | | - |
| | 31-Mar-24 | 653.10 | 10,935.35 | 11,588.45 |
| 24-Q1 Effective Rate of Return | | 0.00% | 4.18% | 3.94% |
| 23-Q4 Effective Rate of Return | | 0.00% | 3.06% | 2.79% |
| 23-Q3 Effective Rate of Return | | 0.00% | 3.98% | 1.86% |
| 23-Q2 Effective Rate of Return | | 0.00% | 3.27% | 1.53% |
| 23-Q1 Effective Rate of Return | | 0.00% | 3.26% | 1.52% |

Municipality of Tweed
2024 1st Quarter Capital Update

| Accounts | 2024 Budget | Actual as at March 31, 2024 | Remaining Budget | Comments |
|--|--------------------|--|-----------------------------|---|
| <i>Administration</i> | | | | |
| Computers | 3,500.00 | 3,480.18 | 19.82 | Complete |
| Furniture | 2,000.00 | - | 2,000.00 | None yet |
| Kiwanis Pavilion Engineering | 15,000.00 | - | 15,000.00 | Working with engineers |
| Needs Studies/Master Rec Plan | 90,000.00 | - | 90,000.00 | Tenders out or about to be awarded |
| <i>Fire</i> | | | | |
| Infrared camera | 8,000.00 | - | 8,000.00 | Waiting until May's discounts at Chief's conference |
| <i>Public Works - Roads</i> | | | | |
| McClellan and Pomeroy & storm sewer | - | 1,369.02 | - 1,369.02 | Complete - final project management fees |
| Joe Allore Bridge | - | 325.63 | - 325.63 | Complete - final project management fees |
| Turcotte Road Culvert Structures | - | - | - | Work completed - invoices in for payment |
| Countryman Sand Dome Repairs | 10,000.00 | - | 10,000.00 | Seeking quotes |
| Stoco Sand Dome Repairs | 10,000.00 | - | 10,000.00 | Seeking quotes |
| Actinolite Sand Dome Repairs | 30,000.00 | - | 30,000.00 | Seeking quotes |
| Stoco Yard Oil Tank Removal | 10,000.00 | - | 10,000.00 | Quote on Council Agenda Apr 9th |
| Quinn's Lane | 25,000.00 | - | 25,000.00 | Only to be completed if funding for George St/James St S projects |
| Metcalf Sidewalk | 8,000.00 | - | 8,000.00 | In planning stage |
| George St/James St S | 2,033,868.00 | - | 2,033,868.00 | Only to be completed if funding available. |
| Tandem Plow/Wing combination ordered in 2022 | 400,000.00 | - | 400,000.00 | Received April 2nd - invoice to be paid in April |
| Flail mower - ordered 2023 | - | 62,034.59 | - 62,034.59 | Received in Q1 2024 and funded from tornado funding |
| Sidewalk plow replacement | - | - | - | Ordered in February, pickup expected April - invoice to follow |

Public Works - Sewer

Municipality of Tweed
2024 1st Quarter Capital Update

| Accounts | 2024 Budget | Actual as at March 31, 2024 | Remaining Budget | Comments |
|----------------------------|--------------------|--|-----------------------------|---|
| George St/James St S sewer | 446,651.00 | - | 446,651.00 | Only to be completed if funding available |
| OCWA Sewer | 21,000.00 | - | 21,000.00 | Nothing to date |

Public Works - Water

| | | | | |
|-------------------------------------|------------|----------|------------|--|
| George St/James St S water | 387,045.00 | - | 387,045.00 | Only to be completed if funding available |
| Water Filter media system (Nitrate) | 400,000.00 | 1,223.53 | 398,776.47 | Started |
| New well | - | 1,812.90 | - 1,812.90 | Final project management invoices received |
| OCWA Water | 50,152.00 | 9,306.47 | 40,845.53 | Only few costs incurred to date |

Recreation - Parks

| | | | | |
|-----------------------------|------------|-----------|------------|---|
| Beach sand | - | - | - | Resubmitting after engineering completed |
| Pumptrack | 350,000.00 | - | 350,000.00 | Seeking funding opportunities before proceeding |
| Tree removal and replanting | 53,600.00 | 48,743.04 | 4,856.96 | Removal process completed, donations collected for replanting |
| Water Fountain (in lake) | 7,500.00 | - | 7,500.00 | Applied for funding - awaiting results |
| Decorations | 5,000.00 | 951.46 | 4,048.54 | Only few initial costs incurred to date |
| Pickup replacement | 35,000.00 | - | 35,000.00 | Ordered, expected delivery fall |

Recreation - Community Halls

| | | | | |
|------------------------------------|-----------|-----------|-------------|--|
| Actinolite annual capital needs | 3,000.00 | 10,562.34 | - 7,562.34 | Substantial work completed with central washrooms, entry way, and office side to make rentable |
| Marlbank annual capital needs | 3,000.00 | - | 3,000.00 | Nothing yet |
| Marlbank Canteen Engineering | 26,000.00 | - | 26,000.00 | Project only proceeds if funding source identified |
| Queensborough Hall renovations | - | 12,357.31 | - 12,357.31 | Completed - final invoices being received |
| Queensborough annual capital needs | 3,000.00 | - | 3,000.00 | Nothing yet |
| Thomasburg annual capital needs | 3,000.00 | - | 3,000.00 | Nothing yet |

Recreation - Arena

| | | | | |
|-------------|-----------|---|-----------|--|
| Glycol Pump | 45,000.00 | - | 45,000.00 | Ordered, expected installation in summer |
|-------------|-----------|---|-----------|--|

Municipality of Tweed
2024 1st Quarter Capital Update

| Accounts | 2024 Budget | Actual as at March 31, 2024 | Remaining Budget | Comments |
|--|---------------------|--|-----------------------------|--|
| Building Assessment | 4,000.00 | - | 4,000.00 | Engineers secured |
| Community Centre Preliminary Conceptual work | 50,000.00 | - | 50,000.00 | Project only to proceed with costs if funding source available |
| Hockey Nets | 3,200.00 | - | 3,200.00 | Ordered, expected delivery summer |
| Arena Tables | 3,250.00 | - | 3,250.00 | Researching options |
| <i>Recreation - Pool</i> | | | | |
| Pool heater | 25,440.00 | - | 25,440.00 | Grant submitted |
| <i>Community Development</i> | | | | |
| Town banners (north and south village gateway) | - | 2,535.20 | - 2,535.20 | Carry over project from 2023 |
| Change electronic sign for banners | 1,000.00 | - | 1,000.00 | Not yet started |
| Hydrant painting | 4,000.00 | - | 4,000.00 | Scheduled for summer/fall |
| | <u>4,575,206.00</u> | <u>154,701.67</u> | <u>4,420,504.33</u> | |



The Corporation of the Municipality of Tweed Staff Report

Date: April 23, 2024 Council Meeting
Report to: Council
Report from: CAO/Treasurer
Department: Administration
Title: Administration Department Update as at April 17, 2024

PURPOSE:

To provide Council with an update on the current activities of the Administration Department.

BACKGROUND:

Staff have been busy with:

- Several pre-consultations for planning and development opportunities for residents and property owners
- Water & Sewer billing, due date April 30, 2024
- CAO meetings for BISB and BESB
- Committee of Whole meeting
- Hastings County Clerks & Treasurer's Association meetings (HCCTA)
- Joint Fire Services Board meeting
- Meeting with Ministry of Infrastructure for the Housing Enabling Water Systems Fund
- Preparation of the Housing Enabling Water Systems Fund grant application
- Asset Management Plan update meeting with consultants

Noted above was a meeting with the Ministry of Infrastructure for a funding application. The CAO/Treasurer met electronically with the Director of the Ministry, Trevor Fleck, and the Manager of the funding program, Stephen DiRenzo, on April 17th. They were able to clarify the following in relation to the grant application process:

- As long as it is one system, our application can include more on than part (relining water tower and the expansion of linear infrastructure at George Street and James Street South)
- Although we only have preliminary planning started, as long as we think we can be fully constructed within 3 years (by 2027), then the project is eligible
- Projects that are more ready or can start sooner than others will be given priority
- Spoke about the project details of relining water tower (helping full system and potential 5 year growth for the village) and the expansion of water and sewer at George Street, James Street South, River Street East, Louisa Street, and a new street – John Street which will be about 67 units of the next 5 year growth,

including a rental apartment building on a lot owned by the Municipality on George Street

- They indicated the information I shared indicated it was an eligible project and encouraged us to submit
- They did indicate that as we do not yet have all studies complete and can't start construction this year, if there are a lot of submissions that are more ready than us, we may not be as successful
- They took notes throughout the discussion and one was aware of Tweed and had personally been here to tour our fire hydrants in the past

With this information, in addition to the work completed the week before, we spent the rest of that week finalizing the application which was submitted on April 18th, one day before the deadline. We also received letters of support from MPP Ric Bresee and Hastings County Warden Bob Mullin. We also put a letter of our own support with the application to better describe the project and the impacts this project could have on our community. All three of these are attached as reference.

Outstanding Tasks – see attached schedule.

The following is an update on status of Tasks:

- ECA extension for Hunt Road Landfill – submission now ready and expect submission by BluMetric in next few weeks
- Property Standards Review – reviewed in detail at Committee of Whole meeting and will have compiled summary for June to Council
- Mainstreet Task Force terms of reference – adopted at last Council meeting – complete
- Social Media policy – update by Manager of Community Development per Council's request complete and sent to CAO/Treasurer for review – expect at Council on May 7th
- Zoning Densification review – reviewed in detail at the Committee of Whole meeting with parking amendments to start after approval by Council today, other items will be summarized and compiled for review by Council by July

OPTIONS:

None

FINANCIAL IMPLICATIONS:

None

IMPACT:

None

RECOMMENDATION:

BE IT RESOLVED THAT Council receive the Administration Department Update as at April 17, 2024 as presented.

Municipality of Tweed Tasks List

| Task | Update/ Status | Assigned to | Scheduled Completion |
|---|---|---|----------------------|
| Letter to Police Re Police Check Response | Preliminary draft to be provided by Deputy Mayor | Deputy Mayor & CAO/Treasurer | Nov-23 |
| Hannah Street | Phase 1 has been completed and full report came in confirming phase 2 requirement, which was known due to the nature of the historical uses of the property. Phase 2 is almost completed - working on final documents for submission to Province for approval | CAO/Treasurer & Deputy Clerk | Dec-23 |
| Extension to ECA for Hunt Road | Submission work awarded to BluMetric - submission ready and being submitted in next few weeks | Public Works Manager & BluMetric | Dec-23 |
| Trudeau Park Zoning and Municipality Responsibility Agreement (MRA) | Working with lawyer, County Planning, and property owner for adequate submissions for Official Plan Amendment application and negotiations of MRA; Additional meetings held in January, February and March 2024 | Zoning Administrator | Jan-24 |
| Research Potential Suncor Lot Lease Opportunities | Councillor Valiquette working with Suncor representatives | Councillor Valiquette & CAO/Treasurer | Jan-24 |
| Property Standards Review | Committee of Whole day identified several amendments - working compiling all of the changes for review by Council by June 2024 | CAO/Treasurer & Fire Chief & Deputy Clerk | Jan-24 |
| Arrange OCWA to provide update to Council in January | Emailed to arrange - working on scheduling | CAO/Treasurer & Public Works Manager | Jan-24 |
| Join LAS Natural Gas program | Not yet started | CAO/Treasurer & Deputy Clerk | Jan-24 |
| Gather information and summary of summer student program costs | Not yet started | CAO/Treasurer | Jan-24 |
| Comprehensive Zoning Update to Official Plan | Working on document for Open House and Public Meeting requirements | Zoning Administrator | Feb-24 |
| Special Events Fact Sheet | Working on a summary fact sheet for anyone who wishes to host a special event within the Municipality. | Community Development Coordinator | Feb-24 |
| Lion's Hall Rental Negotiation | Met - changes requested and working on, hope to have to Council for review/approval May 7th | CAO/Treasurer | Feb-24 |
| Fivolous Litigation Policy | Not yet started | CAO/Treasurer | Mar-24 |
| Advertise and Fill Clerk Position | Recommendation to Council Closed | CAO/Treasurer | Mar-24 |

Municipality of Tweed Tasks List

| Task | Update/ Status | Assigned to | Scheduled Completion |
|---|---|---|----------------------|
| Social Media policy update and investigation with comparators | Update of policy from Manager of Community Development provided to CAO for additional review, expect to Council for May 7th | CAO/Treasurer & Manager of Community Development | Mar-24 |
| Salt Management Plan Updated Costs and Usage Volumes | Update in Spring 2023 directed by Council to use next winter to track all necessary data to provide updated information and numbers in policy review in Spring 2024 | CAO/Treasurer & Public Works Manager | Apr-24 |
| Portable Vender Licensing Review | When by-law passed, directed to bring forward to Council after one year for any potential changes required | CAO/Treasurer | Apr-24 |
| Policy for Ensuring Insurance Coverage with Use of Municipal Property | Not yet started, however already doing, just not a formalized written policy | CAO/Treasurer | Apr-24 |
| Water and Sewer 1 page summary for users regarding fees and shut off procedures, etc. | Not yet started | CAO/Treasurer & Administration/Public Works Assistant | Apr-24 |
| Detailed Review of Provincial Budget | In process | All Managers | Apr-24 |
| Pre-consultation Policy | Not yet started | Zoning Administrator | Apr-24 |
| Animal By-law (dogs) update for rates and other suggested changes | In process | CAO/Treasurer | Apr-24 |
| Invite Enbridge to speak at Council for May 7 | Not yet started | CAO/Treasurer & Deputy Clerk | May-24 |
| Advertise internally and fill Deputy Treasurer Position | Not yet started | CAO/Treasurer | May-24 |
| Library Wall Visibility Concerns | Reached out to Library CEO to see if they could research costs, alternatives and potential solutions to improving site visibility at the neighbouring driveway due to library wall. | Library CEO | May-24 |
| Investigate Changes for Zoning By-law for Density Intensification | Committee of Whole day identified several opportunities - working compiling all for Council by July 2024 | Zoning Administrator | May-24 |

Municipality of Tweed Tasks List

| Task | Update/ Status | Assigned to | Scheduled Completion |
|---|--|---|----------------------|
| Policy Updates and Adjustments - Include Volunteers | Not yet started | CAO/Treasurer | May-24 |
| Educational information for boat washing | Not yet started | Manager of Community Development | May-24 |
| Policing Opportunities with Belleville | Mayor to initiate discussion and communication | Mayor & CAO/Treasurer | Jun-24 |
| Fire Level Service By-law Review and Update | Review to be completed with consultant with Community Risk Assessment work to ensure adequately covers all necessary aspects | Fire Chief | Jun-24 |
| IT Service Contract Review Options or Potential Tender | Not yet started but to reach out to County IT for help drafting needs and see agreement they have with others | CAO/Treasurer | Jun-24 |
| Heritage Centre Agreement | Discussed at budget meeting on November 22nd - added \$5,000 to budget - once completed, work on generating a new agreement | CAO/Treasurer & Administration/Public Works Assistant | Jun-24 |
| Establish policy for annual employee reviews | In HR policy to come June or July | CAO/Treasurer & Managers | Jun-24 |
| Prepare Development Charge Background Study RFQ in advance of 2025 | Not yet started | CAO/Treasurer | Aug-24 |
| Monitor final tax billing and determine if computer or software upgrades required for 2025 budget deliberations | Not yet started | CAO/Treasurer & Tax/Property Assistant | Sep-24 |
| Reassess line painting needs | To be done after Roads Needs Study complete | Manager of Public Works | Oct-24 |
| Pay Grid & Pay Equity Review | To be done as part of 2024 budget with consultant | CAO/Treasurer & Consultant | Dec-24 |
| Hunt Road Landfill - Water Rights Landowners Meeting | Was to be arranged as part of Hunt Road Closure process, postponing if ECA extension can be obtained | CAO/Treasurer & Public Works Manager & BluMetric | Dec-29 |
| | | | |
| Completed Tasks | | | |
| Oil Kings ownership transfer agreement | Complete | | Oct-23 |
| Include HR Software Service in budget discussions | Complete | | Oct-23 |
| Agreement with Ducks Unlimited | Complete | | Nov-23 |
| Audit Tender review | Complete | | Nov-23 |

Municipality of Tweed Tasks List

| Task | Update/ Status | Assigned to | Scheduled Completion |
|---|---|-------------|----------------------|
| Water & Sewer Collection Policy | Complete | | Nov-23 |
| Water & Sewer Vacancy Reduction Policy | Complete | | Nov-23 |
| Letter to EORN re Internet Concners | Complete | | Nov-23 |
| Access to Lagoon for Birdwatchers | Complete - subject to future community partnership for viewing platform | | Nov-23 |
| Letter to Enbridge regarding short turn around for public notifications and opposition to increases | Complete | | Nov-23 |
| Confirm If Penalties for Needs Studies Not Completed Every 5 Years | Complete | | Nov-23 |
| Fire Truck Insurance Question | Complete | | Nov-23 |
| Short Term Accommodations Letter to Federal & Provincial Governments | Complete | | Nov-23 |
| Letter of support to County - re Long Term Care | Complete | | Nov-23 |
| Send out Notice of Motion from Councillor Flieler to appropriate individuals | Complete | | Nov-23 |
| Rental Agreement - Welch's | Complete | | Dec-23 |
| Infrastructure Statistics Report | Complete | | Dec-23 |
| Review of Job Descriptions | Complete | | Dec-23 |
| Line Painting Change Investigation | Complete | | Dec-23 |
| Public Works Manager Job Posting & Interviews | Complete | | Jan-24 |
| Delegations to ROMA | Complete | | Jan-24 |
| Investiate ChargeON program | Complete | | Jan-24 |
| Applications for Charging Stations - MOUs | Complete | | Jan-24 |
| Asset Retirement Obligations (ARO) Policy | Complete | | Feb-24 |
| ARO Adjustments | Complete | | Jan-24 |
| Review of Parking By-law | Complete | | Feb-24 |
| Heritage Centre Reserve Fund By-law | Complete | | Feb-24 |

Municipality of Tweed
Tasks List

| Task | Update/ Status | Assigned to | Scheduled Completion |
|--|----------------|-------------|----------------------|
| Find operational savings to offset 2023 deficit | Complete | | Feb-24 |
| Council review of Environmental Protection (EP) and Environmentally Sensitive-Evaluated Wetlands (ES-EW) permitted uses within Zoning By-law | Complete | | Mar-24 |
| Meeting with Developers, Engineers, and Municipal Staff - re Pomeroy Subdivision | Complete | | Mar-24 |
| Agreement with potential daycare re: septic at Actinolite Hall | Complete | | Mar-24 |
| Establish formal bridge maintenance program | Complete | | Mar-24 |
| Investigate Purchase Order system | Complete | | Apr-24 |
| Establish Terms of Reference for Mainstreet Task Force | Complete | | Apr-24 |

The Corporation of the
MUNICIPALITY OF TWEED

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April 18, 2024

Ministry of Infrastructure
777 Bay Street, 5th Floor
Toronto, Ontario
M5G 2C8

Dear Funding Project Reviewer,

In support of our application, we wanted to take the opportunity to summarize the full extent of this project and the housing it will enable within the Village of Tweed, located in the Municipality of Tweed.

The Municipality currently has a population of 6,100 and a total of 3,256 households per MPAC as at January 1, 2024. Of these, approximately 2,000 people and about 1,000 of the municipal housing units are in the Village of Tweed boundaries, proper. These units are serviced by one drinking water system and one waste water system.

The project described in the application is to undertake expansion of waste water services along a street in the Village that does not yet have waste water (George Street) as well as extending it up River Street East and along a new street, John Street, for a subdivision that is waiting to come online. The water system will be upgraded and replaced along George Street, River Street East, James Street South and Louisa Street as well as expanded further down River Street East and along the new street, John Street, for the subdivision. This upgrade and expansion is required to ensure adequate sizing of water mains to service the additional homes to come online in this subdivision.

The subdivision is already registered on title. All stages of studies and permits are near completion. The developer is expected to submit for the Official Plan Amendment and Zoning Amendment to alter the floodplain mapping by the end of this year as they have studies by qualified engineers that the floodplain mapping in the specific area is more than the actual floodplain area experienced (mapping from this engineer has been attached as supporting documentation). The project will be for 27 housing units, split between duplexes, singles, and town homes.

This section of our project will also open up a municipally owned lot on George Street for full servicing. The Municipality is already through the majority of the phase one and two environmental site assessments (as it is along an old railway track and was previously used for industrial purposes before sitting vacant for several decades now). We expect the Records of Site Conditions to be received by the end of this year allowing the Municipality to rezone the lot from urban industrial to multi-residential. This rezoning will permit the land to be used for an apartment building. At this time, we are estimating a building envelope of over 10,000 square feet and we can go 3 storeys high. We

Are working with Hastings County to develop a mixed rental apartment building established on this lot, including geared-to-income, affordable housing, and market units. Our current estimate is for between 40 and 50 units on this lot. This project cannot proceed however, without the full water and waste water servicing along George Street.

This linear part of the project includes 385 metres of local water pipes (laterals), 786 metres of water transmission pipes (mains), 8 hydrants for fire safety, 580 metres of conveyance stormwater piping, culverts and ditching, 400 metres of waste water lateral clean out piping, and 480 metres of waste water conveyance piping (mains) to service the existing neighbourhood of 14 units as well as the extension for the new 27 unit subdivision expansion and the 40 unit apartment building. The support letters received from Hastings County reference the originally replacement and did not include the measurements for the expansions as the project has expanded after the request was sent to Hastings County for a letter of support. Hastings County has been made aware of this discrepancy.

It should be noted that the water on George Street, water and waste water on James Street South and some of the hydrants have been noted as priorities within our asset management plan.

In addition, our project will be relining the only elevated water storage facility (water tower) for the water system. Even if we bring on the additional 67 units of the subdivision above, our water system requires the water tower to maintain potable water in the system for regular usage. We had a study completed (attached as supporting documentation) in 2020 indicating that the tower requires relining within 5 to 7 years. We are now down to 2 years or so to complete this without running the risk of failure of the water tower. If the water tower fails, then our entire water system is at risk, including our permit for the public water system. This means that these 67 units, as well as other units that are prepped by developers, cannot be brought online until this relining has been completed.

As mentioned, the one subdivision area and our apartment building, is only 67 to 77 units of a much larger growth plan for the Municipality in the next 5 years.

The Municipality has been undergoing several activities in order to make building houses easier and remove red tape. In January 2024, we hosted a Developers' Forum to understand what subdivision plans are in the works. During this process, it was identified that a total of 511 units in subdivisions (including the 67 above) that will be fully serviced were identified as well as another 100 units in the rural areas that will be serviced by private well and septic systems. This growth was from only 4 developers and we have several others who were unable to attend the meeting that day.

This growth of serviced homes represents a total household growth of 18.765% to our total households. The project in the George Street, James Street South, River Street East, Louisa Street and John Street represent 10.965% of this 5 year growth.

If we are unable to get the water tower relined, then the 5 year growth (511 serviced units) cannot be granted permission to proceed as they would lack a potable water supply. Although this growth may not be large to the Province overall, it is significant growth for our Municipality and allows us to do our part in getting more homes built faster.

Also during the Developers' Forum, we were given several verbal commitments by developers that they were considering and working into their plans green initiatives to help with climate change. Some of these initiatives include solar power options on roofs (reducing strain on the grid), utilization of the expanding natural gas network project within the Village undergoing in 2024 and 2025, permeable driveway construction to allow greater storm water management, heat pumps, rain water collection built in as well as many other great creative initiatives.

Other actions the Municipality has been undertaking include a detailed review of the comprehensive zoning by-law to relieve restrictions and allow greater densification within the Village and Hamlet boundaries. These reliefs will allow larger structures on lots (with increased lot coverage ratios) which will allow more units to be established per building. The reliefs will also reduce parking needs that have been prohibitive in the past to development as well as allow for smaller lot options for those looking for smaller and tiny homes. Currently we allow single homes to be as small as 600 square feet and are looking now at reducing to as small as 300 square feet in order to allow more homes that are affordable in the housing market.

The previous Council had made a \$5.6 million investment to our lagoon system which opened housing capacity by an additional 1,100 housing units. The current Council has invested \$855,000 in expanding water capacity to the east side of the river with a secondary watermain as well as \$632,000 in adding a new well and pump for the water treatment plant, a new plant control system and a new filtration system to address nitrates in the water treatment plant. An additional \$3.5 million was invested in upgrading infrastructure in the village during 2023 that allowed for a 26 unit subdivision to proceed. These units are expected to start construction this spring.

Council is committed to seeing more housing built within our community and this funding will help with a significant portion of our 5 year growth that would not be otherwise possible.

If you have any questions on the submitted supporting documentation or the application itself, we strongly encourage you to reach out to us for clarification. We have also attached letters of support from Hastings County for our growth initiatives as well as from MPP Ric Bresee, for this project.

Sincerely,



Gloria Raybone, CPA, CA, Dipl.M.A.
CAO/Treasurer

**OFFICE OF THE WARDEN
AND C.A.O. – CLERK**

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K8N 3A9

April 17, 2024

Province of Ontario Housing-Enabling Water Systems Fund

Re: Letter of Support, Municipality of Tweed Housing-Enabling Water Systems Funding Application

Attention Review Committee,

This letter serves to indicate Hastings County's support of the Municipality of Tweed's application for the Housing-Enabling Water Systems Fund. The purpose of this fund is to unlock more housing opportunities, support the province's growing population, protect communities, and enhance economic growth. The Municipality of Tweed's proposal is in alignment with these objectives and would have a large impact on their community.

The Municipality of Tweed will be undertaking the expansion of sewer services and the renewal of water services and storm water services in the George Street and James Street South subdivision that is currently only fully serviced by water. This expansion will allow for the Municipality to put in larger watermains and larger storm drainage system as well as sewer mains to accommodate a subdivision proposed for 27 houses plus opening up a lot owned by the Municipality for servicing. This lot is in the process of altering the zoning status and completing the phase 1 and 2 environmental assessments in order to prepare it for development of a mixed rental (market, affordable and gear-to-income units) facility. With the space and expected zoning amendments to be taken, projection is for a building envelope of over 10,000 square feet and 3 stories high which will allow approximately 40 to 50 units. Due to the aging current system for water and storm water in this area, and the need for sewer mains, this project has been identified as a priority project in water, sewer and storm in the asset management plan.

In addition, Tweed will be relining their water tower. Even if we complete the expansion above, provision of potable water can only be maintained if the elevated water storage facility can keep the water in a potable condition. The relining of the tower has been identified as priority for inspections and reviews done on the tower and needs to be done in the next two to four years. If this is not complete, and the tower fails, then the permit and licence for the municipality's water supply will be at risk.

The increase of 67 to 77 units in the subdivision above is only a small part of the growth prepped for the Municipality over the next 5 years. Other actions the municipality has taken is a detailed review of the comprehensive zoning by-law to relieve restrictions to improve densification within village and hamlet boundaries. These reliefs will allow larger structures on lots than previously to allow for more units within the structures. The relief will also reduce parking needs

that have been prohibitive in the past to development as well as allow smaller lot options for those looking for tiny or smaller homes.

Tweed is committed to seeing more housing built within their community and this funding will help initiate a portion of their 5 year growth that would not be available otherwise. On behalf of Hastings County Council, please accept this letter as an endorsement of the Municipality of Tweed's application for the Housing-Enabling Water Systems Fund.

Sincerely,

A handwritten signature in black ink, appearing to read 'B. Mullin', followed by a long horizontal flourish.

Bob Mullin, Warden
Hastings County



Minister Kinga Surma
College Park 5th Floor
777 Bay St., Toronto ON
M7A 2J3

April 12, 2024

Honourable Minister Surma,

Please accept this letter of support for the Municipality of Tweed's application to the Housing-Enabling Water Systems Fund.

Our office recognizes the importance of having a safe place to call home for every person in Ontario, and that there are limited resources available to small and rural municipalities to develop more housing within their boundaries.

Expanding the water, wastewater and stormwater assets in the Municipality of Tweed would enable the Municipality to increase their current housing stock by over 18% over the next several years. The Municipality recently held a Developer's Forum, has put forth efforts to cut red tape and reduce barriers to local development.

I am confident that the HEWSF application from the Municipality of Tweed provides you with all the necessary details and information your office requires for consideration.

I thank you in advance for your time and attention.

Sincerely,

A handwritten signature in black ink, appearing to read "Ric Bresee", followed by a horizontal line.

Ric Bresee, MPP
Hastings – Lennox & Addington

TWEED BY-LAW OPERATIONS LOG MARCH 2024 OFFICER K. GAUTHIER

| File | Date | Hours | Item | Notes |
|-------------|-------------|--------------|-----------------------|--|
| | 1-Mar-24 | 8.00 | Office/Administration | Phone calls, emails, meetings etc. |
| | | | Property Standards | Issued work orders on properties with improper drainage with in the village. |
| | 6-Mar-24 | 4.00 | Office/Administration | Phone calls, emails, meetings etc. |
| | 8-Mar-24 | 8.00 | Office/Administration | |
| | | | Meeting | Met with residents, office staff, Mayor and members of the OPP. Matter is of a sensitive and private nature. |
| | | | Zoning | Meeting with Deputy Clerk, CBO and property owner regarding their zoning issue. |
| | | | Property Standards | Follow up with a property, Property is now in default of a work order and a contractor has been hired to bring property into compliance. |
| | 13-Mar-24 | 4.75 | Office/Administration | |
| | | | Patrol | Patrolled Village of Tweed (all streets) for parking violations. None found at time of patrol. |
| | | | Training | Webinar - Subject- Equity and Diversity training. Training was based around dealing with diverse populations, not only visable minorities but with mental health issues and religious differences. |
| | 14-Mar-24 | 8.50 | Property Standards | Attended a property with a contractor to bring a property into compliance as a result to a default work order. Property is now in compliance and matter is deemed resolved. |
| | 20-Mar-24 | 4.00 | Office/Administration | |
| | 22-Mar-24 | 4.00 | Office/Administration | Investigation file transfer with Officer Charland. |

BY-LAW ENFORCEMENT SERVICES BOARD

TWEED BY-LAW OPERATIONS LOG MARCH 2024 OFFICER K. GAUTHIER

| | | | | |
|---------------|-----------|-------|-----------------------|---|
| | 25-Mar-24 | 4.00 | Office/Administration | |
| | | | Zoning | Responded to a complaint regarding 2 shipping containers dropped in a flood zone. Have notified Quinte Conservation and they will be requesting that they be removed out of the flood zone. Will follow up with CBO also. |
| | 28-Mar-24 | 4.00 | Office/Administration | Investigation file transfer with Officer Charland. |
| TOTALS | | 49.25 | | |

TWEED BY-LAW OPERATIONS LOG MARCH 2024

Officer D. Charland

| File | Date | Hours | Mileage (km) | Item | Notes |
|------|----------|-------|--------------|----------------|--|
| | 4-Mar-24 | 4.00 | | Patrol | Patrolled downtown core and area of public parks. Spoke to one resident who had their dog off leash near the boat launch. Educated on requirement for leash and dog bylaw information. Resident thankful and appreciative of education provided. |
| | | | | Administration | Updated report on Hwy 7 property - tenants reportedly have moved out and issues are now resolved. Re-zoning process continues to reach compliance with further use and development of property. |
| | 7-Mar-24 | 8.00 | | Patrol | Patrolled north east of Tweed. Sulphide Rd/Bridgewater area. Identified one property for follow up on property standards violations. Not urgent but visible from road and unsightly. Likely has been hidden by vegetation during the summer months. |
| | | | | Administration | Public inquiry - spoke to resident concerned for ongoing issues at large property on Stoco Lake. Concerns are consistent with ones already identified and reported. Reassured resident that steps were being taken to address the issues and concerns on the property. |

TWEED BY-LAW OPERATIONS LOG MARCH 2024

| | | | | | |
|---------------|-----------|-------|---|-------------------|---|
| | 8-Mar-24 | 4.00 | | Joint meeting | Attended joint public meeting regarding concerns over resident. OPP also in attendance. Discussed ongoing issues and context to the situation. Spoke with OPP and municipal staff and discussed options going forward. Ultimately - no bylaw violations exist, however, bylaw will assist OPP on request. |
| | 12-Mar-24 | 4.00 | | Parking complaint | Received complaint regarding parking on Vanderwater Rd outside conservation area. Complaint has previously been addressed - no parking restrictions on road. Nothing enforceable. Patrolled area to ensure no immediate safety issues - no vehicles observed on roadway. NFA. |
| | 14-Mar-24 | 8.00 | | Administration | Completed FOI request as directed. Office hours. Prepared documents for handover with K. Gauthier. Electronic backups created. LaserF up to date. |
| | 18-Mar-24 | 4.00 | | Administration | Office hours. No new complaints to investigate. Reviewed outstanding work orders for follow up. |
| | 21-Mar-24 | 8.00 | | Administration | Met with K. Gauthier in office to complete detailed handover of Tweed files. Office hours - no new complaints. |
| | 26-Mar-24 | 4.00 | | Administration | Office |
| | 28-Mar-24 | 4.00 | | Administration | Last day. Handover completed. Thank-you to council and staff for the opportunity and experience. I have learned a lot and am thankful for the time I have spent working with you. All the best and take care. |
| TOTALS | | 48.00 | 0 | | |

BY-LAW ENFORCEMENT SERVICES BOARD

| # of Permits Issued In March 2024 | | |
|-----------------------------------|----|--|
| | | |
| | | |
| | # | |
| | | |
| Deseronto | 1 | |
| Madoc | 4 | |
| Marmora & Lake | 4 | |
| Stirling-Rawdon | 1 | |
| Tweed | 7 | |
| Tyendinaga | 2 | |
| | | |
| Total | 19 | |
| | | |
| | | |
| | | |
| | | |
| | | |

Township of Stirling-Rawdon
Statement of Revenue and Expenditures

Original Budget
For Township of Stirling-Rawdon General (00)
For the Fiscal Period 2024-3 Ending March 31, 2024

| Account Number | Current Budget | Current Actual | Annual Budget | YTD Actual | Remaining Budget % |
|--|----------------|----------------|---------------|----------------|--------------------|
| Revenues | | | | | |
| 00-275-36000 BISC - User Fees | \$ 0.00 | \$ 29,864.50 | \$ 0.00 | \$ 118,922.50 | 0.00% |
| 00-275-37200 Sale of Land/Equipment | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 00-275-37300 Contribution from Reserves | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| Total Township of Stirling-Rawdon General Revenues | \$ 0.00 | \$ 29,864.50 | \$ 0.00 | \$ 118,922.50 | 0.00% |
| Expenditures | | | | | |
| 00-275-41110 Salary Full Time | \$ 0.00 | \$ 14,384.80 | \$ 0.00 | \$ 71,924.00 | 0.00% |
| 00-275-41120 Salary Part Time | 0.00 | 2,500.00 | 0.00 | 7,500.00 | 0.00% |
| 00-275-41130 Casual Labour-Municipal Admin Com | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 00-275-41150 Sick Leave Year End Payout | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 00-275-41210 Benefits CPP | 0.00 | 828.62 | 0.00 | 4,143.10 | 0.00% |
| 00-275-41220 Benefits EI | 0.00 | 336.18 | 0.00 | 1,680.90 | 0.00% |
| 00-275-41230 Benefits RRSP | 0.00 | 1,510.03 | 0.00 | 7,566.51 | 0.00% |
| 00-275-41240 Benefits EHT | 0.00 | 282.06 | 0.00 | 1,410.30 | 0.00% |
| 00-275-41250 Benefits Great West Life | 0.00 | 867.12 | 0.00 | 3,863.04 | 0.00% |
| 00-275-41270 Benefits WSIB | 0.00 | 1,445.81 | 0.00 | 3,476.71 | 0.00% |
| 00-275-41280 Benefits Clothing Allowance | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 00-275-43110 Office Supplies & Stationary | 0.00 | 56.56 | 0.00 | 255.62 | 0.00% |
| 00-275-43190 Other Materials | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 00-275-43220 Legal | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 00-275-43230 Contracted Services | 0.00 | 0.00 | 0.00 | 28,492.80 | 0.00% |
| 00-275-43240 Telephone and Fax | 0.00 | 370.78 | 0.00 | 843.97 | 0.00% |
| 00-275-43260 Memberships | 0.00 | 0.00 | 0.00 | 1,354.60 | 0.00% |
| 00-275-43270 Insurance | 0.00 | 0.00 | 0.00 | 6,598.77 | 0.00% |
| 00-275-43280 Mileage | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 00-275-43310 Training | 0.00 | 1,624.97 | 0.00 | 3,076.69 | 0.00% |
| 00-275-43500 Vehicle/Equipment - Fuel | 0.00 | 1,419.76 | 0.00 | 2,543.63 | 0.00% |
| 00-275-43510 Vehicle/Equipment - Repairs | 0.00 | 258.54 | 0.00 | 13,549.67 | 0.00% |
| 00-275-43530 Vehicle Licence | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 00-275-44600 Capital Expenditures | 0.00 | 500.00 | 0.00 | 52,973.18 | 0.00% |
| 00-275-44700 Contribution to Reserves | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| Total Township of Stirling-Rawdon General Expenditu | \$ 0.00 | \$ 26,385.23 | \$ 0.00 | \$ 211,253.49 | 0.00% |
| Township of Stirling-Rawdon General Excess of Revenu | \$ 0.00 | \$ 3,479.27 | \$ 0.00 | \$ (92,330.99) | 0.00% |

2024 NEW HOMES

| | | |
|-----------------|----|------------------------|
| DESERONTO | 1 | |
| MADOC | 3 | |
| MARMORA & LAKE | 1 | |
| STIRLING-RAWDON | 0 | |
| TWEED | 7 | |
| TYENDINAGA | 1 | |
| TOTAL | 13 | As of March 31th, 2024 |

YEAR TO DATE 2024 - # OF PERMITS

| | | <u>Deseronto YTD</u> | <u>Madoc YTD</u> | <u>Marmora & Lake YTD</u> | <u>Stirling YTD</u> | <u>Tweed YTD</u> | <u>Tyendinaga YTD</u> | |
|--------------|-----------|-----------------------------|-------------------------|--|----------------------------|-------------------------|------------------------------|-----------|
| JANUARY | 17 | 1 | 1 | 5 | 4 | 2 | 4 | 17 |
| FEBRUARY | 25 | 2 | 4 | 1 | 7 | 11 | 0 | 25 |
| MARCH | 19 | 1 | 4 | 4 | 1 | 7 | 2 | 19 |
| APRIL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| MAY | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| JUNE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| JULY | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| AUGUST | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| SEPTEMBER | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| OCTOBER | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NOVEMBER | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| DECEMBER | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL | 61 | 4 | 9 | 10 | 12 | 20 | 6 | 61 |

Building Inspection Services Board Report 2024

Permit Report



Building Permits Issued

| March 2024 Report | Residential Permit | Commercial Permit | Construction Value | Revenue |
|-------------------|--------------------|-------------------|--------------------|-------------|
| Deseronto | 1 | | \$3,000.00 | \$339.00 |
| Madoc | 4 | | \$388,080.00 | \$5,708.00 |
| Marmora and Lake | 4 | | \$382,000.00 | \$3,347.00 |
| Stirling-Rawdon | 1 | | \$75,000.00 | \$1,694.00 |
| Tweed | 7 | | \$1,344,000.00 | \$17,815.00 |
| Tyendinaga | 2 | | \$60,500.00 | \$961.50 |
| Totals | 19 | | \$2,252,580.00 | \$29,864.50 |

| Deseronto | Residential Permit | Commercial Permit | Construction Value | Revenue |
|------------------|--------------------|-------------------|--------------------|------------|
| New Construction | 1 | | \$200,000.00 | \$3,621.50 |
| Renovations | 2 | | \$8,000.00 | \$1,816.00 |
| Demolition | 1 | | \$60,000.00 | \$200.00 |
| Totals | 4 | | \$268,000.00 | \$5,637.50 |

| Madoc | Residential Permit | Commercial Permit | Construction Value | Revenue |
|------------------|--------------------|-------------------|--------------------|-------------|
| New Construction | 7 | | \$991,080.00 | \$15,613.00 |
| Renovations | 2 | | \$32,000.00 | \$2,313.00 |
| Demolition | | | | |
| Totals | 9 | | \$1,023,080.00 | \$17,926.00 |

| Marmora and Lake | Residential Permit | Commercial Permit | Construction Value | Revenue |
|------------------|--------------------|-------------------|--------------------|-------------|
| New Construction | 3 | | \$450,000.00 | \$5,324.50 |
| Renovations | 7 | | \$476,000.00 | \$9,527.00 |
| Demolition | | | | |
| Totals | 10 | | \$926,000.00 | \$14,851.50 |

| Stirling-Rawdon | Residential Permit | Commercial Permit | Construction Value | Revenue |
|------------------|--------------------|-------------------|--------------------|-------------|
| New Construction | 2 | | \$950,150.00 | \$27,171.50 |
| Renovations | 7 | 2 | \$199,000.00 | \$7,396.50 |
| Demolition | 1 | | \$10,000.00 | \$200.00 |
| Totals | 12 | | \$1,159,150.00 | \$34,768.00 |

| Tweed | Residential Permit | Commercial Permit | Construction Value | Revenue |
|------------------|--------------------|-------------------|--------------------|-------------|
| New Construction | 14 | | \$2,471,000.00 | \$31,300.00 |
| Renovations | 5 | | \$85,000.00 | \$4,975.50 |
| Demolition | 1 | | \$400,000.00 | \$200.00 |
| Totals | 20 | | \$2,956,000.00 | \$36,475.50 |

| Tyendinaga | Residential Permit | Commercial Permit | Construction Value | Revenue |
|------------------|--------------------|-------------------|--------------------|------------|
| New Construction | 3 | | \$354,000.00 | \$7,613.50 |
| Renovations | 3 | | \$43,800.00 | \$2,350.50 |
| Demolition | | | | |
| Totals | 6 | | \$397,800.00 | \$9,964.00 |

| Year-To-Date Totals | Residential Permit | Commercial Permit | Construction Value | Revenue |
|-----------------------|--------------------|-------------------|--------------------|--------------|
| New Construction 2024 | 27 | 0 | \$5,416,230.00 | \$90,644.00 |
| Renovations 2024 | 19 | 2 | \$843,800.00 | \$28,378.50 |
| Demolition 2024 | 3 | 0 | \$470,000.00 | \$600.00 |
| Totals 2024 | 61 | | \$6,730,030.00 | \$119,622.50 |

Building Inspection Services Board Report 2024

Month By Month Permit Report



| | January | | | February | | | March | | | April | | |
|-----------|---------|--------------|------------|----------|--------------|------------|---------|--------------|----------|---------|--------------|---------|
| | Permits | Construction | Revenue | Permits | Construction | Revenue | Permits | Construction | Revenue | Permits | Construction | Revenue |
| DESERONTO | 1 | \$200,000 | \$3,621.50 | 2 | \$65,000 | \$1,677.00 | 1 | \$3,000 | \$339.00 | | | |

| | January | | | February | | | March | | | April | | |
|-------|---------|--------------|----------|----------|--------------|-------------|---------|--------------|------------|---------|--------------|---------|
| | Permits | Construction | Revenue | Permits | Construction | Revenue | Permits | Construction | Revenue | Permits | Construction | Revenue |
| MADOC | 1 | \$15,000 | \$549.00 | 4 | \$620,000 | \$11,669.00 | 4 | \$388,080 | \$5,708.00 | | | |

| | January | | | February | | | March | | | April | | |
|----------------|---------|--------------|------------|----------|--------------|------------|---------|--------------|------------|---------|--------------|---------|
| | Permits | Construction | Revenue | Permits | Construction | Revenue | Permits | Construction | Revenue | Permits | Construction | Revenue |
| MARMORA & LAKE | 5 | \$459,000 | \$6,624.50 | 1 | \$85,000 | \$4,880.00 | 4 | \$382,000 | \$3,347.00 | | | |

| | January | | | February | | | March | | | April | | |
|-----------------|---------|--------------|------------|----------|--------------|-------------|---------|--------------|------------|---------|--------------|---------|
| | Permits | Construction | Revenue | Permits | Construction | Revenue | Permits | Construction | Revenue | Permits | Construction | Revenue |
| STIRLING-RAWDON | 4 | \$16,650 | \$2,491.00 | 7 | \$1,067,500 | \$30,583.00 | 1 | \$75,000 | \$1,694.00 | | | |

| | January | | | February | | | March | | | April | | |
|-------|---------|--------------|----------|----------|--------------|-------------|---------|--------------|-------------|---------|--------------|---------|
| | Permits | Construction | Revenue | Permits | Construction | Revenue | Permits | Construction | Revenue | Permits | Construction | Revenue |
| TWEED | 2 | \$9,000 | \$392.00 | 11 | \$1,603,000 | \$18,268.50 | 7 | \$1,344,000 | \$17,815.00 | | | |

| | January | | | February | | | March | | | April | | |
|------------|---------|--------------|------------|----------|--------------|---------|---------|--------------|----------|---------|--------------|---------|
| | Permits | Construction | Revenue | Permits | Construction | Revenue | Permits | Construction | Revenue | Permits | Construction | Revenue |
| TYENDINAGA | 4 | \$337,300 | \$9,002.50 | 0 | \$0 | \$0.00 | 2 | \$60,500 | \$961.50 | | | |

| Permit number | Cost of construction | Category | Work type | Work target | Permit fees total | Road Deposit | Payment |
|---------------------|-----------------------|----------------------|-----------|--------------------------|--------------------|-------------------|------------|
| BISB-TW-2024-16 | \$25,000.00 | Residential building | Repair | Single Detached Dwelling | \$1,498.00 | \$700.00 | Online - M |
| BISB-TW-2024-15 | \$16,000.00 | Sewage system | New | Single-family dwelling | \$750.00 | | Online - V |
| BISB-TW-2024-13 | \$550,000.00 | Residential building | New | Single-family dwelling | \$6,104.50 | \$700.00 | Online - V |
| BISB-TW-2024-14 | \$300,000.00 | Residential building | New | Additional dwelling unit | \$2,161.50 | | Online - V |
| BISB-TW-2024-23 | \$43,000.00 | Residential building | Repair | Single-family dwelling | \$1,053.00 | \$700.00 | Online - V |
| BISB-TW-2024-18 | \$30,000.00 | Sewage system | New | Septic | \$750.00 | | Online - V |
| BISB-TW-2024-17 | \$380,000.00 | Residential building | New | Single Detached Dwelling | \$5,498.00 | \$700.00 | Online - V |
| MARCH TOTALS | \$1,344,000.00 | | | | \$17,815.00 | \$2,800.00 | |
| TWEED | | | | | | | |

BY-Law Enforcement Services Board Report 2024

| March 2024 CALL REPORT | DES | MADOC | S/R | TWEED | TYN | TOTAL |
|-------------------------------|-----|-------|-----|-------|-----|-------|
| Property Standards | 5 | 1 | 6 | 4 | 0 | 16 |
| Zoning | 0 | 0 | 1 | 2 | 0 | 3 |
| Noise | 0 | 0 | 0 | 0 | 0 | 0 |
| Parking Complaints | 1 | 0 | 0 | 0 | 0 | 1 |
| Parking Patrol (In Vehicle) | 7 | 0 | 4 | 0 | 0 | 11 |
| Parking Patrol (On Foot) | 1 | 0 | 0 | 0 | 0 | 1 |
| Animal | 1 | 0 | 5 | 0 | 0 | 6 |
| Miscellaneous | 1 | 0 | 0 | 0 | 0 | 1 |
| Frivolous | 1 | 0 | 0 | 1 | 0 | 2 |
| Inter-Departmental Assistance | 0 | 0 | 0 | 0 | 0 | 0 |
| Cannabis | 0 | 0 | 0 | 0 | 0 | 0 |
| Court | 0 | 0 | 0 | 0 | 0 | 0 |
| Totals | 17 | 1 | 16 | 7 | 0 | 41 |

| YEAR-TO-DATE CALL TOTALS | DES | MADOC | S/R | TW | TYN | TOTAL |
|-------------------------------|-----|-------|-----|----|-----|-------|
| Property Standards | 12 | 3 | 10 | 12 | 3 | 40 |
| Zoning | 2 | 2 | 5 | 7 | 3 | 19 |
| Noise | 1 | 1 | 2 | 1 | 1 | 6 |
| Parking Complaints | 2 | 0 | 5 | 4 | 2 | 13 |
| Parking Patrol (In Vehicle) | 46 | 0 | 31 | 23 | 0 | 100 |
| Parking Patrol (On Foot) | 3 | 0 | 2 | 2 | 0 | 7 |
| Animal | 2 | 2 | 16 | 4 | 3 | 27 |
| Miscellaneous | 2 | 0 | 5 | 12 | 2 | 21 |
| Frivolous | 2 | 1 | 0 | 4 | 0 | 7 |
| Inter-Departmental Assistance | 1 | 0 | 1 | 4 | 1 | 7 |
| Cannabis | 0 | 0 | 0 | 0 | 0 | 0 |
| Court | 0 | 0 | 0 | 0 | 0 | 0 |
| Totals | 73 | 9 | 77 | 73 | 15 | 247 |

| YEAR-TO-DATE HOUR TOTALS | DES | MADOC | S/R | TW | TYN | TOTAL |
|--------------------------|------|--------|-----|--------|-------|--------|
| JANUARY | 48.5 | 49.5 | 120 | 106 | 10 | 334.00 |
| FEBRUARY | 44.5 | 46.25 | 94 | 104.5 | 29 | 318.25 |
| MARCH | 45 | 41 | 93 | 97.25 | 44.25 | 320.50 |
| APRIL | 0 | 0 | 0 | 0 | 0 | 0.00 |
| MAY | 0 | 0 | 0 | 0 | 0 | 0.00 |
| JUNE | 0 | 0 | 0 | 0 | 0 | 0.00 |
| JULY | 0 | 0 | 0 | 0 | 0 | 0.00 |
| AUGUST | 0 | 0 | 0 | 0 | 0 | 0.00 |
| SEPTEMBER | 0 | 0 | 0 | 0 | 0 | 0.00 |
| OCTOBER | 0 | 0 | 0 | 0 | 0 | 0.00 |
| NOVEMBER | 0 | 0 | 0 | 0 | 0 | 0.00 |
| DECEMBER | 0 | 0 | 0 | 0 | 0 | 0.00 |
| | 138 | 136.75 | 307 | 307.75 | 83.25 | 972.75 |

| YEAR-TO-DATE ACTUAL | DES | MADOC | S/R | TW | TYN |
|---------------------|------------|------------|-------------|-------------|------------|
| \$38,058.03 | \$5,399.13 | \$5,350.23 | \$12,011.12 | \$12,040.46 | \$3,257.09 |

| BESB HOURS & KM'S | | | | | | | |
|--|---------------------|------------------|---------------|-----------------------------|---------------|-------------------|---------------------|
| DATE | | DESERONTO | MADOC | STIRLING- RAWDON | TWEED | TYENDINAGA | |
| 2024 | | Hrs | Hrs | Hrs | Hrs | Hrs | Total Hrs |
| January | | 48.5 | 49.5 | 120 | 106 | 10 | 334 |
| February | | 44.5 | 46.25 | 94 | 104.5 | 29 | 318.25 |
| March | | 45 | 41 | 93 | 97.25 | 44.25 | 320.5 |
| April | | 0 | 0 | 0 | 0 | 0 | 0 |
| May | | 0 | 0 | 0 | 0 | 0 | 0 |
| June | | 0 | 0 | 0 | 0 | 0 | 0 |
| July | | 0 | 0 | 0 | 0 | 0 | 0 |
| August | | 0 | 0 | 0 | 0 | 0 | 0 |
| September | | 0 | 0 | 0 | 0 | 0 | 0 |
| October | | 0 | 0 | 0 | 0 | 0 | 0 |
| November | | 0 | 0 | 0 | 0 | 0 | 0 |
| December | | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL HOURS | | 138 | 136.75 | 307 | 307.75 | 83.25 | 972.75 |
| | | | | | | | |
| Total Expenditures as of March 31st, 2024 | | | | | | | \$ 38,058.03 |
| | | | | | | | |
| Deseronto | \$ 5,399.13 | | | | | | |
| Madoc | \$ 5,350.23 | | | | | | |
| Stirling-Rawdon | \$ 12,011.12 | | | | | | |
| Tweed | \$ 12,040.46 | | | | | | |
| Tyendinaga | \$ 3,257.09 | | | | | | |
| | | | | | | | |
| | \$ 38,058.03 | | | | | | |

Township of Stirling-Rawdon
Statement of Revenue and Expenditures

Original Budget
For Township of Stirling-Rawdon General (00)
For the Fiscal Period 2024-3 Ending March 31, 2024

| Account Number | Current Budget | Current Actual | Annual Budget | YTD Actual | Remaining Budget % |
|---|-------------------|----------------------|------------------|-----------------------|-----------------------|
| Revenues | | | | | |
| 00-260-36720 User Fees - Joint Services | \$ 0.00 | \$ 0.00 | \$ 0.00 | \$ 0.00 | 0.00% |
| Total Township of Stirling-Rawdon General Revenues | \$ 0.00 | \$ 0.00 | \$ 0.00 | \$ 0.00 | 0.00% |
| Expenditures | | | | | |
| 00-260-41110 Salary Full Time | \$ 0.00 | \$ 4,490.40 | \$ 0.00 | \$ 22,452.00 | 0.00% |
| 00-260-41150 Sick Leave Year End Payout | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 00-260-41210 Benefits CPP | 0.00 | 252.74 | 0.00 | 1,263.70 | 0.00% |
| 00-260-41220 Benefits EI | 0.00 | 104.98 | 0.00 | 524.90 | 0.00% |
| 00-260-41230 Benefits RRSP/OMERS | 0.00 | 404.14 | 0.00 | 2,020.70 | 0.00% |
| 00-260-41240 Benefits EHT | 0.00 | 88.08 | 0.00 | 440.40 | 0.00% |
| 00-260-41250 Benefits Group Insurance | 0.00 | 531.03 | 0.00 | 2,448.57 | 0.00% |
| 00-260-41270 Benefits WSIB | 0.00 | 599.18 | 0.00 | 1,233.40 | 0.00% |
| 00-260-41280 Benefits Clothing Allowance | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 00-260-43110 Office Supplies & Stationery | 0.00 | 0.00 | 0.00 | 1,097.93 | 0.00% |
| 00-260-43220 Legal | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 00-260-43230 Contracted Services | 0.00 | 0.00 | 0.00 | 235.07 | 0.00% |
| 00-260-43240 Telephone and Fax | 0.00 | 38.79 | 0.00 | 77.93 | 0.00% |
| 00-260-43260 Memberships | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 00-260-43270 Insurance | 0.00 | 0.00 | 0.00 | 4,099.02 | 0.00% |
| 00-260-43310 Training | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 00-260-43500 Vehicle/Equipment - Fuel | 0.00 | 1,092.52 | 0.00 | 1,943.81 | 0.00% |
| 00-260-43510 Vehicle/Equipment repairs | 0.00 | 149.37 | 0.00 | 220.60 | 0.00% |
| 00-260-44601 By-Law - Capital | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| Total Township of Stirling-Rawdon General Expenditu | \$ 0.00 | \$ 7,751.23 | \$ 0.00 | \$ 38,058.03 | 0.00% |
| Township of Stirling-Rawdon General Excess of Revenu | \$ 0.00 | \$ (7,751.23) | \$ 0.00 | \$ (38,058.03) | 0.00% |

| By-Law Enforcement Services Board | | | | | | |
|--|------------------|--------------|-----------------------------|--------------|-------------------|----|
| Mar-24 | DESERONTO | MADOC | STIRLING- RAWDON | TWEED | TYENDINAGA | |
| | | | | | | |
| | | | | | | |
| Property Standards | 5 | 1 | 6 | 4 | 0 | |
| Zoning | 0 | 0 | 1 | 2 | 0 | |
| Noise | 0 | 0 | 0 | 0 | 0 | |
| Parking Complaints | 1 | 0 | 0 | 0 | 0 | |
| Parking Patrol (In Vehicle) | 7 | 0 | 4 | 0 | 0 | |
| Parking Patrol (On Foot) | 1 | 0 | 0 | 0 | 0 | |
| Animal | 1 | 0 | 5 | 0 | 0 | |
| Miscellaneous | 1 | 0 | 0 | 0 | 0 | |
| Frivolous | 1 | 0 | 0 | 1 | 0 | |
| Inter-Departmental Assistance | 0 | 0 | 0 | 0 | 0 | |
| Cannabis | 0 | 0 | 0 | 0 | 0 | |
| Court | 0 | 0 | 0 | 0 | 0 | |
| | | | | | | |
| TOTAL | 17 | 1 | 16 | 7 | 0 | 41 |

Lucas Wales

From: XEN BROWN <xenandchristine@aol.com>
Sent: April 5, 2024 11:05 AM
To: Rachelle Hardesty; Cindy chow
Subject: □

Good morning,

We are working on Spring programming and it would be great to get internet at the Dome. We now have the technology with a projector, screen and sound. So we could Just connect to internet with laptop and we could potentially have access to all classes at Terri Lyn's gym I'm sure for one fee she would work something out with us. I also have another yoga instructor who agreed to give access to her Saturday morning class, anyways so many possibilities. There are many things that we could do with internet down there, such as movie nights, workshops and other cultural events.

Now more than ever I believe it's a necessity.

Let me know if this is a possibility. Thanks Christine

Sent from my iPad



April 5, 2024

Tweed and Area Chamber of Commerce
PO Box 988, K0K 3J0

Municipality of Tweed
255 Metcalf Street
Tweed, Ontario, K0K 3J0

Attn: Council

Re: Partnership with Tweed Municipality regarding resident area survey

Dear Council,

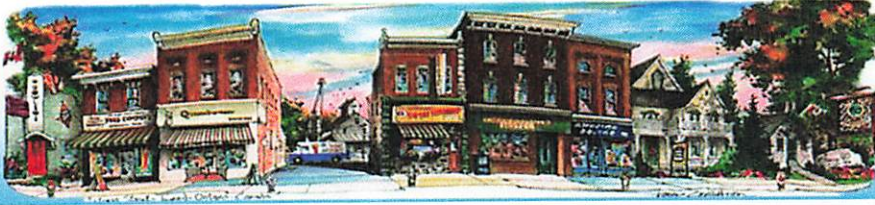
In discussions with the Rachelle Hardesty, Manager of Community Development/ Parks and Recreation, The Tweed and Area Chamber of Commerce would like to partner with the Municipality to create a resident survey to determine the goods and services residents are searching for and where they are currently travelling to source them. The results of this survey will provide insight and guide us to determine the focus of development needs for our area and which sectors to target to encourage business growth in Tweed. We will work with the Municipality on questions to include and will roll out the survey with the online program made available by the Municipality. We will encourage residents to complete the survey online. We will work with the Tweed Library to assist those who may not have access to a computer/internet.

The results of this survey will assist the 13 Ways Mainstreet Rehabilitation Task Force in collecting information for their ongoing rehabilitation of the downtown area.

We look forward to hearing from you on this decision.

Regards,

Janice Swiercz, President
On behalf of the Tweed and Area Chamber of Commerce
www.tweedchamber.com



April 5, 2024

Tweed and Area Chamber of Commerce
PO Box 988, K0K 3J0

Municipality of Tweed
255 Metcalf Street
Tweed, Ontario, K0K 3J0

Attn: Tweed Municipal Council

Re: Tweed Community Yard Sale Day, May 25th 2024

Dear Council,

The Tweed and Area Chamber of Commerce would like to propose a community event named Tweed Community Yard Sale Day on Saturday, May 25, 2024. This event will encourage sustainability and recycling practices and encourage neighbours to meet each other in our area. We would like to ask council to waive the requirement for a yard sale permit for this one day for our community. This event will compliment the other events going on in our area (Thomasburg Market) and possibly bring those from outside of our area to visit. We have planned this to occur after the annual Tweed Curling Club Yard sale that occurs on the long week in May. We will stress to residents that it will only be for the one day and to not leave any items curbside by the end of the day. We will also be able to provide a list of local second hand stores where they may be able to drop off unsold items.

We look forward to hearing from you on this decision.

Regards,

Janice Swiercz, President
On behalf of the Tweed and Area Chamber of Commerce
www.tweedchamber.com

Lucas Wales

From: Don DeGenova <mayor@tweed.ca>
Sent: April 17, 2024 7:33 AM
To: Peter Valiquette; Jamie DeMarsh; Jacob Palmateer; Jim & Christine Flieler
Cc: Gloria Raybone; Lucas Wales; Rachelle Hardesty; Ryan Reid
Subject: Fwd: Tweed & Area Historical Society

FYI...

Lucas ...please add to information correspondence under Mayor for next Council meeting.
Don DeGenova
Mayor
Municipality of Tweed

Begin forwarded message:

From: Tweed and Area Heritage Centre <tweedheritageinfo@gmail.com>
Date: April 16, 2024 at 9:39:00 AM EDT
To: Don DeGenova <mayor@tweed.ca>
Subject: Tweed & Area Historical Society

Hi Don

I hope all is well with you. The Tweed & Area Historical Society will be celebrating our 35th Anniversary this year. We would appreciate it if you would be our guest speaker at our Anniversary dinner June 22,2024 at the Kiwanis Pavilion. We know Evan was very fond of you and it is our thought that Evan would have been very pleased to have you participate in our event.

We would also like to extend an invitation to council , staff and friends to attend our celebration.

With Thanks
Tammy Meeks
Vice President/ Treasurer
Tweed & Area Historical Society

Event:

Tweed & Area Historical Society 35th Anniversary Dinner
June 22,2024
Kiwanis Pavilion , Tweed
Doors open at 5:00
Dinner at 6:00
Music provided by Peter Snell
Silent Auction
Tickets \$25.00 per person. Must be purchased in advance

Ministry of Agriculture,
Food and Rural Affairs

Ministère de l'Agriculture, de
l'Alimentation et des Affaires rurales

Office of the Minister

Bureau du ministre

77 Grenville Street, 11th Floor
Toronto, Ontario M7A 1B3
Tel: 416-326-3074
www.ontario.ca/OMAFRA

77, rue Grenville, 11^e étage
Toronto (Ontario) M7A 1B3
Tél. : 416 326-3074
www.ontario.ca/MAAARO



April 16, 2024

His Worship Don DeGenova
Municipality of Tweed
mayor@tweed.ca

Dear Mayor DeGenova:

It has been brought to my attention that some municipalities in the province have implemented new stormwater fee structures, and others are exploring doing so.

As Minister of Agriculture, Food and Rural Affairs, I am writing to ask that your municipality considers the needs and potential impacts on agriculture in your community when evaluating proposed changes to stormwater or other fees and to offer any support that my ministry can provide as you fully consider the impacts.

As you know, Ontario farms contribute significantly to local economies while supporting access to high-quality food both domestically and globally. The agri-food sector employs over 836,000 people and contributed \$48.8 billion to our provincial economy. Our government is committed to supporting the growth of the agriculture and food industry, which is why we released [Grow Ontario: a provincial agri-food strategy](#) to strengthen the agri-food sector, support economic growth, and ensure an efficient, reliable and responsive food supply for Ontarians.

To ensure that our food supply system continues to be responsible, trusted, and competitive on the world stage as well as a driver for economic growth in Ontario, it is important that all levels of government work closely with the agricultural community when evaluating new policies.

There is a need for special consideration for agricultural properties to ensure there are no unintended consequences that disproportionately impact farmers or greenhouse operators, as demonstrated in several of the new stormwater utility programs, including Brant County's proposed Stormwater Utility Program, which will exempt agricultural properties from the new proposed fee.

.../2



Good things grow in Ontario
À bonne terre, bons produits

Ministry Headquarters: 1 Stone Road West, Guelph, Ontario N1G 4Y2
Bureau principal du ministère: 1, rue Stone ouest, Guelph (Ontario) N1G 4Y2

It is also worth noting that many farmers have already invested in water management measures and may not utilize municipal waterways in the same manner as other businesses.

Staff at my ministry are available to provide guidance on supporting the growth of the agricultural community while balancing broader municipal needs. Please feel free to contact Scott Duff with any questions you may have at (519) 820-3331 or by email at scott.duff@ontario.ca.

I hope that your municipality will consider engaging more directly with farmers and greenhouse operators to mitigate any unintended impacts new charges may have. It is imperative that municipalities and the agricultural industry work together to ensure the economic prosperity of our rural communities now and well into the future.

Sincerely,

A handwritten signature in blue ink that reads "Lisa M. Thompson". The signature is fluid and cursive, with the first name "Lisa" and last name "Thompson" clearly distinguishable.

Lisa M. Thompson
Minister of Agriculture, Food and Rural Affairs

c: Scott Duff, Director, Policy Division

Did you know about the Farmers' Wellness Initiative?

- Your mental health is important! If you're a farmer or a member of a farm family and in need of mental health support, please call 1-866-267-6255 and arrange to speak with a professional today.
- For additional resources visit: <https://farmerwellnessinitiative.ca/>.



Office of the Warden, C.A.O. & Clerk
Hastings County

235 Pinnacle St. Postal Bag 4400,
Belleville ON K8N 3A9

Tel: (613) 966-1311

Fax: (613) 966-2574

www.hastingscounty.com

April 17, 2024

Honourable Doug Ford, Premier of Ontario
Premier of Ontario
Legislative Building
Queen's Park
Toronto ON M7A 1A1

Delivered via email

doug.fordco@pc.ola.org
premier@ontario.ca

RE: Hastings County Motion regarding sustainable infrastructure funding for small rural municipalities

Please be advised that Hastings County Council, at its meeting held on March 28, 2024, passed the following resolution:

WHEREAS Ontario's small rural municipalities face insurmountable challenges to fund both upfront investments and ongoing maintenance of their capital assets including roads and bridges and water wastewater and municipally owned buildings including recreational facilities and libraries;

WHEREAS in 2018, the Ontario government mandated all Ontario municipalities to develop capital asset management plans with the stipulation that they be considered in the development of the annual budget;

WHEREAS small rural municipalities (of 10,000 people or less) are facing monumental infrastructure deficits that cannot be adequately addressed through property tax revenue alone;

WHEREAS the only application approved through the recently awarded Housing Accelerator Fund to a small rural municipality was to Marathon Ontario, who received an allocation of \$1.9 million dollars while over \$1.369 billion going to Ontario's large urban centres, resulting in a 0.2% investment in rural Ontario;

WHEREAS the Ontario Government has committed \$9.1 billion to Toronto alone to assist with operating deficits and the repatriation of the Don Valley and Gardner Expressway;

WHEREAS small rural Ontario cannot keep pace with the capital investments required over the next 20 years unless both the Provincial and Federal Governments come forward with new sustainable infrastructure funding;

WHEREAS it is apparent that both the Federal and Ontario Governments have neglected to recognize the needs of small rural Ontario;

NOW THEREFORE BE IT RESOLVED THAT Hastings County call on the Ontario and Federal Government to implement sustainable infrastructure funding for small rural municipalities;

AND THAT small rural municipalities are not overlooked and disregarded on future applications for funding;

AND THAT both the Federal and Ontario Governments begin by acknowledging that there is an insurmountable debt facing small rural municipalities;

AND THAT both the Federal and Ontario Governments immediately commission a Working Group that includes a member of the Eastern Ontario Wardens Caucus, to develop a plan on how to deal with the impending debt dilemma;

AND FINALLY THAT this resolution be forwarded to The Honourable Justin Trudeau, Prime Minister of Canada, The Honourable Sean Fraser, Minister of Housing, Infrastructure and Communities of Canada; Michel Tremblay Acting President and CEO, Canada Mortgage and Housing Corporation; The Honourable Doug Ford, Premier of Ontario; The Honourable Kinga Surma, Ontario Minister of Infrastructure; The Honourable Paul Calandra, Ontario Minister of Municipal Affairs and Housing; MP Shelby Kramp-Neuman, Hastings-Lennox Addington; MPP Ric Bresee Hastings-Lennox Addington, AMO, ROMA, FCM, Eastern Ontario Wardens' Caucus and all Municipalities in Ontario.

If you have any questions regarding the above motion, please do not hesitate to contact me directly.

Sincerely,



Cathy Bradley
Director of Legislative Services

Belleville City Council is not too thrilled with the Ontario Government because of recent cutbacks and downloads from Queen's Park to the municipal level that are creating financial stress for municipalities.

As far as Belleville City Council is concerned, the Ontario government is “nOntario.” Recent cutbacks and downloads from Queen's Park to the municipal level are creating financial stress for municipalities, and in one move particularly, fatal hazards from disease. And Belleville is not alone. Resolutions from other municipalities, especially in Eastern Ontario, got strong support from City Council Monday.

One concerned the cutting out of free well water testing and closing of the provincial testing laboratory. Coun. Chris Malette reminded that it was turning over the water system management at Walkerton to private enterprise that was the key factor in the famous tragedy there that led to several deaths and many painful illnesses. He also reminded that we are approaching the 25th anniversary of that Ontario tragedy and it could be repeated with the many rural dwellers relying on well systems. He reported having just attended a meeting of the Ontario Association of Conservation Authorities that that provincial decision aroused amazement, frustration and downright anger earlier Monday.

Other members of council chipped in similar concerns. Coun. Garnet Thompson said the local health unit was dismayed and deeply concerned for well users. Other concerns included rural dweller who are renting and relying on landlords to ensure safe water supply. The \$150 cost of getting private tests under the new system might well be too much for some to pay, or the tests might simply be ignored to the detriment of health for infants and children as well as seniors and all rural residents.

Resolutions on the issue came from the Township of Asphodel Norwood, contending “the closure will increase health inequities especially in most rural communities.”

Still another resolution involved downloading of busy roads to the municipal level. It came from nearby Loyalist Township calling on the provincial government to upload responsibility and costs for municipally-owned highways or increase the community infrastructure fund to “fairly and equitably allocate resources to municipalities.” It too was quickly endorsed.

Then there was a second one from Loyalist Township, which got ardent approval, calling for making producers of Blue Box disposables be responsible for end-of-life recycling produce from “all sources.”

Coun. Malette, as chair of council's Green Committee, agreed that recycle collectors have been adding products that they will no longer accept and the situation is worsening.

Other items of “new business” included an appeal for pop-ups in Zwick' Park extend their hours of operation from 7 p.m. to 8 p.m. during summer hours when the park is still active. A spokesperson for the pop-ups agreed it is not a problem operators have paid much attention to, but they will this year and consider it.

Coun. Malette reminded that it is a good idea, but getting hired help to keep extra hours is a huge problem. And one more thing: the reason Belleville and other Quinte area municipalities were turned down for federal housing assistance appears to be density concerns. Communities whose applications were accepted allow four-plex units, while Belleville and some other communities will not approve these under current planning and zoning regulations. A resolution carried calling for staff to investigate, study and make recommendations to council was promptly carried.

Don DeGenova

Don DeGenova
Mayor
Municipality of Tweed

Tweed & Company Theatre has released its 2024 schedule for its Outdoor Stage in Tweed's Memorial Park.

Have you been to a concert at the town's iconic outdoor venue yet? 2024 marks the second season of the Tweed Outdoor Stage, located in Tweed Memorial Park. With its high-quality sound, large performance space, and ample seating/standing area, this stage is truly an awesome place to catch some live music. Plus, it backs onto the gorgeous Stoco Lake.

This is one of three venues operated by Tweed & Company Theatre. They're the leading source of live entertainment in Hastings County, bringing major music events, professional theatre, original Canadian musical theatre, comedy, and much more to Tweed and Bancroft.

They've just announced their opening and closing concerts for this summer season at The Outdoor Stage. "These concerts are not to be missed," says Artistic Director Tim Porter. "These groups both have regional and national legacies, and we couldn't be more excited to bring them to town."

The first show of the summer is top cover band Tommy Youngsteen, who will be performing Fleetwood Mac's "Rumours" and all their greatest hits on Saturday,

June 22nd at 7 p.m. Tweed & Co audiences may remember Youngsteen's past concerts that included the best of Neil Young, The Band, and Tom Petty. Their eight musicians are all members or alumni of some of the biggest JUNO award-winning Canadian groups including Serena Ryder, The Arkells, Sam Roberts, and beyond.

Then, rounding out the season will be Freddy Vette and The Commodores Orchestra! Playing Saturday, Sept. 21 at 7 p.m., this is a closing concert that is sure to delight audience members. Local musical favourite and renowned radio host, Freddy Vette is a natural rock 'n' roller who will sing all the great songs of Elvis, The Beatles, The Four Seasons, Buddy Holly, Jerry Lee Lewis, and more. And this time, he'll be backed by Canada's oldest continuously-operating big swing band, The Commodores Orchestra! They've been around for almost 100 years and include seventeen of the finest musicians in Canada. "I am excited and honoured to perform with the longest running big band in the universe," says Freddy. "It ROCKS!"

Individual tickets for both shows are as follows: General Seating is \$30 + HST, and VIP Seating is \$40 + HST. Or, you can purchase the Summer Concert Combo and save 15%! The combo allows you to buy tickets to both shows at once. General Seating for the combo is \$50 + HST, and VIP Seating is \$65 + HST.

Keep an eye out for additional concert and event announcements that will round out this awesome season. One to note: Elvis and Friends will be playing The Tweed Outdoor Stage on Saturday, Aug. 31 at 7 p.m. Presented by Tweed Music Festivals, catch some award-winning impersonators including Cote Deonath as Elvis, Matt Cage as Johnny Cash, and Gavin Rosseau as Roy Orbison. Tickets are \$40 + HST. To learn more or purchase tickets to any of these events, visit www.tweedstage.ca or call the box office at 613-478-6060.

Tweed & Company Theatre has an incredible lineup at all their venues this year. Their flagship performance space, The Marble Arts Centre, is currently undergoing a major renovation that will turn the facility into a state-of-the-art cultural hub. At that venue along with the Bancroft Village Playhouse, catch Dear Rita, Million Dollar Quartet, A Night At The Grand Ghouls Opry, A Christmas Carol, and so much more. Anne of Green Gables will be on the schedule in Bancroft only. The company also offers youth and adult theatre camps throughout the year. Tweed & Company Theatre is always trying to keep theatre accessible, and offers some of the lowest ticket prices in the province, with prices ranging from \$23.50 + HST to \$38.50 + HST for major productions. Learn more at www.tweedandcompany.com.

Don DeGenova
Mayor
Municipality of Tweed



April 11, 2024

Hon. Paul Calandra
Minister of Municipal Affairs and Housing
via Email:
minister.mah@ontario.ca

Re: Jurisdiction of Ontario's Ombudsman

The following resolution, adopted by City Council at their meeting on April 8, 2024, is forwarded for your information and necessary action.

That Council approve the recommendations outlined in Report LSOCS24-005, dated April 2, 2024 of the Commissioner, Legislative Services, as follows:

- a) That the Honourable Paul Calandra, Minister of Municipal Affairs and Housing, be requested to introduce a Bill to amend the Ombudsman Act to require the Ontario Ombudsman to provide to each municipality, if requested by the municipality, sufficient particulars of each investigation, matter or case respecting the municipality that is referred to in each of the Ombudsman's Annual Reports to permit the municipality to fully understand and address the subject matter of each such investigation, matter or case including:
 - i) a copy of each complaint, as applicable, redacted only to the extent of individuals' personal information contained therein;
 - ii) the identities of the municipality's employees, officers and members of Council with whom the Ombudsman was consulting in respect of the investigation, matter or case; and
 - iii) particulars of the outcome of the investigation, matter or case including the Ombudsman's findings, conclusions and recommendations, if any.
- b) That the City Clerk forward Council's resolutions resulting from Council's approval of these recommendations to Minister Calandra, MPP David Smith, the Association of Municipalities of Ontario and to the municipal Clerks of Ontario's municipalities.

Sincerely,

J. Kennedy

John Kennedy, City Clerk

cc: David Smith, MPP
Association of Municipalities of Ontario (AMO)
All Ontario Municipalities

The Corporation of the
City of Sault Ste. Marie



Clerk's Department

Rachel Tyczinski
City Clerk

April 11, 2024

The Right Honourable Justin Trudeau
Prime Minister of Canada
Office of the Prime Minister
80 Wellington Street
Ottawa, ON
K1A 0A2

Dear Sir:

Re: Intimate Partner Violence and Coercive Control

Please be advised that at its April 8, 2024 City Council meeting, Sault Ste. Marie City Council passed the following resolution:

Whereas the jury that heard the Carol Culleton, Anastasia Kuzyk, and Nathalie Warmerdam inquest (The Renfrew County Inquest) issued 86 recommendations to prevent future deaths and delivered those recommendations to the Province of Ontario; and

Whereas recommendation #85 of the inquest is to include "coercive control", as defined in the *Divorce Act*, as a criminal offence or as a type of assault under section 265 of the *Criminal Code*; and

Whereas according to experts, a perpetrator has privileged access to information about the target by virtue of the closeness of an intimate relationship and, as such, is able to identify unique vulnerabilities that can be exploited for coercive control; and

Whereas Coordinating Community Responses to Domestic Violence cites scholars and advocates in the field have consistently described intimate partner violence as both an expression of, and an attempt to maintain, power and control over intimate partners; and

Whereas in 2019, according to the Government of Canada, of the 107,810 people aged 15 and over who experienced intimate partner violence 79% were women. 55% of women who experienced physical or sexual intimate partner violence feared a partner at some point. Being afraid of a partner can indicate intimate partner violence that is more coercive, more severe, and more likely to reflect a pattern of abusive behaviours; and

Whereas between 2014 and 2019 in Canada, there were 497 victims of intimate partner homicide, and 80% (400 victims) were women; and

99 Foster Drive, Sault Ste. Marie, ON P6A 5X6
saultstemarie.ca 705.759.5391 | r.tyczinski@cityssm.on.ca

Whereas while Indigenous women account for about 5% of all women in Canada, they accounted for 21% of women killed by an intimate partner between 2014 and 2019 (83 victims). In 2021, the rate of gender-related homicide of Indigenous women and girls was more than triple that of gender-related homicides of women and girls overall (1.72 versus 0.54 per 100,000 women and girls); and

Whereas the Government of Canada names coercive control as one of the acts included in intimate partner violence, but does not include coercive control as an offence contained within the *Criminal Code* of Canada* and

Whereas Bill C332, a private member's bill to amend the Criminal Code to create an offence of exercising coercive control of an intimate partner by engaging in a pattern of conduct that consists of any combination, or any repeated instances, of any of the following acts: using, attempting to use or threatening to use violence against certain persons, coercing or attempting to coerce the intimate partner to engage in sexual activity or engaging in other conduct that could reasonably be expected to cause the intimate partner to believe that their safety, or the safety of a person known to them, is threatened**

Now Therefore Be It Resolved that the Sault Ste. Marie City Council express its support for Bill C-332 as well as call on the Government of Canada to support Bill C-332 and enact the necessary amendments to the *Criminal Code* of Canada to include coercive control of an intimate partner; and

Further it be resolved that a copy of this motion be circulated to the Right Honourable Justin Trudeau, Prime Minister of Canada, the Honourable Dominic LeBlanc, Minister of Public Safety, the Honourable Patty Hajdu, Minister of Indigenous Services, the Honourable Mark Holland, Minister of Health, the Honourable Marci Len, Minister for Women and Gender Equality and Youth, the Honourable Jenna Sudds, Minister of Families, Children and Social Development, the Honourable Arif Virani, Minister of Justice, City of Sault Ste Marie MP Terry Sheehan, MP Laurel Collins, the Association of Municipalities of Ontario, Federation of Northern Ontario Municipalities, Federation of Canadian Municipalities, and all Ontario municipalities.

- * <https://women-gender-equality.canada.ca/en/gender-based-violence/intimate-partner-violence.html>
- ** <https://www.parl.ca/documentviewer/en/44-1/bill/C-332/second-reading>
- <https://www150.statcan.gc.ca/n1/pub/85-002-x/2023001/article/00003-eng.htm>

Sincerely



Rachel Tyczinski
City Clerk

April 11, 2024

Please be advised that during the regular Council meeting of April 9, 2024 the following resolution regarding seeking support for the Province to amend Ontario Regulation 39/121: Blue Box for 'ineligible' sources.

RESOLUTION NO. 2024-179

DATE: **April 9, 2024**

MOVED BY: **Councillor Engelsdorfer**

SECONDED BY: **Councillor Braney**

WHEREAS under Ontario Regulation 391/21: Blue Box producers are fully accountable and financially responsible for their products and packaging once they reach their end of life and are disposed of, for 'eligible' sources only;

WHEREAS 'ineligible' sources which producers are not responsible for include businesses, places of worship, daycares, campgrounds, public-facing and internal areas of municipal-owned buildings, and not-for-profit organizations, such as shelters and food banks

WHEREAS should a municipality continue to provide services to the 'ineligible' sources, the municipality will be required to oversee the collection, transportation, and processing of the recycling, assuming 100% of the costs;

WHEREAS Prince Edward County has approximately 600 or more "non-eligible" sources that will not be provided service from the Producer Responsibility Organization after transition begins.

THEREFORE BE IT RESOLVED THAT the Council of Prince Edward County joins the Municipality of Chatham-Kent in their appeal to the Provincial Government to amend Ontario Regulation 391/21: Blue Box so that producers are responsible for the end-of-life management of recycling products from all sources;

AND FURTHER THAT this resolution be forwarded to the Honourable Doug Ford, Premier of Ontario, the Honourable Andrea Khanjin, Minister of the Environment, Conservation, and Parks, Todd Smith, Bay of Quinte MPP, the Federation of Canadian Municipalities, the



From the Office of the Clerk
The Corporation of the County of Prince Edward
T: 613.476.2148 x 1021 | F: 613.476.5727
clerks@pecounty.on.ca | www.thecounty.ca

Association of Municipalities of Ontario, the Eastern Ontario Wardens Caucus, Quinte Waste Solutions, and all Ontario Municipalities.

CARRIED

Yours truly,

Catalina Blumenberg, **CLERK**

cc: Mayor Steve Ferguson, Councillor Engelsdorfer, and Marcia Wallace, CAO



4800 SOUTH SERVICE RD
BEAMSVILLE, ON L0R 1B1
905-563-8205

April 3, 2024

SENT VIA EMAIL: Premier@ontario.ca

The Honourable Doug Ford
Premier of Ontario
Legislative Building, Queen's Park
Toronto, ON M7A 1A1

Dear Honourable Doug Ford:

RE: Town of Lincoln Council Resolution – Extension of Bill 23 Timelines regarding Heritage Registry Lists

Please be advised that the Council of the Corporation of the Town of Lincoln at its Council Meeting held on March 25, 2024, passed the following motion regarding the Extension of Bill 23 Timelines regarding Heritage Registry Lists:

Resolution No: RC-2024-33
Moved by Mayor Easton; Seconded by Councillor Lynn Timmers

WHEREAS subsection 27(16) of the *Ontario Heritage Act* stipulates that any non-designated heritage property listed on the municipal register of properties as of December 31, 2022 shall be removed from the municipal register on or before January 1, 2025, if the council of the municipality does not give a notice of intention to designate the property under subsection 29(1) of the *Ontario Heritage Act* on or before January 1, 2025; and

WHEREAS since January 1, 2023, municipal staff and members of the Heritage Advisory Committee have been diligently working to: review the municipal heritage register; research the heritage value and interest of listed (non-designated) properties; review and research the heritage value and interest of non-designated properties; determine which properties should potentially be designated in accordance with the provisions of Section 29 of the *Ontario Heritage Act*; and take all required steps to designate such properties; and

WHEREAS the above-noted work involving 247 listed properties in the Town of Lincoln is extremely time-consuming and cannot be completed by December 31, 2024, with the limited municipal resources available.

WHEREAS the Heritage Advisory Committee on March 14, 2024 provided support to extend the January 1, 2025 deadline for five years to January 1, 2030 to continue efforts required to designate properties.

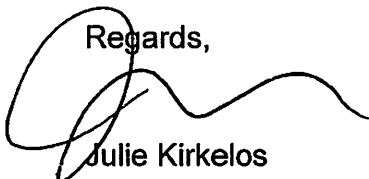
NOW THEREFORE BE IT RESOLVED THAT the Council of the Town of Lincoln authorize the Mayor to promptly send a letter to Doug Ford, Premier of Ontario, and Michael Ford, Minister of Citizenship and Multiculturalism, requesting that Subsection 27(16) of the *Ontario Heritage Act* be amended to extend the above-noted deadline for five years from January 1, 2025 to January 1, 2030; and

FURTHER THAT Council direct staff to forward this resolution to all municipalities in Ontario seeking support of the ACO correspondence.

CARRIED

If you require any additional information, please do not hesitate to contact the undersigned.

Regards,



Julie Kirkelos
Town Clerk
jkirkelos@lincoln.ca

JK/dp

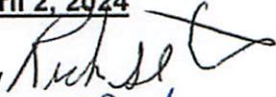

Cc: Premier of Ontario
Minister of Citizenship and Multiculturalism
All Ontario Municipalities

Terrace Bay
Regular Council - 02 Apr 2024

Item a)

Date: April 2, 2024

CR91-2024

Moved by 
Seconded by 

WHEREAS municipal public works departments from across the Province of Ontario provide invaluable services to our communities ensuring the health and safety of all residents;

AND WHEREAS, if it was not for our municipal public works employees from across the Province of Ontario maintaining our public roads systems, our communities would not be able to function as emergency personnel could not respond to calls, school buses could not get our children to school, residents would not be able to get to work, school or appointments and many more basic functions would not be able to happen;

AND WHEREAS, municipal public works departments are already feeling the impacts of a labour shortages, which will only be exasperated over the next three (3) to five (5) years, which will cause the levels of service that municipalities are able to provide to ensure the health and safety of our residents to decrease;

AND WHEREAS, there is currently no provincial-wide course that properly trains potential municipal public works employees, specifically relating to municipal heavy equipment;

BE IT THEREFORE RESOLVED THAT the Corporation of the Township of Terrace Bay supports the work of the Association of Ontario Road Supervisors to develop a Municipal Equipment Operator Course to address this issue;

AND BE IT FURTHER RESOLVED THAT Council for the Corporation of the Township of Terrace Bay calls on the Province of Ontario's Ministry of Minister of Labour, Immigration, Training and Skills Development to fully fund the Municipal Equipment Operator Course in 2024 through the Skills Development Fund;

AND BE IT FURTHER RESOLVED THAT, a copy of this Resolution be forwarded to the Minister of Labour, Training, Immigration and Skilled Trades, David Piccinni; our local Member of Provincial Parliament; the Association of Municipalities of Ontario (AMO); the Association of Ontario Road Supervisors (AORS); and all Ontario Municipalities.

☒ Carried ☐ Defeated ☐ Recorded Vote

Recorded Vote:

| | Yes | No |
|-------------------------|-----|----|
| Mayor Paul Malashewski | | |
| Councillor Gary Adduono | | |
| Councillor Chris Dube | | |
| Councillor Bert Johnson | | |

| | | |
|---------------------------|--|--|
| Councillor Rick St. Louis | | |
| | | |



 Mayor

The Corporation of the Municipality of Brockton - Council Meeting

Agenda Number: 7.2.
Number: 24-10-04
Title: Municipality of Tweed Resolution - Support for Natural Gas to Secure Access to Affordable Energy
Date: Tuesday, March 26, 2024

Moved By: Kym Hutcheon
Seconded By: Tim Elphick

Whereas access to natural gas is important to residents and businesses in our community for affordability and reliability;

And Whereas the Ontario Energy Board's (OEB) decision on Phase 1 of the Enbridge Gas 2024 rebasing application, issued on 21 December 2023, has concerning implications including putting into question the future access to natural gas that support of economic development, affordable housing growth, and energy reliability in communities such as the Municipality of Brockton;

And Whereas Ontario is growing and access to affordable energy to support this growth for homes and businesses is crucial, as is a measured approach to energy transition as not having access to natural gas will stifle economic growth and put housing and energy affordability at risk;

Now Therefore Be It Resolved that the Municipality of Brockton supports a measured approach to Ontario's energy transition;

And Further that the Municipality of Brockton recognizes that there may not be enough electricity available to replace the energy provided by natural gas and meet the increased demand from electrification;

And Further that natural gas must continue to play an integral role in meeting the energy needs of Ontario;

And Further that the Municipality of Brockton supports the work the Government of Ontario has done to date, including the Natural Gas Expansion Program and Electrification and Energy Transition Panel's call for a clear policy on the role of natural gas to secure access to affordable energy;

And Further that this resolution be circulated to the AMO, Premier of Ontario Doug Ford, the Ministry of Energy, MPP Lisa Thompson, Enbridge Gas Inc., EPCOR, and the Municipality of Tweed.

Carried

Original Signed By
Mayor - Chris Peabody



2023 Annual Report

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Introduction

Mission & Vision

At Quinte Conservation Authority (QC), our **Vision** is to advance watershed knowledge and collective actions to strengthen our natural ecosystems. This is supported by our **Mission** in creating a sustainable ecosystem where people and nature live in harmony.

A message from our Board Chair

Despite monumental shifts in the manner in which Quinte Conservation (QC) and all other conservation authorities (CAs) operate in Ontario, 2023 was a year of accomplishments and adaptation. By examining some of the highlights and hurdles QC faced in 2023, we can see how a nimble approach to adaptability has become one of our hallmarks for moving forward over the past year.

It is because of the ever-changing platform upon which we have been asked to perform our legislated duties, we have come to appreciate and embrace the resiliency of our remarkable staff and partners in helping adapt to the legislative changes imposed upon us by the provincial government, such as the changes made to programs and services once O.Reg 596/22 of the Conservation Authorities Act came into effect on January 1, 2023, and Bill 23 the More Homes Built Act. QC's efforts also ensured the watershed's resilience to hydrological events in 2023, for example, monitoring the Moira River's Spring Freshet, which was higher than the previous two years.

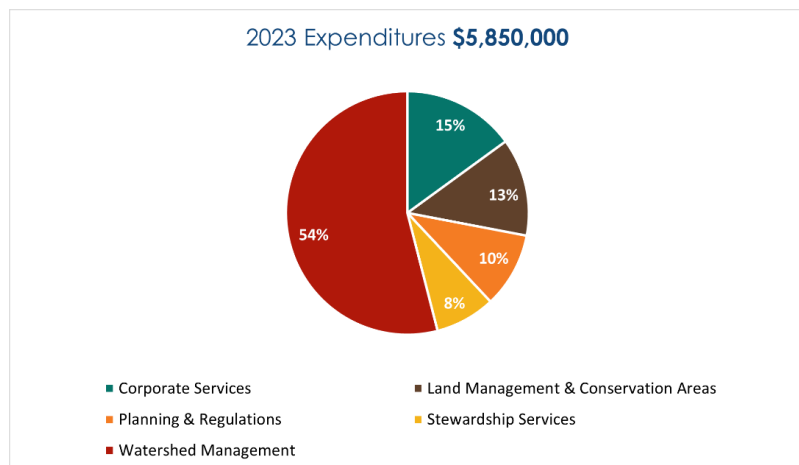
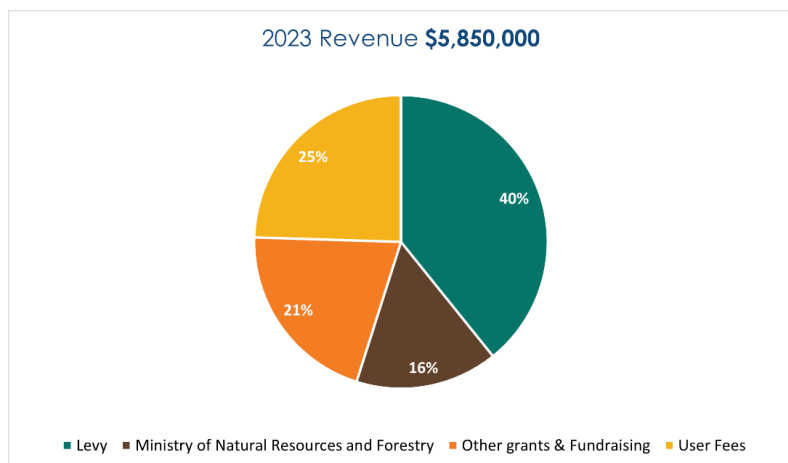
The past year was marked by several remarkable milestones that underscored the organization's commitment to environmental stewardship and community engagement, for example, QC contributed 10,357 hectares of conservation areas and reserves towards Canada's international commitment to protect 30 percent of lands and waters by 2030. We continued to monitor the Bay of Quinte for problem areas from blue-green algae blooms and invasive species like Water Soldier, approaching the eventual de-listing from a 'Great Lakes pollution hot-spot or area of concern'.

In all, 2023 can be summed up as a year of change and challenges, but not insurmountable in our ability to address the changing realities of a political climate in which our roles are required to meet those changes and challenges. We will continue, in 2024, to carry out our mandates,

help our member municipalities deal with climate change initiatives and adaptations and our key role in watershed management and stewardship.

Thank you for being our partners on the journey!

Financial Summary



Permits & Planning

QC's Planning and Regulations Department made significant changes to their programs and services provided to their municipal partners when O.Reg 596/22 of the Conservation Authorities Act came into effect on January 1, 2023.

The new regulation prevents QC from providing technical review and comments related to natural heritage, hydrogeology for private services, and specific aspects of stormwater management on proposals and files circulated to QC under the Planning Act (1990).

The new regulation means QC is limited to commenting only on natural hazards, Source Water Protection and stormwater quantity, while municipal partners are required to seek out private consultants to conduct these important reviews. This has resulted in additional costs to applicants and a regrettable loss of a holistic, watershed-guided review.

In addition to the new regulation, a Minister's Order was issued in December 2022 which froze all CAs fees associated with planning and permitting fees. A nominal cost of living increase is typically applied to QC's fee schedule each year, however for 2023 this was not permitted, and the Order has since been extended throughout all of 2024.

The QC Planning and Regulations Department is based on a cost recovery model from user fees, municipal levy and some Section 39 Transfer payment dollars. The freeze on fees creates an imbalance on QC's annual budget which, in 2023, had an unfortunate negative impact on the department. Despite these changes, staff adapted and continued to provide timely and informed services to ensure responsible development in the watershed.



420
Planning Applications



370
Permits Issued



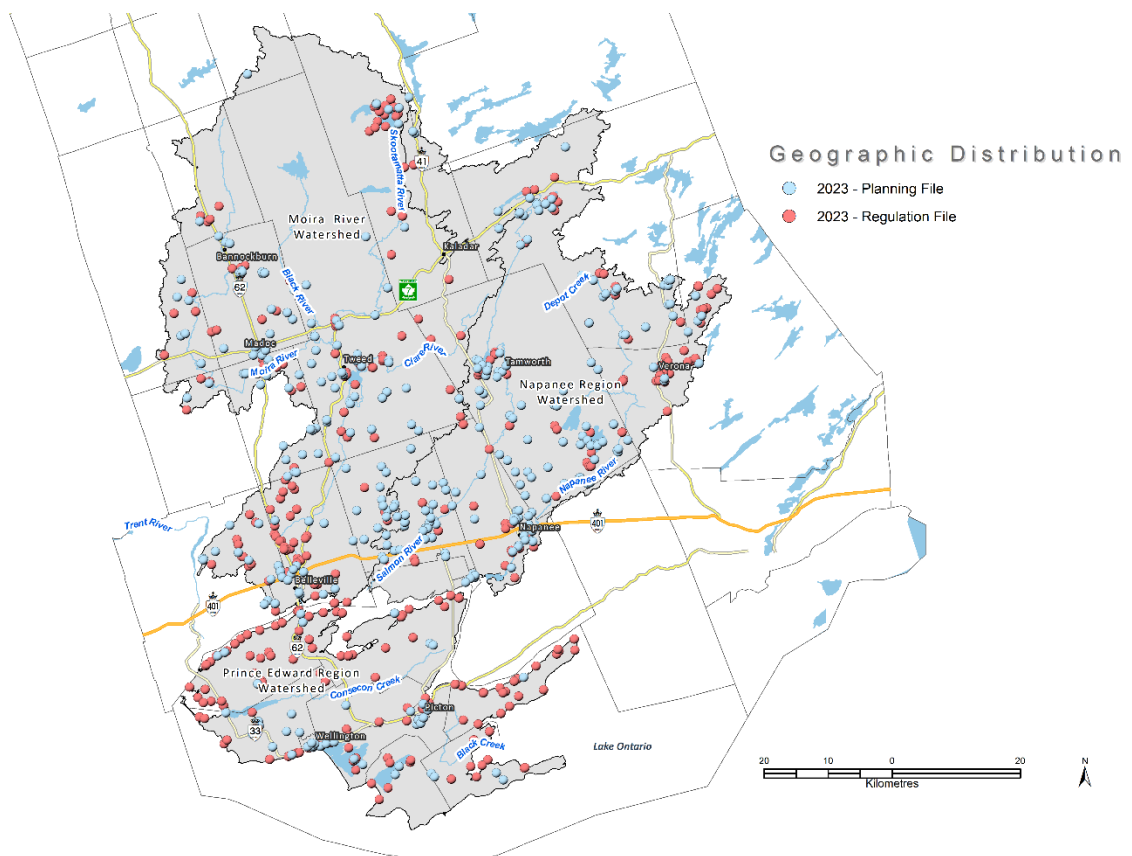
560
Site Visits

Planning

In 2023, staff reviewed over 420 planning applications including subdivisions, site plan control applications, official plan and zoning by-law amendments, consents and minor variances. An additional 64 Property Clearance/Legal Letters were issued to lawyers and prospective purchasers, providing valuable information on the various environmental features on newly purchased properties.

Permit Applications

In 2023, 391 applications were received and over 370 permits were issued. Three applications were denied, which resulted in two hearings before the QC Executive Board. QC staff were successful at the hearings and received a positive outcome from an appeal to the Ontario Land Tribunal. Reports from concerned landowners regarding development that may not be permitted are diligently followed up on by staff and nearly 40 investigations were carried out.



Staff conducted 560 site visits across the QC watershed.

The Planning and Regulations Department released two new guidance documents in 2023:

1. The Karst (Unstable Bedrock) Investigation Guidelines outline the expectation for technical studies that are required when Karst topography is suspected on a property. The implementation of these guidelines should help minimize time spent by both the applicant and QC staff in the completion and review of technical studies and improve the understanding hazard.
2. The QC Section 28 Compliance and Enforcement Administrative Guidelines outline QC's approach to compliance and enforcement activities including complaint response, identifying known or potential violations, and making decisions on the appropriate level of action to take for complaints, violations, and non-compliance issues. The guidelines should help to ensure consistency and transparency regarding these important decisions.

In addition, an updated online permit application form and the option for online payment was introduced and posted to QC's website and has drastically cut down on the processing time of permit applications and plan review.

Learn more about Planning and Regulations [here](#).

Water Levels

2023 Spring Freshet

The spring freshet of 2023, was comparatively uneventful compared to historic norms. Although peak springtime flows saw a general increase in all watersheds from the previous two years, it was still below the typical spring peak of bank full conditions. This year, only the Moira River had a notable response, slightly exceeding this typical condition.

Moira River

The 2023 Spring Freshet on the Moira River was notably higher than the previous two years (just exceeding Bank Full Conditions), and representative of springtime levels across QC watershed.

The Spring Freshet for the Moira River is considered the snow melt induced river peak, in the springtime between mid-March and early May.

| 2023 Spring Peak Flows | | | | |
|------------------------------|---------------|----------------|----------------------|-----------------------|
| River | Date | Peak Flow (cm) | Bankfull (2 yr) (cm) | Highest Recorded (cm) |
| Moira River at Foxboro | April 9, 2023 | 249 | 210 | 364 |
| Salmon River at Shannonville | April 7, 2023 | 68.5 | 77 | 141 |
| Napanee River at Camden East | April 8, 2023 | 45 | 69 | 78 |

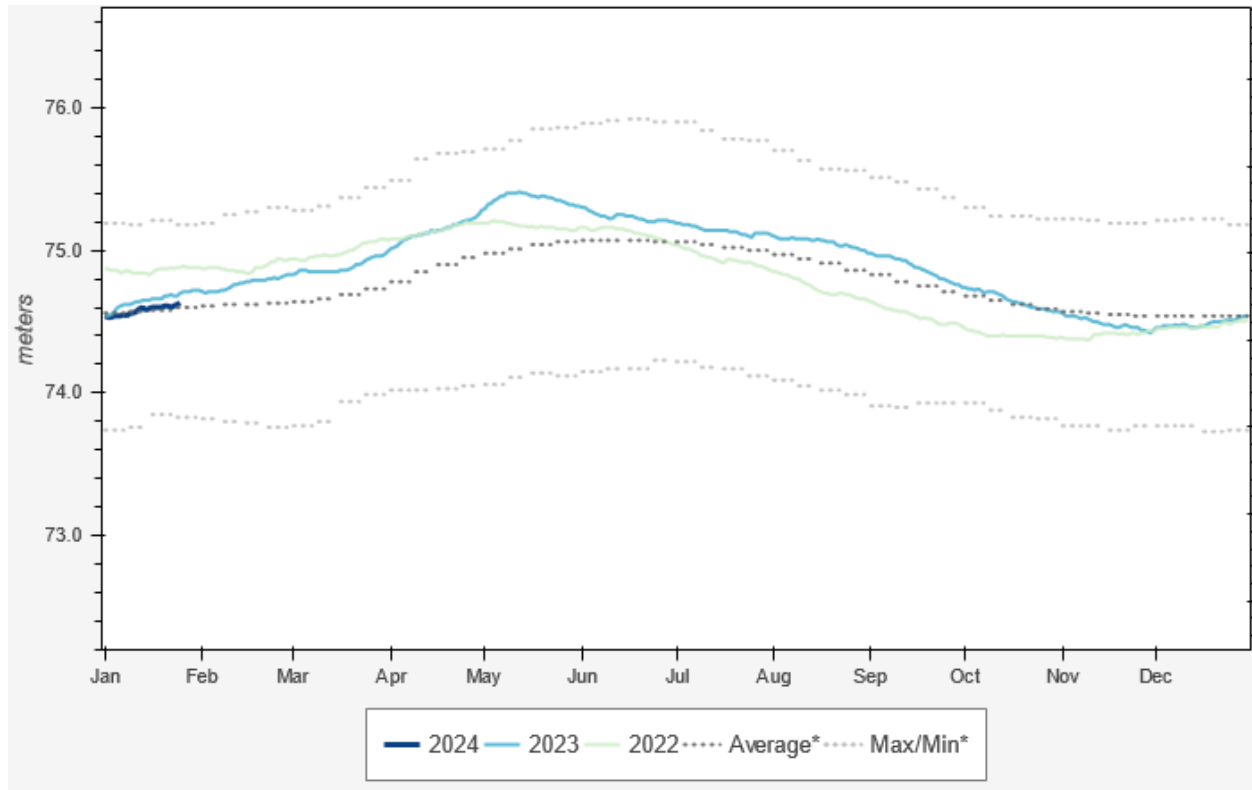
| Recent Yearly Peak Flows | | | | | |
|------------------------------|------|------|------|----------------------|-----------------------|
| River | 2021 | 2022 | 2023 | Bankfull (2 yr) (cm) | Highest Recorded (cm) |
| Moira River at Foxboro | 113 | 173 | 249 | 210 | 364 |
| Salmon River at Shannonville | 42 | 53 | 68.5 | 77 | 141 |
| Napanee River at Camden East | 25 | 48 | 45 | 69 | 78 |

The Freshet started with typical timing, around March 16. It was preceded by some incremental snow melt starting in mid-January, which by mid-March had melted out a notable portion of the total seasonal snow accumulation. The final snow melt occurred steadily over the course of two weeks into early April.

The arrival of springtime rains, which significantly increased the final peak flow, differed from last year. Snow over most of the watershed was depleted well before the peak around March

26. The northern part of the watershed retained an average snowpack, which continued to melt out during the rain events. However, a series of thaw and freeze cycles resulted in a drawn-out event.

Due to notable rainfall at the end of the snow melt cycle, 2023's springtime peak flow was bumped up to the two-year flood range.



Lake Ontario

Lake Ontario outflows were significantly above average in efforts to try and reduce water levels to near normal conditions in the beginning of 2022. By mid-September, Lake Ontario water levels were below the long-term averages. Aggressive outflow management by the International Joint Commission continued well into the fall and low precipitation levels over the summer contributed to this condition. The water levels in 2023 were above the long-term normal range.

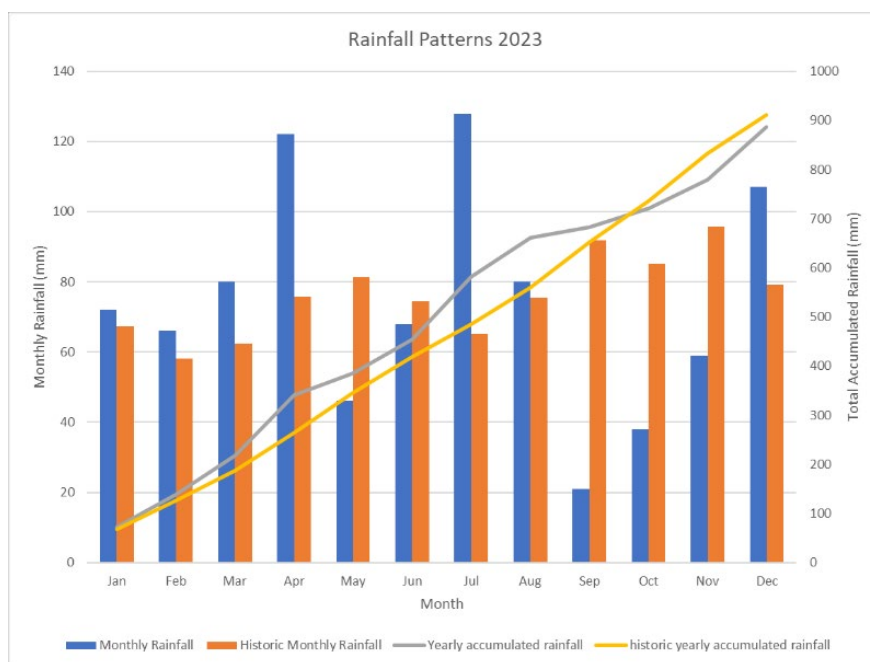
Lake Ontario water levels are influenced by uncontrolled inflow from Lake Erie, precipitation, local runoff directly into Lake Ontario, and allowable Lake Ontario outflows. All the Great Lakes are currently experiencing higher than average lake levels. Eventually, this water must pass

through Lake Ontario. It can be expected that above average inflows into Lake Ontario, and aggressive outflow rates, are anticipated to continue for several more years. However, a return to flooding levels experienced during 2017 and 2019 is unlikely.

In 2023, lake levels did not require QC staff to issue any long-term flood messages to the public.

Low Water Conditions

Although there was no Low Water or Drought Condition declaration in QC's watershed in 2023, precipitation patterns were unsettled and variable over the course of the year. The overall precipitation received by the region by year end was very close to the long-term average, there were two multi-month dry periods interspersed by wet months that mitigated the impact. Although there were months that were dryer than normal, the conditions were short lived that would cross thresholds to declare a Low Water status.



The winter and early spring had average to above average precipitation. A wet April raised the springtime flows into a more typical Bank Full Condition.

The impacts of a dry, late spring were then offset by a wet July. Summer surface water flows and lake levels became unusually high, reaching springtime levels (but not flood risk levels), after a series of large widespread summer rain events.

With surface and ground water fully recharged by the end of July, the impacts of the subsequent dry period in September through November were largely mitigated. The absence of rainfall during this period moved the thresholds into a low water condition on a moving three-month basis, as improving rainfall amounts arriving in later half of November, indicated reduced risk on a one-month basis.

| Low Water Precipitation Indicators | | | | | | | | | | | | | |
|--|-------------------|------------|--------------|------------|--------------|--------------|--------------|------------------------------|---------|---|---|---|------------|
| Month: | Nov | | | | | | | | | | | | |
| Day: | 30 | | | | | | | | | | | | |
| Watershed | Gauge | Current | | | | Historical | | Percent of Historical Precip | | Rainfall Needed to move out of Level 3 (mm) | Rainfall Needed to move out of Level 2 (mm) | Rainfall needed to move out of Level 1 (mm) | Data Since |
| | | Date** | 1 Month (mm) | Date** | 3 Month (mm) | 1 Month (mm) | 3 Month (mm) | 1 Month | 3 Month | | | | |
| EC Gauges | | | | | | | | | | | | | |
| | Belleville | 2023-11-30 | 60.0 | 2023-11-30 | 120.0 | 95.7 | 270.1 | 63% | 44% | N/A | 42.0 | 96.0 | Jan 1866 |
| | Point Petre (PEC) | 2023-11-30 | 69.0 | 2023-11-30 | 138.0 | 95.7 | 270.1 | 72% | 51% | N/A | 24.0 | 78.0 | Jul 2020 |
| | Centreville | 2023-11-30 | 47.0 | 2023-11-30 | 110.0 | 100.9 | 300.1 | 47% | 37% | 10.0 | 70.0 | 130.0 | Dec 1985 |
| | Trenton | 2023-11-30 | 63.0 | 2023-11-30 | 109.0 | 95.5 | 266.5 | 66% | 41% | N/A | 50.9 | 104.2 | Jan 1995 |
| | Bancroft | 2023-11-30 | 53.0 | 2023-11-30 | 164.0 | 83.8 | 250.2 | 63% | 66% | N/A | N/A | 36.1 | Jun 1995 |
| QC Weather Station | | | | | | | | | | | | | |
| NRW | 2nd Depot Lake | 2023-11-30 | 41.0 | 2023-11-30 | 105.0 | 102.4 | 206.0 | 40% | 51% | N/A | 20.4 | 59.8 | Jan 2005 |
| **Dates that are red indicate that there is no recent data from the last 7 days. These gauges should not be used in low water decisions. | | | | | | | | | | | | | |
| *Update current values manually from Environment Canada's website | | | | | | | | | | | | | |
| **Dates that are red indicate that there is no recent data from the last 7 days. These gauges should not be used in low water decisions. | | | | | | | | | | | | | |

Rainfall in December brought the total annual rainfall up to the average range, as well as a full recovery of stream flows and groundwater, just ahead of the ground freezing.

Flood Mitigation Investigations

In the spring, QC received final reports for the Lane Creek and Deer Creek Flood Mitigation Investigations. The purpose of the reports was to explore opportunities to reduce the floodplain along the creeks to protect people and property from flooding. Deer Creek information was presented to Centre Hastings Council in July.

To reduce the flood damage to existing residential and commercial properties within the Town of Wellington, the preferred alternative was to divert flood waters east of Belleville Street. This alternative would have the added benefit of reducing the floodplain on vacant lands which could be developed in the future. The report recommended improvements to the Niles Street culvert. Similar to the Deer Creek study, the preferred alternative would be costly to implement. Further investigation would be required to assess the feasibility of the project.

Beaver Activity

There are hundreds of beaver dams in the Quinte watershed. In 2023, some lakes with residential properties along the shoreline saw water levels rise due to the presence of beaver dams. In 2023, beaver dams caused water levels to rise on Fifth Depot Lake and Mellon Lake.

Around July 1, beaver dams at Joeperry and Pearson Lakes in Bon Echo Park breached, causing high water levels on Wolfe Creek. Downstream, Skootamatta Lake rose to spring water levels. Some shoreline residents experienced flooded docks because the water levels were unexpected in the summer. QC notified residents of the beaver dam breach and advised residents to secure loose items along the shoreline. QC also operated the Skootamatta Lake to alleviate high water levels.

On August 10, a 25 mm rainfall event caused a suspected beaver dam breach upstream of Mellon Lake. Mellon Lake exceeded typical spring conditions. Members of the public reported significant beaver debris on Mellon Lake, docks underwater, and water overtopping the banks of the Clare River. QC issued a media release notifying residents of the high-water levels.

On August 16, another beaver pond release washed out the entrance to Sheffield Conservation Area. This prompted the closure of the entrance to avoid vehicular damage. The entrance was repaired on August 17 and access was reopened.

Downstream of beaver dam breaches experience high water, however, as the beaver ponds drain, water levels decrease upstream. This was the case on Varty Lake in the fall.

QC does not manage beaver activity and encourages the public to be mindful of provincial and federal guidance when addressing any beaver concerns. The MNRF provides resources on what to do [if beavers are causing damage to properties](#) and who to contact for advice on how to control the level of water behind a beaver dam. DFO has [a code of practice](#) for beaver dam breaches and removal to prevent harmful impacts to fish and fish habitat.

Water Control Structures

QC owns, operates and maintains 40 water control structures (dams) in the Quinte watershed, each providing flood management, raising low water levels, recreation, water supply, habitat creation, historic, and/or hydro power production. Major maintenance on these structures is often supported through the Water and Erosion Control Structure Infrastructure (WECS) program, sponsored by the Ontario Ministry of Natural Resources and Forestry (MNRF).

Colebrook Dam Safety Review and Public Safety Risk Assessment

The Colebrook Dam, built in 1966 with a major rehabilitation in 1980 and 2015, underwent a Dam Safety Review (DSR) per MNRF guidelines and a Public Risk Assessment.

The DSR found the dam to have a Low Hazard Potential classification. The dam was found to be structurally stable. Several minor public safety measures were suggested such as increased signage and fencing. These measures will be explored in a timely manner.



Photo 1: Looking East at downstream face.

Third Depot Apron Removal

The 3rd Depot Dam consists of a main dam, a saddle dam, and a concrete overflow weir. Downstream of the overflow weir was a concrete apron. This apron began to collapse due to

undermining, and presented a safety issue as it was part of a recreational trail. In the spring, this issue was resolved by breaking up the apron concrete to avoid collapse. Trail signage was also modified to minimize any users that may cross the rubble.



Photo 2: Looking East, post apron demolition.

Upper Arden Dam Trash Rack

Debris at the Upper Arden Dam was an ongoing concern as it frequently plugged up the dam's log bay. This slowed the flow over the dam and lowered the downstream water levels. In the spring, QC staff installed a trash rack which is designed to protect against clogging under all flow conditions. To date, the trash rack has been effective.

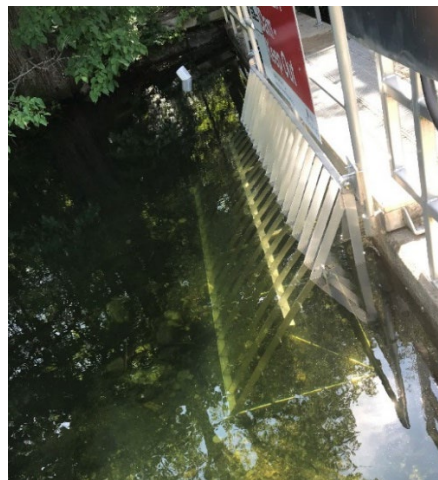


Photo 3: Upper Arden Trash Rack Following Installation

Middle Arden Dam Log Replacement

Through the 2018 Capital Asset Management Plan, staff recommended that the Middle Arden Dam logs be replaced due to increased leakage between the logs. The head pond was becoming increasingly difficult to keep at elevation particularly during drought conditions. Staff completed this replacement in the summer.



Photo 4: Middle Arden Dam: Looking Upstream at the Logs. Post Replacement. Water elevation is overtopping the top log.

Watershed Monitoring

QC is involved in several monitoring programs that collect scientific data to assess the ecological health of the Quinte watershed, track trends, and alert potential issues.

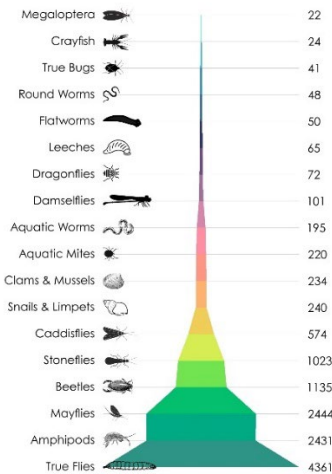
The following programs are critical to producing QC's Watershed Report Card, which is a summary on the state of forest and wetland conditions, and surface water and groundwater resources. In 2023, staff published the [2017-2021 Watershed Report Card](#). QC's watersheds (Moir River, Napanee River, Salmon River and Prince Edward Peninsula) are assessed on four categories and scores ranged from 'A' to 'B'.



Benthos (Benthic macroinvertebrates)

The [Ontario Benthos Biomonitoring Network](#) (OBBN), designed and managed by the Ministry of Environment, Conservation and Parks (MECP), is a provincial network used to monitor the quality of the watersheds.

Staff sampled 48 sites throughout various streams of the Quinte Watershed in 2023. The data gathered supports the identification of stream conditions. By tracking these sites long-term, we can later determine the conditions of various watersheds and sub-watersheds, as well as detect changes in the water quality. Staff identified 15,755 benthic invertebrates. (See illustration)



Surface Water

In collaboration with the MECP, QC has been participating in the [Provincial Water Quality Monitoring Network](#) (PWQMN) for more than 50 years, collecting monthly water quality information. Surface water quality samples are collected from 28 monitoring sites across the Quinte Watershed between April and October.

Groundwater

Through the Provincial Groundwater Monitoring Network (PGMN), QC conducted water level data collection and performed maintenance at 28 PGMN sites, and water quality sampling was conducted at 19 of these sites in 2023.

QC tests samples on a rotational basis for metals, nutrients, and general chemistry, with certain wells also tested for pesticides and bromides; to assess aquifer status while adding to our knowledge of groundwater studies. The network also provides an early warning system for changes in water levels caused by climate conditions or human activities, and information on regional trends in groundwater quality. The groundwater level readings are taken hourly and are stored in a datalogger for either manual or remote-automated download.



15,755
Benthic Invertebrates
Identified



28
Surface Water Quality
Sites Monitored



232
Base Flow Sites
Monitored

Baseflow

QC staff complete baseflow monitoring in 30 sub-watersheds at approximately 232 sites. Initially, data was collected to help establish baseline conditions and to improve understanding of the watershed's conditions in respect to the [water budget](#). The need arose from estimates of groundwater recharge. However, this data may also be used in assessing areas for fisheries and in interpreting water quality data.

Snow Sampling

Snow depth information is routinely collected from 15 sites throughout the winter months to aid in precipitation estimations and flood forecasting. Over the course of the year's snowy periods, staff performed 150 snow depth surveys throughout the watershed.



150
Snow Depth Surveys
Performed



28
PGMN Wells with
Maintenance Visits



19
Ground Water Quality
Sites Monitored

Long Term Monitoring & Coastal Wetlands

Long-Term Monitoring Program (Bay of Quinte Blue-green Algae Watch)

Since 2009, QC has been working with the Bay of Quinte Remedial Action Plan (BQRAP), Government of Canada, Government of Ontario, local agencies, and municipalities in collecting water quality data from the Bay of Quinte to learn about when, where, and why blue-green algae (cyanobacteria) blooms occur.

The Long-Term Monitoring Program is designed to monitor water quality every two weeks from May to October at nine sampling sites around the Bay, from the Murray Canal to Picton Harbour (pictured in map).

In 2023, the Long-Term Bay of Quinte Phosphorus Management Plan targets for the Upper Bay of Quinte were not met, except for [microcystins](#). The short-term targets for [Beneficial Use Impairment](#) #8 were met. The reduction of total phytoplankton biomass has been met.

QC, along with the BQRAP and partner agencies, has reduced the amount of phosphorus entering the Bay of Quinte from multiple sources, both rural and urban, such as sewage treatment plants, stormwater run-off, and agricultural land practices.

Despite the reductions in phosphorus inputs, the current phosphorus levels are still a major concern. The data collected through the Long-Term Monitoring program is essential for the implementation of the Bay of Quinte Phosphorus Management Plan for the long-term monitoring targets associated with eutrophication, phosphorus concentration and loadings.



Coastal Wetlands

In 2023, QC entered the 15th season of our Bay of Quinte Coastal Wetland Monitoring Program.

Coastal wetlands can tell us a lot about the health and the function of the Bay of Quinte's water quality, invasive species, and effects from climate change. The absence of monitoring programs puts the Bay of Quinte at risk and damage goes unnoticed until it's too late or too expensive to correct any issues.

The Bay of Quinte's 15 coastal wetlands, which cover approximately 4,367 hectares, score higher in Index Biotic Integrity (IBI) than other coastal wetlands within the Great Lakes. Through stewardship and restoration activities with the BQRAP, the quality of our coastal wetlands has improved and are considered to be more productive and diverse than others in Lake Ontario.



All submerged aquatic vegetation scored from **Very Good** to **Excellent**



Fish results scored from **Good** to **Excellent**



37
Submerged Aquatic Vegetation Species Identified



17
Fish Species Identified

Water Soldier

Since detection in 2021, extensive monitoring for Water Soldier, an invasive aquatic plant, was completed in 2022 and 2023 to determine the extent of the population and lead to the discovery of large colonies in the western half of the Bay of Quinte.

Since the initial discovery of Water Soldier in the Trent River, an inter-agency Technical Working Group was established to help coordinate research, monitoring, control, and prevention strategies. QC joined a new Technical Working Group for the Bay of Quinte in 2023.

Impacts on Great Lakes Ecosystems:

- Forms thick mats of floating and submerged vegetation
- Aggressively outcompetes native species
- Has the potential to alter surrounding water chemistry
- Can interfere with infrastructure
- Threatens the diversity of aquatic ecosystems
- Significantly impedes recreational activities such as boating, fishing, and swimming

For more on information on water soldier visit invadingspecies.com.

If you find water soldier or another invasive species in the wild, please contact the toll-free Invading Species Hotline at 1-800-563-7711, visit EDDMapS, or search for the 'Invasive Species in Ontario' project on iNaturalist.org.



25
Water Soldier Surveys Completed



37
Water Soldier Populations Managed



141
eDNA Samples Collected



44
Informational Signs Posted around BoQ

Conservation Lands Management

30 by 30 Target

QC proudly announced its contribution of 10,357 hectares of conservation areas and reserves towards Canada's international commitment to protect 30% of lands and waters by 2030, commonly known as the [30x30 target](#).

The target, which was adopted by nations around the world as part of the Global Biodiversity Framework at the United Nations Biodiversity Conference (COP 15), aims to protect biodiversity, mitigate impacts of climate change and ensure the sustainability of ecosystems.

Based on an assessment completed in partnership by Ontario Nature and QCA, it was determined that 66 properties meet the rigorous pan-Canadian standards, warranting their designation as protected areas in the national database that is monitored and maintained by Environment and Climate Change Canada. Stewarded by QCA, these lands prioritize watershed health and the protection of the area's natural ecology. Commercial forestry is not permitted.

Source Water Protection

The Clean Water Act was enacted in 2006 to protect both existing and future sources of drinking water from overuse and contamination. Known as the Quinte Source Protection Authority, QC provides technical and administrative support to the Quinte Source Protection Committee. The 21-member Committee has been monitoring the progress of the policy implementation phase, while working on improvements to the existing policies to enhance the effectiveness of the policies as well as to include newly developed areas.

2023 marked the eighth year of the Quinte Area Source Protection Plan, which came into effect on January 1, 2015. Implementing bodies are responsible for enacting 63 policies set out in the plan. To assess the implementation progress, QC must report annually using a high-level reporting template developed by the Ministry of Environment, Conservation and Parks (MECP). In 2023, implementing bodies reported 100% of significant drinking water threat policies were either in progress or fully implemented.

Section 36 Amendments

The Quinte Source Protection Committee is in the process of completing a Section 36 Amendment to the Source Protection Plan and Assessment Report under the Clean Water Act. The Quinte Area Source Protection Plan contains policies that help manage threats to drinking water near municipal wells and intakes. The changes to existing policies are required to improve and adapt to the new MECP technical rules. Part of this Amendment will include a Public Consultation phase, where landowners will be asked to provide feedback on the proposed changes.

Best Practices for Source Water Protection

The Best Practices Guidance program was published on the MECP website in 2021. The goal of this voluntary guidance program is to protect human health and the environment by providing information and suggestions to rural Ontario residents who are not protected by the government's multibarrier approach for source water protection.

To help promote this new guidance, staff attended several public events including cottage/landowner associations' annual general meetings, Discovery Days, Plowing Matches, Loyalist College's Open-Air Market, and the Shannonville World's Fair. There were approximately 4,500 attendees, 2,000 conversations regarding the Best Practices Guidance, and 150 well water testing kits were distributed.

In addition to attending these events, QC staff also created new communication materials. These included infographics for rural homeowners with wells and septic systems, social media campaigns, Drinking Water Wise webinars, and school contests. Many of the materials that staff created have been shared across Ontario to promote Best Practices in other Conservation Authorities.

Communications

Strengthening Brand Recognition

QC's Communications team took several strategic steps to strengthen brand recognition in 2023.

One key strategy was to expand its social media presence on LinkedIn, a platform known for professional networking. By doing so, QC aimed to reach a more professional audience interested in environmental conservation and related topics.

Communications implemented a consistent social media calendar featuring industry-relevant awareness days, seasonal Step Into Nature campaigns to promote QC Conservation Areas, and Water Wednesday's featuring Source Water Protection, and Water Monitoring and Resources. Having dedicated topics helps QC maintain a regular presence on social media, engage its audience with relevant and timely content, and reinforce its key messages and priorities.

Another important initiative was supporting other QC departments in their outreach efforts:

- Communications supported Outreach and Stewardship with communications and marketing for the Discovery Day at Vanderwater event, at which more than 200 people attended.
- Source Water Protection hosted three Drinking Water Wise Webinars, which garnered 408 total registrants. Communications supported these virtual sessions by promoting them on social media and through email communications.
- One of QC's roles is to provide flood forecasting and low water information to municipalities and residents within the Quinte watershed. Communications supported the Water Resources staff with sending flood messaging to municipalities, local flood coordinators, media, email subscribers, and social media followers. This messaging keeps the community informed about potential flood risks, safety measures, and conservation efforts related to flood management.

In addition, staff kept a consistent monthly e-newsletter called Take A Hike. This newsletter helped QC maintain regular communication and build a sense of community with its audience, provided valuable information about conservation areas and events, and showcased activities and achievements.

Adopt an Acre

The 2023 Adopt An Acre fundraising campaign surpassed expectations with 273 acres adopted —73 acres beyond the initial goal of 200 – raising \$8,190 over six weeks. The funds raised will help the rebuilding of the Hi-Lo Bridge at the H.R. Frink Conservation Area.



20
Media Releases



\$8,190
Raised through Adopt
An Acre



273
Acres Adopted



5,072
Social Media
Followers

Outreach & Stewardship

Outreach and Stewardship organizes and delivers a variety of programs and services to watershed residents and municipalities each year.

**48**

Acres Restored

**47,243**Native Trees, Shrubs &
Wildflowers Planted**80**

Stewardship Site Visits

Landowner Programs

Stewardship Site Visits for Guidance & Connections to Programs

QC offers shoreline stewardship visits to waterfront property landowners within the watershed, sharing information pertaining to best practices for waterfront living including well and septic care, shoreline erosion concerns and protection methods, identification of invasive/problematic species with tips for control and removal, species at risk in the area/lake, and provide recommendations for long-term water and eco-system protection.

In 2023, 80 stewardship consultations and site visits were completed providing landowners with guidance and advice for stewarding their land.

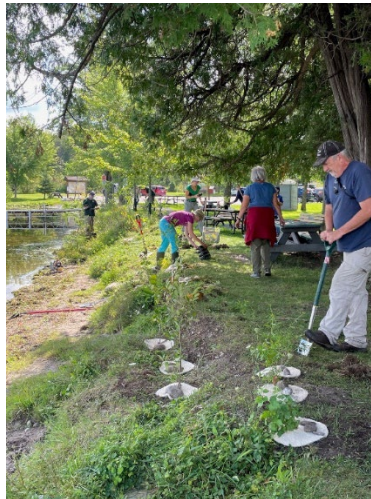
Staff pre-qualify landowners for various grants/programs, such as large-scale tree planting and shoreline planting. Staff also promote partner landowner programs including, but not limited to, the Managed Forest Tax Incentive Program, large-scale tree planting programs, grassland restoration, pond creation, and Bay of Quinte Remedial Action Plan initiatives for septic stewardship, rain gardens, buffer plantings, and livestock fencing.

- 47,243 native species were planted throughout the watershed
- 17 shoreline properties were naturalized, for 100,502 m² (24.8 acre) of restored shoreline
- In partnership with agricultural landowners, 93,077.7 m² (23 acres) of marginal agricultural land and retired farm field were reforested

- 116 outreach and education programs were delivered, which reached over 7,000 individuals.

Shoreline Restoration Program

QC staff offered a full-service shoreline planting program and shoreline planting starter kits to assist landowners in restoring their shorelines. The shoreline planting program was available at a subsidized rate and included a free site visit and free customized planting plan, a minimum of 50 potted native plants (including 38 trees and shrubs, and 12 wildflowers), hemp fibre mats, mulch, tree guards, and guides on plant care, habitat creation and wildflower gardens.



Restoration/Habitat Enhancement on Public Lands

Through partnerships with Quinte watershed municipalities, local service groups and youth groups, native tree, shrub and wildflower plantings took place in under-utilized areas of eight public lands:

- Riverside Park East along the Moira River
- Tweed Memorial Park on Stoco Lake
- Jasper Avenue Stormwater Pond in Picton
- Beaver Lake Lions Park in Erinsville
- Township Park in Belleville
- Sophiasburgh/North Port Centennial Park in Prince Edward County
- Potter's Creek Conservation Area in Belleville

- and an expansion of a Prairie Restoration Planting at Sidney Conservation Area in Stirling/Rawdon.

These restoration projects were made possible through support from volunteers, local students, service groups and project funders including Belleville Rotary (Rotary Love Trees), Belleville Senators, EcoAction and Watersheds Canada, Tree Canada and TDFEF.

Community Trees

Nine Quinte watershed municipalities participated in the Community Trees program, from which they purchase tree seedlings for community distribution. This program is meant to help increase native tree cover through our watersheds, especially urban environments and educate the public on native tree species and the many benefits that trees provide.

In addition, tree seedlings were sold to landowners.

The total seedlings distributed through Community Trees was 12,575.

Large-Scale Tree Planting Program

In 2023, two private landowner sites were planted under Forests Ontario's subsidized 50 Million Tree Program. The properties resided in Yarker and Stirling-Rawdon in the QC watershed. Species were selected for site conditions and species included native White Pine, Red Pine, White Cedar, White Spruce, Red Oak and Sugar Maple. This program is a shared-cost program with the participating landowners.

Agricultural Riparian Planting Program

QC received funding from Molson Coors through the Bonneville Environmental Foundation to subsidize large-scale riparian (within 30 metres of water) and upland restoration through the planting of native trees and shrubs.

Sites included one private and one QC-owned property on Palliser Creek in Quinte West, a property draining to the Clare River in Erinsville, and a waterfront property in Demorestville.

This was a shared-cost program with the participating landowners.



Waterfront Property Outreach and Restoration on Stoco Lake

In 2023, QC and Watersheds Canada received funding support from an EcoAction Community Funding Program to carry out a shoreline stewardship program on Stoco Lake in Tweed. Properties on the lakes were assessed from the water by Watersheds Canada. Landowners will receive a personalized property report with recommended actions for improving shoreline and lake health in 2024. The emphasis of this grant is to focus on educating shoreline property owners on the actions they can take on their lands to protect wildlife habitat, water quality and species at risk.

Youth & Community Outreach

From attending public events to speaking to groups to in-school programs and delivering outdoor education field trips for students K-12, QC staff attended and facilitated 116 outreach events across the QC watershed.



116
Outreach &
Education Programs



7,000+
Individuals Reach
Through Programs



40
Pop-up Events



800
Visitors Reached

Watershed Education K-12

A variety of conservation-based education programs are curriculum-connected for Kindergarten to Grade 12 students and were offered at QC Conservation Areas and in local schools. Conservation Areas utilized for outdoor education included H.R. Frink, South Potter's Creek, Macaulay Mountain, and Vanderwater. Learn more on our website's education programs [page](#).

Stream Of Dreams Watershed Education Art To Science In-School Curriculum Connected Program

The Stream of Dreams Program, a science to art program, was offered in two Quinte watershed schools, Sir James Whitney School for the Deaf in Belleville and Prince Edward Collegiate Institute in Picton. Each class received a 40-minute watershed workshop followed by a 40-minute art workshop. Students painted their "dream fish" representing their dream for their water. The "dream fish" were installed on a fence in front of their school as a reminder of what they learned about protecting water.

[Learn more about Stream of Dreams](#)

Community Outreach

Staff attended community events with QC programs and services displays and presented on conservation-related topics such as programs and services, watershed and shoreline health, and well and septic care. Staff attended community events to promote what QC does, answered public inquiries, and helped connect residents to expert staff and partners.

Self-Guided Audio Interpretive Hikes

Outreach and Stewardship continued to develop self-guided audio interpretive walks at select destination Conservation Areas: H.R. Frink, Macaulay Mountain, Massasauga Point, North Potter's Creek, South Potter's Creek and Vanderwater. Along the trails, visitors can scan a QR code and listen to an interpreter explain the natural and cultural history of the area. Listen to the hikes [here](#).

Vanderwater Conservation Area Discovery Day

Over 200 people attended the Vanderwater Conservation Area Discovery Day on August 17, 2023. The event featured nature-based activities for families to participate in and learn about the Conservation Area, the history of the site, and the important plant and animal life it is home to. A native grass and wildflower restoration planting was also a part of this event. Visitors could also take a native wildflower or shrub home with them to plant in their yards.



Conservation Area Pop-Ups

Discovery Pop-Ups were offered in select Conservation Areas throughout the summer to connect with the visiting public and share information with them regarding the ecological significance of the Conservation Area, answer questions and concerns visitors may have, and collect visitor feedback. The pop-up table contained information and resources for visitors, as well as activities and scavenger hunts for kids.



Supporting Lake Associations & Related Volunteer-Based Groups

QC continues to support local Lake Associations and watershed groups by providing lake-specific resources, presentations, mapping, and assistance with priority goals like water testing and data analysis.

QC received funding to support the re-stocking of water sampling kits from Water Rangers to further engage in data collection for the different lake associations. For a listing of local volunteer-based lake and watershed community groups visit our [website's volunteer page](#).

Birdhouse City Adopt-A-Birdhouse Program

The volunteers for Birdhouse City have made significant strides toward restoring birdhouses at the site, located at Macaulay Mountain. Eighteen birdhouses were fully restored and reinstalled in the spring, and 21 more birdhouses were restored over the winter for installation in 2024.

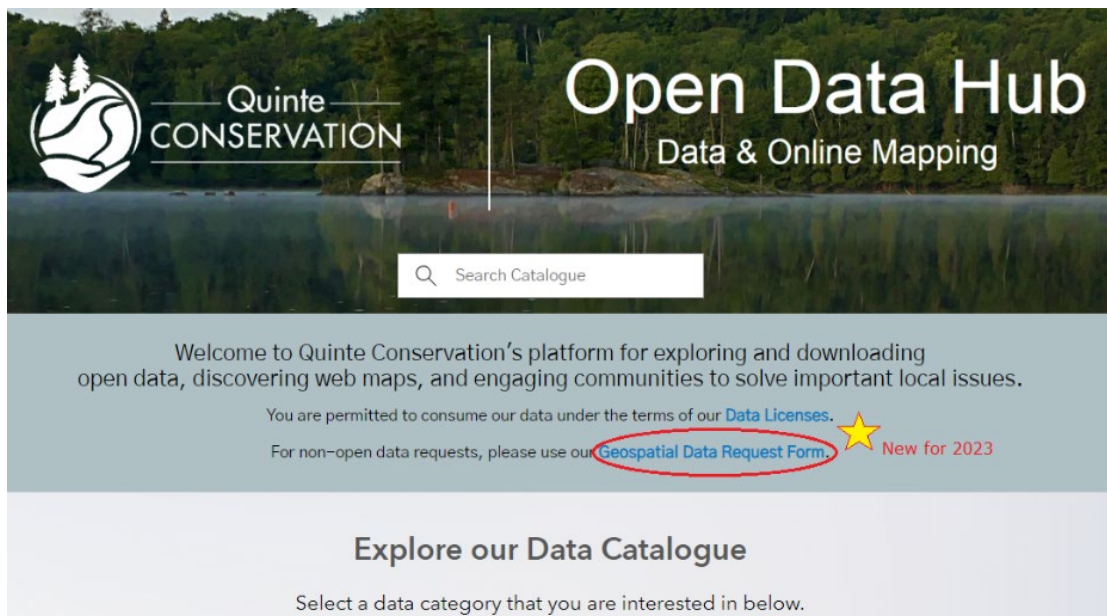
Trail Stewards Program

Over 20 volunteers have continued to help maintain 75 kilometres of trails by providing regular checks, light pruning, and reporting concerns to QC's Field Operations team. Since the program's inception in 2018, QC has received over 890 trail reports from volunteers.

[Learn more about the Adopt-A-Trail Volunteer Trail Stewards Program](#)

Geographic Information Systems

Geographic Information System (GIS) programs and services at QC provide a foundation for the collection and distribution of authoritative geospatial data sets within the Authority. GIS applications are relied on each day to assist with public services offered through QC programs. Fifteen requests for geospatial data across a broad range of sectors were fulfilled in 2023, from private consulting firms to educational institutions and provincial government ministries. A new online [Geospatial Data Request Form](#) was launched this year to streamline the data sharing process with outside agencies, reducing administrative efforts related to the invoice and agreement process. QC's [Open Data Hub](#) continues to serve the public by providing access to a variety of 'open' GIS datasets, mapping products and web-based mapping applications.



The GIS department contributed to grade development, analysis, reporting and mapping components of the provincially standardized Watershed Report Card program 2023 update.

Mapping, remote sensing, data analysis, and interpretation observations were provided to support the efforts of the 2023 Big Island Wetland Perimeter Report. QC and OPG (Ontario Power Generation) staff were able to schedule and task the collection of satellite-based imagery

within specific timing windows at the Big Island Wetland complex. With this data, GIS tools and techniques were used to assess changes to the wetland perimeter over time.

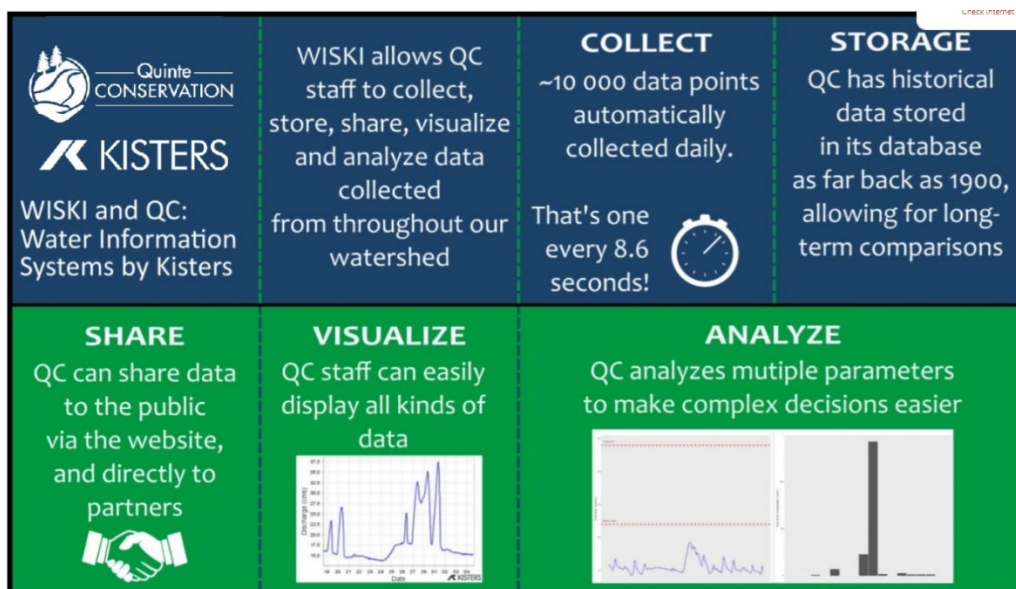
QC participated in South-Central Ontario Orthophotography Project (SCOOP) 2023 to allow the organization continued access to current, high-quality, high resolution aerial photography at a subsidized low cost. Aerial imagery is used by QC for a variety of purposes, such as:

- providing spatial reference in online mapping applications.
- information and reference for land use and emergency flood warning plans.
- assisting with asset management mapping.
- desktop information for planning and regulation permit processing.
- information for policy development, environmental management.
- assisting with various monitoring and modeling activities.
- field work planning.

The newly acquired imagery is set to be delivered in early 2024 after the quality assessment process is finalized.

WISKI Hub

Water Information System by Kisters (WISKI) is a centralized database that allows QC to store, share, visualize and analyze millions of data points collected every year.



WISKI is relied on by staff to monitor specific environmental variables in near real-time. The types of information that are collected range from ground water levels to snow depth measurements and everything in between. This data is used to make informed decisions for the safety of the public and ecological integrity of the watershed.

QC is also part of the Eastern WISKI Hub, which is a cooperative group of 11 Eastern Conservation Authorities who share resources relating to WISKI and its use. The Hub was created to maintain a consistent, common process for collecting, compiling and the utilization of monitoring data, including hydrometric, meteorological, groundwater and water quality data.



Eastern WISKI Hub Member Conservation Authorities

Over the past decade, QC has acted as the Server Host – the Eastern WISKI Hub organization responsible for the operation and maintenance of the WISKI application servers. Under the responsibilities of this role, QC is required to review purchase requests for compatibility with existing systems and to maintain and present financial statements for the Hub. Approved operational budget targets were met this year with no expected fee increase for 2024.

In 2023, QC and the Eastern WISKI Hub were excited to welcome Ganaraska Region Conservation Authority as the newest member to the group.

Lucas Wales

From: Steven Mundle <tinastevem@icloud.com>
Sent: April 8, 2024 7:13 AM
To: lucasw@tweed.ca
Subject: Sanitary failure from 125 Hungerford Rd to Metcalfe St.

To the members of Council

My name is Steven Mundle and I reside at 117 Hungerford Rd. I am writing this asking that a decision to construct 8 rental homes at 125 Hungerford Rd be held off until the deliverables from your needs study are received on September / 6 / 2024, to find out the exact condition of the sanitary system that will be affected.

My reason for asking this is I believe the current infrastructure was not designed to accommodate the additional flow that will be created by these 8 units. YOUR SANITARY SYSTEM CANT HANDLE WHAT IS GOING THROUGH IT NOW and I believe an engineer needs to be consulted on this matter, which luckily your needs study will provide.

A quick review on Google maps will show it has been getting patched up for over a DECADE and needs attention, my neighbour has experienced backup in his basement the past few years during torrential rains and heavy spring run off, proving your system is getting progressively worse.

If the engineer deems the structures and pipe are of adequate size but need repair then the town pays.

If the engineer deems the structures and pipe are of inadequate size then the builder must upgrade at their expense.

In fairness (which is a two way street) to the tax payers and the builder, I believe the right decision is to wait until the data is in before any decision is made on the number of homes to be built.

I will be contacting the appropriate people at the Catholic School Board to make them aware of this situation as they need to know the concerns at hand.

P.S.

I am a civil engineering tech with 20++ years experience doing civil construction work. Including in the Municipality of Tweed.

Sent from my iPad=

Article from LinkedIn -

<https://www.linkedin.com/feed/update/urn:li:activity:7181824715043274752/>

[James Ridge](#). April 2024

Over the last decade or so, one political fad has done lasting damage to many municipal governments in Canada.

The fad is the foolish commitment to keep tax increases at or below the rate of inflation, usually as set in the consumer price index or CPI. This meant that many municipalities capped tax increases at 2%-3%, and often less.... in some cases for decades.

Of course, the cost of running a municipality has nothing to do with the 'basket of household goods' that forms the CPI. Municipalities purchase things that have very different inflationary pressures, such as concrete, road salt, fire trucks, construction materials, specialized software, busses, asphalt, and dozens of other commodities.

Moreover, the biggest cost for municipalities is wages and benefits, many for unionized staff with costs set through collective bargaining, or in the case of the emergency services, often by arbitration.

One Canadian city, which I won't name, had a major taxpayer go under about 12 years ago. The mayor had campaigned on keeping the tax rate increases at or below the rate of inflation. Council raided the reserves to keep taxes down, and then just slowly starved the city. After a decade of 1%-2% tax increases, the total spending power of the city has shrunk by roughly 21%, and the discretionary reserves are largely depleted. Over the same period the city grew by 15%. That is municipal governance at its most irresponsible.

While the attraction of the CPI fad is obvious, let's be blunt: It may be great politics, but it's dreadful governance. It means pushing big tax increases to the next generation of property owners and future councils, especially if it results in underfunding infrastructure maintenance (Osoyoos comes to mind). If council is also raiding reserves to keep tax increases down, they are guilty of the added sin of using public money for patently political purposes.

The CPI fad has also kept the conversation on tax rates unhelpfully focused on percentages, and not dollar amounts. Politicians and the public gasp at the thought of a 6% tax increase. It's double a 3% tax increase! It is, but in most municipalities the

difference between a 3% tax increase and a 6% tax increase is about \$90 a year for the average house. That can certainly be a burden for some, but letting key infrastructure rot and fail, or underfunding the operating budget, to avoid a \$90 a year tax increase is the height of bad governance. Also remember that the average Canadian household spends over \$2,500 a year on internet, TV, and phones, and a similar amount dining out.

Municipalities need to talk about MPI, the Municipal Price Index, not CPI. MPI is almost always greater than CPI.

And using discretionary reserves to reduce tax increases, especially reserves intended for future public amenities, is simply stealing from future generations to help council get re-elected. Even if it's not illegal, it's unethical, and dreadful governance.

End of rant.

Treasury Board Secretariat

Emergency Management Ontario
25 Morton Shulman Avenue
Toronto ON M3M 0B1
Tel: 647-329-1200

Secrétariat du Conseil du Trésor

de la gestion des situations d'urgence
Ontario
25 Morton Shulman Avenue
Toronto ON M3M 0B1
Tél. : 647-329-1200



April 15, 2024

Municipality of Tweed

Dear Kate Lessard - CEMC:

Emergency Management Ontario (EMO) is proud to support your efforts to deliver on our common mission to ensure Ontarians are safe, practiced and prepared before, during and after emergencies.

The Emergency Management and Civil Protection Act (EMCPA) requires each municipality to develop and implement an Emergency Management (EM) program that includes:

- Municipal hazard and identification risk assessment;
- Municipal critical infrastructure list;
- Municipal emergency plan;
- Program By-law;
- Annual Review;
- Annual training;
- Annual exercise;
- Public education program;
- An Emergency Operations Center;
- A Community Emergency Management Coordinator;
- An Emergency Management Program Committee;
- A Municipal Emergency Control Group (MECG) and;
- An Emergency Information Officer.

Emergency Management Ontario (EMO) assists municipalities by making available our Field Officers and other resources to provide advice and guidance, deliver training, participate in exercises, and other advisory services including annually advising municipalities on achieving their EMCPA requirements.

Thank you for sharing your EM program related information and the effort undertaken to do so. Upon review of the documentation submitted, EMO is pleased to advise that our assessment indicates that your municipality has satisfied all thirteen (13) program elements required under the EMCPA.

Congratulations on your municipality's efforts in meeting your EMCPA requirements in

2023.

You may also be interested in learning of the following information for further context:

- 412 of 444 municipalities sought EMO's advice on their progress to meet their EMCPA requirements in 2023, of which 405 were advised they appeared to satisfy their EMCPA requirements.
- Of the 7 municipalities who were advised they did not appear to meet all 13 program elements required under the EMCPA, the most prevalent reasons were:
 - Not designating an Emergency Information Officer;
 - CEMC did not complete training;
 - Not completing the annual MCEG training; and/or
 - Not completing an annual review of their EM program.

There is nothing more important than the safety and wellbeing of our families and loved ones, and the importance of ensuring that your municipality is as prepared as possible for any potential emergency cannot be understated.

Once again, EMO is here to assist municipalities in achieving their EMCPA requirements. For further information or if you have any questions or concerns about this letter, please contact our Field Officer assigned to your Sector; their contact information is below.

Name: Mackenzie Henry

Email: mackenzie.henry@ontario.ca

Phone: 613-246-5749

Sincerely,

Heather Levecque
Assistant Deputy Minister and Chief, Emergency Management
Treasury Board Secretariat

cc: Mayor Don DeGenova



YOU ARE INVITED TO OUR

25th

ANNIVERSARY

CELEBRATION

JUNE 1, 2024

1 PM - 4 PM

LAND O'LAKES CURLING CLUB

301 ST. JOSEPH ST

TWEED, ON

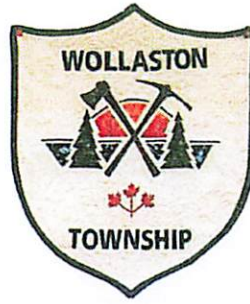
RSVP BY: MAY 15, 2024

INFO@THETRAIL.ORG OR 613-478-1444

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90 Wollaston Lake Road
COE HILL, ON K0L 1P0

interimclerk@wollaston.ca
www.wollaston.ca



MAYOR: MICHAEL FUERTH
INTERIM CAO/CLERK:
STEVEN POTTER,
613-337-5731 (Phone)
613-337-5789 (Facsimile)

April 10, 2024

Honourable Paul Calandra
Minister of Municipal Affairs and Housing
College Park
17th Floor, 777 Bay Street
Toronto, Ontario
M7A 2J3

Dear Minister Calandra:

RE: AMALGAMATION DISCUSSIONS

This is to advise that the Council of the Corporation of the Township of Wollaston at their regular Council meeting of April 9, 2024, passed the following motion:

Moved by: Councillor Fentie

Seconded by: Deputy Mayor Ordanis

"THAT COUNCIL directs the Interim CAO-Clerk to write to the Minister of Municipal Affairs and Housing, on behalf of Council, to inform the Minister that Council has not authorized anyone, including the Mayor and any Members of Council, to discuss the matter of amalgamation with neighbouring municipalities; and

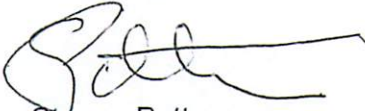
FURTHER, THAT COUNCIL directs the Interim CAO-Clerk to inform the Minister that Council has banned such discussions of amalgamation for the balance of the term of this Council, unless otherwise authorized by Council; and

FURTHER, THAT COUNCIL directs the Interim CAO-Clerk to send a copy of the letter to the Mayors and Councils of neighbouring Townships, the Parliamentary Assistant to the Minister Matthew Rae, and the Mayor and Members of Council of Wollaston Township, and to issue a media release informing the public of this motion, once approved."

Please note that the motion pertains only to amalgamation discussions. At Council's direction, the Township will continue to participate in existing shared services arrangements and, at Council's future direction, may explore new shared services initiatives of benefit to the Township.

If you have any questions, please do not hesitate to contact me at 613-337-5731 or interimclerk@wollaston.ca

Your truly,

A handwritten signature in black ink, appearing to read 'S. Potter', with a long horizontal stroke extending to the right.

Steven Potter
Interim CAO/Clerk

- c. Matthew Rae, Parliamentary Assistant to the Minister
- Mayor and Council of Wollaston Township
- Mayor and Council of Limerick Township
- Mayor and Council of Tudor & Cashel Township
- Mayor and Council of Carlow Mayo Township
- Mayor and Council of Municipality of Marmora & Lake
- Mayor and Council of Faraday Township
- Mayor and Council of Town of Bancroft
- Mayor and Council of Municipality of Hastings-Highlands
- Mayor and Council of Madoc Township
- Mayor and Council of Stirling-Rawdon Township
- Mayor and Council of Municipality of Centre Hastings
- Mayor and Council of Town of Deseronto
- Mayor and Council of Municipality of Tweed
- Mayor and Council of Tyendinaga Township
- Warden and Members of Hastings County
- Mayor and Members of North Kawartha Township
- Warden and Members of Peterborough County

Karen LaVallee

From: ca.office (MNRF) <ca.office@ontario.ca>
Sent: April 5, 2024 4:07 PM
To: ca.office (MNRF)
Subject: Proposed regulation regarding Minister's Permit and Review powers under the Conservation Authorities Act

** This email is being sent on behalf of Jennifer Keyes, Director, Resources Planning and Development Policy Branch **

Good afternoon:

I am writing to you today to notify you of a regulation proposal that is available for public comment on the Environment Registry of Ontario at posting [#019-8320](#).

Sections of the *Conservation Authorities Act* coming into effect on April 1, 2024 include provisions enabling the Minister of Natural Resources and Forestry (the Minister) to i) issue an order to prevent a conservation authority from issuing a permit and decide on a permit application in the place of the conservation authority, and ii) to review a conservation authority permit decision at the request of an applicant.

This proposed regulation would set out the limited circumstances under which the Minister may use these powers as circumstances where the proposed development activity or other activity pertains to specified matters of provincial interest. Additionally, it proposes a transparent process for individuals to request the use of these powers and sets out the information that would be submitted to the Minister as part of such a request.

If you have any questions, please reach out to the Ministry of Natural Resources and Forestry at ca.office@ontario.ca.

Sincerely,

Jennifer Keyes
Director, Resources Planning and Development Policy Branch
Ministry of Natural Resources and Forestry



Taking pride in strengthening Ontario, its places and its people

Please Note: As part of providing [accessible customer service](#), please let me know if you have any accommodation needs or require communication supports or alternate formats.

Karen LaVallee

From: Fraser, Sean (MMAH) <sean.fraser@ontario.ca>
Sent: April 12, 2024 3:50 PM
To: clerk@TWEED.CA
Subject: Proposed Cutting Red Tape to Build More Homes Act, 2024 – Housing Initiatives

April 12, 2024

Good afternoon,

I am writing regarding the government's recent introduction of the Spring 2024 Red Tape Reduction Package as part of its ongoing commitment to build at least 1.5 million homes by 2031.

The government also announced a series of proposed legislative, regulatory and policy changes as part of the government's housing initiatives, including through Bill 185, the proposed Cutting Red Tape to Build More Homes Act, 2024:

- ERO #019-8462: An updated proposed Provincial Planning Statement, with new and updated policies for feedback based on the results of the 2023 consultation of the proposed Provincial Planning Statement (ERO #019-6813);
- ERO #019-8366: Removing barriers to additional residential units;
- ERO #019-8368: Proposed amendments to Ontario Regulation 73/23: Municipal Planning Data Reporting regulation;
- ERO #019-8369: Changes to the Planning Act, City of Toronto Act, 2006, and Municipal Act, 2001;
- ERO #019-8370: Regulatory changes under the Planning Act and Development Charges Act, 1997: Newspaper Notice Requirements and Consequential Housekeeping Changes;
- ERO #019-8371: Changes to the Development Charges Act, 1997, to enhance municipalities' ability to invest in housing-enabling infrastructure;

The government is undertaking a consultation on the proposals for at least 30 days beginning April 10, 2024. The Ministry of Municipal Affairs and Housing invites you to review the Environmental Registry of Ontario posting links provided above and share any feedback you may have.

You can learn more about the Spring 2024 Red Tape Reduction Package, including the proposed Cutting Red Tape to Build More Homes Act, 2024, online. The ministry looks forward to hearing your ideas and advice on these important initiatives.

Finally, you should also be aware that the Ministry has introduced a new zoning order framework that will help guide how zoning order requests are received and considered. Moving forward, the Minister will only be considering requests that have been submitted in accordance with the new zoning order framework.

Sincerely,

Sean Fraser

Assistant Deputy Minister | Assistant Deputy Minister's Office
Planning and Growth Division | Ministry of Municipal Affairs and Housing
Ontario Public Service | 416-716-4362 | sean.fraser@ontario.ca



Taking pride in strengthening Ontario, its places and its people

cc: Caspar Hall, Assistant Deputy Minister, Local Government Division
Hannah Evans, Assistant Deputy Minister, Municipal Services Division

Disponible en français sur demande.

STIRLING-RAWDON/TWEED JOINT FIRE SERVICES BOARD

January 8, 2024

The Minutes of the Stirling-Rawdon/Tweed Joint Fire Services Board meeting held Monday, January 8, 2024 at the Tweed Municipal Office.

Attendance:

Mayor Don DeGenova
CAO/Treasurer Gloria Raybone
Deputy Mayor Jeremy Solmes
Deputy Mayor Jamie DeMarsh

Fire Chief Derrick Little
Deputy Clerk Lucas Wales
Mayor B. Mullin
CAO/Treasurer Roxanne Hearn

Member Solmes called the meeting to order at 10:02 a.m. followed by the Land Acknowledgment.

Declaration of Pecuniary Interest

None.

Approval of Agenda

Moved by J. DeMarsh
Seconded D. DeGenova

That the Agenda for the January 8, 2024 meeting be approved as distributed. Carried.

Approval of Minutes

Moved D. DeGenova
Seconded by J. DeMarsh

That the minutes from the November 27, 2024 meeting be approved. Carried.

Review the Statement of Revenue & Expenditure Accounts

The Board inquired and reviewed expenses incurred from January 1, 2023 until December 31, 2023.

Moved by D. DeGenova
Seconded by J. DeMarsh

That the statement of revenue and expenditure accounts and the general ledger (pre-audit) from January 1, 2023 until December 31, 2023 be approved as presented. Carried.

Fire Chief's Report

Training/Meetings

The Fire Chief reported on regular meetings attended. The Fire Chief reported on fire calls.

Inspections/Fire Safety Plans

The Fire Chief provided an update on the tornado clean up and mapping that is being worked on and updated with MNR. The Board would like a thank you letter sent to the MNR. The Fire Chief reported on inspections in the downtown areas and commercial buildings. Reported on events attended both fire prevention and local Santa Claus parades. The Fire Chief provided an update on the Community Risk Assessment project. The Fire Chief reported on a meeting he is having with Fire Pro to automatically bring in call data from dispatch.

Repairs/Maintenance

The Fire Chief reported on general maintenance for the vehicles at all halls.

Moved by J. DeMarsh
Seconded D. DeGenova

That the Fire Chief's report be accepted. Carried.

Closed Session

Moved by B. Mullin
Seconded D. DeGenova

That the board go into a closed session – M.A. Section 239 (2)(d) labour relations or employee negotiations. Carried.

Moved by B. Mullin
Seconded by J. DeMarsh

That staff follow direction from the closed session. Carried.

Next Meeting

The next meeting will be held March 2024.

Adjournment – The meeting adjourned at 10:57 a.m.

QUEENSBOROUGH COMMUNITY CENTRE

Wednesday, March 6, 2024

The meeting was attended by Katherine Sedgwick, Willow Tav, Barb Ramsay, Betty Sexsmith, Stephanie Flieler, Ed Couperus, Elven Koo, Charles Collin, Adrienne Côté and Joan Sims.

Regrets were sent by Raymond Brassard, Tyler Walker, Donna and Aleksi Moriarty, Tory Byers and Kim Alinard.

Welcome to Adrienne, a new member of our hall committee.

The minutes were sent out before the meeting.

Financial report handed out.

Our event brochure has now been printed (1,000) and ready to be sent out.

The hall is giving Jamie (who designed the brochure) an honorarium of \$200 with a thank you card.

Elaine reported on contact Ryan Reid (new public works supervisor) about water testing for the hall. Water testing for homes is different than for our hall. Katherine to follow up with Gloria Raybone.

Kitchen island: Brennen Ramsay took picture of the old one and sent measurements. Ed, Frank and Charles to do.

Katherine reported that fibre-optic internet service from Bell will not be available until 2025. Xplornet's service unlikely to come any sooner. Discussion about getting internet at the QCC.

Thank you to Stephanie for the caution signs put up on the front steps

Thank you to Kim and Justin for the flags for the well head.

Katherine reported that the municipality has deferred the question of how to get the parking lot sanded in winter to next year.

Joan has purchased a new kettle and serving spoons for kitchen.

Aleksis purchased 2 sandwich board signs.

Potluck dinner a success. Good food and good company. Met new neighbours.

Next meeting: Wednesday, April 3, 2024

CORPORATION OF THE MUNICIPALITY OF TWEED

BY-LAW NO. 2024-27

Being a By-law to Confirm the Proceedings of the Meeting of Council held on the 23rd day of April, 2024 for the Council of the Corporation of the Municipality of Tweed.

The Council of the Corporation of the Municipality of Tweed hereby enacts as follows:

1. THAT the action of the Council at its meeting held on the 23rd day of April, 2024 in respect to each motion, resolution and other action passed and taken by the Council at its said meeting is, except where prior approval of the Ontario Land Tribunal is required, hereby approved, ratified, and confirmed.
2. THAT the Mayor and proper officers of the Municipality are hereby authorized to do all things necessary to obtain approvals where required, and to execute all documents as may be necessary in that behalf, and the CAO/Treasurer and Clerk/Deputy Treasurer are hereby authorized to affix the Corporate Seal to all such documents.

Read a first, second, and third and final time, passed, signed, and sealed in open Council this 23rd day of April, 2024.

MAYOR

CLERK